

D8523A

NEWS: EUROPE

Proposal would link EU with its North African and Mideast neighbours

Brussels urges wider trade zone

By David Gardner in Brussels

The European Commission yesterday called on the EU to create a Euro-Mediterranean Economic Area with its North African and Middle Eastern neighbours, to establish the biggest free trade zone in the world, and help stabilise the Union's southern and eastern flanks.

Brussels wants the EU to devote aid worth Ecu5.5bn (£4.3bn) in 1995-99 to lay the ground for this project, and raise Mediterranean policy to near the same strategic importance as east and central Europe, which should get around Ecu7bn over the same period. The EU's eastern neighbours currently receive nearly five times more aid than the states to its south and east, officials say.

June's summit of EU leaders in Corfu invited the Commission to come up with a new "southern" strategy, which Brussels now hopes will be endorsed by December's Essen summit.

Mr Manuel Marin, commissioner in charge of relations with the EU's Mediterranean neighbours, said that "in

broad terms, what we would be offering is something like the EEA" - the 1993 European Economic Area free trade zone between the EU and the European Free Trade Association (Efta).

The main difference would be that whereas four of the seven members of Efta - Austria, Finland, Sweden and Norway - are poised to enter the Union next year, membership would not be on offer to Euro-Med partners.

The target countries are the Maghreb and Mashraq states (Morocco, Tunisia, Algeria, Libya; and Egypt, Jordan, Syria, Lebanon) and Israel. Relations with Cyprus, Malta and Turkey remain inside the context of eventual membership negotiations.

The Commission argues that it is essential to "rebalance" the EU's relationships with its neighbours, now weighted towards bringing six central European states into the Union around the end of the century. Germany, in particular, has used its current presidency of the EU to put in place the building blocks of this "eastern" strategy.

This was underlined by yesterday's visit to Brussels by Mr Laszlo Kovacs, Hungary's foreign minister, who underlined his government's wish for full Hungarian membership of the Union "before the end of the century."

In Mr Marin's view, "the only country which can launch a realistic attempt to rebalance Europe's relations with its neighbours is Germany. We think the German presidency understands that."

France's EU presidency in the first half of next year is expected to host a Euro-Med ministerial conference to begin establishing the economic mod-ernisation, trade access, and mutual security priorities of the new policy. The French, moreover, will be succeeded by two Mediterranean presidencies of the EU - Spain and Italy - under whose stewardship the strategy should be finalised.

A full free trade zone, senior Commission officials said, would take 10-15 years to establish, by which time up to 40 countries encompassing 800m people could be involved. Officials say the transformed prospects for Middle

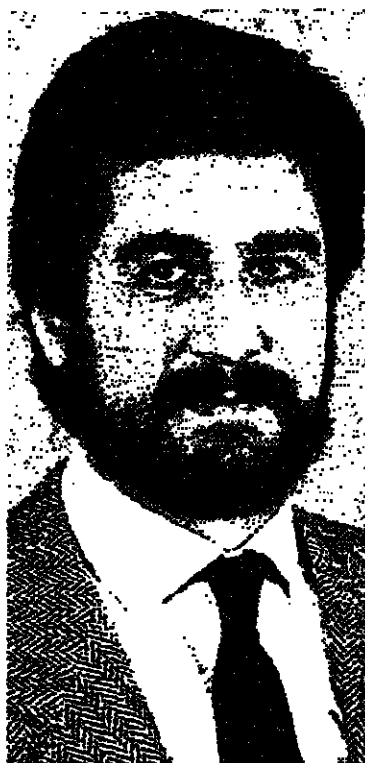
East peace, plus growing instability and migratory pressure in the Maghreb, have prodded the EU to equal measure to review its policy.

They add that any substantial boost in aid will inevitably be tied to commitments from the EU's southern neighbours to help control illegal migrants and illicit drugs coming into Union territory.

"Many countries will insist that if we're going to provide around Ecu5bn then drugs and immigration control must have a central part, without doubt," Mr Marin said.

The commissioner also argues that it is important to move north, before southern EU member states become over-nervous about next year's enlargement to the north, and the planned expansion to the east, and the consequent shift in the Union's centre of political gravity.

Southern EU states prefer aid to trade concessions for North Africa and the Middle East, while their richer northern partners take the opposite view, Mr Marin observes, arguing for a synthesis as "an antidote to North-South disintegration".



Commissioner Marin: "We are offering something like the EEA"

EUROPEAN NEWS DIGEST

Turkic states grow closer

Turkey and central Asia's Turkic republics yesterday ended a two-day summit in Istanbul with plans for negotiated settlements to regional conflicts and improved trade and infrastructure links. Leaders from Turkey and the five Turkic states of the former Soviet Union signed a declaration reaffirming the need for regional political consultation but did not mention Turkey's earlier idea of creating a Turkic federation reaching from the Mediterranean to China.

They were also careful not to antagonise Russia, insisting that the summit was not an attempt to undermine the CIS. Moscow has criticised Turkey's attempt to strengthen its presence in the region, but Turkey's President Sileyman Demirel said his objective was "not to create a sphere of influence but a zone of co-operation". Representatives from Azerbaijan, Kyrgyzstan, Turkmenistan, Kazakhstan, Uzbekistan and Turkey emphasised instead the need to strengthen trade links and improve the region's poor transport infrastructure. They said a new Silk Road should be built to connect the region's markets. Turkey also used the forum to press that the proposed oil and gas pipelines between the Caucasus and Europe should cross its territory rather than Russia. John Barham, Ankara

Curb on money laundering

Monaco has signed an accord with France to co-ordinate efforts against money laundering. The agreement will require banks, insurance companies and bureau de change agencies in the principality to hand over details of bank accounts and transactions wherever they have suspicions. It will for the first time open communication between Trackfin, the French agency responsible for tracking laundered money, and Stcfin, its equivalent in Monaco. It follows similar agreements signed between France and other countries including the US, Australia, Belgium and Italy over the past few years. Stcfin was set up last year following the introduction of a banking law in line with international guidelines designed to clamp down on money laundering. Andrew Jack, Monaco

Brescia steel aid approved

The European Commission has approved an Italian government aid package to help steelmakers in the Brescia region restructure. The Commission said in a statement the Ecu410m (£323m) plan would add 5m tonnes in capacity cuts to the 11m already achieved as part of an EU-wide rescue package for the European steel industry. The EU has demanded 15m tonnes of capacity cuts by November 8 for the overall package to go ahead. The Commission said the Italian plan involved L600bn in aid to help close down steel mills in the Brescia region and L150m to help re-employ redundant workers. The Italian plan is a revamped version of a package earlier deemed by the EU to breach its aid rules. Reuter, Brussels

French coal mining set to end

Charbonnages de France (CdF), the state monopoly producer of coal, said yesterday it was confident of winning the support of a majority of unions for its plan to abandon mining entirely by the year 2005. Only 10 per cent of miners in the main Lorraine coalfields headed a strike call on Tuesday by the left-wing CGT trade union. French coal mining has been in rapid decline for some time, and CdF - which had 41,000 employees producing 18.5m tonnes in 1986 - now produces only just over 10m tonnes with 16,000 employees. Under last July's government plan, which is only opposed by the CGT out of the five unions represented at CdF, employees can take redundancy money or stay on at CdF, which after 2005 will continue to run its electricity generating plants with coal imported from outside Europe. The latter is half the real price of French coal which is heavily subsidised, though the government is making a start to the planned phase-out of domestic mining by slashing this year's subsidy from FF76.4bn (£770m) to FF44.4bn next year. David Buchan, Paris

Cleaner water costs mount

Plans to improve drinking water in the EU, mainly by eliminating more lead, could cost member states more than Ecu50bn (£39m), a draft Commission document reckons. The estimated potential investment costs of the proposed changes in the [drinking water] directive are almost entirely associated with the change of the [limit] value for lead," the draft proposal says. "These costs could be of the order of Ecu50bn." But "it will be for member states to decide to what extent individual householders should replace lead pipes within their property," the text says, adding that they could be given 15 years to bring their water up to scratch. According to Commission estimates France's bill could be as high as Ecu45.5bn and in England and Wales the costs could run to Ecu10.7bn. The draft proposal keeps the existing limit for individual pesticides but scrapes a limit on the cumulative total. The European environmental bureau, which groups 150 environmental groups from 25 European countries, attacked the decision. Reuter, Brussels

ECONOMIC WATCH

French industrial output rises

France

Industrial production
Annual % change

6
4
2
0
-2
-4
-6

1993 94

Source: Datastream

French industrial production rose 2.3 per cent in July and August compared with June, according to figures released yesterday by Insee, the national statistics office. The increase was stronger than expected by private economists and eased fears of a slowdown in France's recovery from recession. Insee traditionally puts data from July and August together because many companies close for summer holidays. Figures from the period are treated with caution because of a high level of seasonal adjustment. None the less, the figures, showing a year-on-year increase of 5.2 per cent in industrial output and a 6.9 per cent rise in manufacturing output, appeared to confirm official predictions of continued healthy growth. John Ridding, Paris

German producer prices rose 0.2 per cent last month, after remaining unchanged in August. Producer prices rose 0.6 per cent year-on-year.

Dutch non-seasonally adjusted unemployment rose to an average of 4.4, 0.9 in July-September (7.6 per cent of the labour force) from 4.21, 0.9 (6.6 per cent) a year ago.

Swedish retail sales rose 0.3 per cent in August compared to August 1993 after a 4.7 per cent decline the month before.

The long wait and high cost of a small transfer

By John Gapper in London and Lionel Barber in Brussels

Few services offered by European banks have been of as low quality as their transfers of small sums of cash across borders. As the European Commission recognised in proposing legislation yesterday, it not only costs a lot to send cash, but takes a long time.

Money transfers are traditionally done by banks sending money to "correspondent" banks in the destination country. The correspondent bank transfers it to the appropriate account - usually at another bank - via the automated clearing house which is used for domestic payment transfers.

In some countries, this can take an extremely long time. In Italy in the 1980s, foreign banks were told that it would take a standard 28 days to clear a payment. Although standards have improved markedly, some banks are happy to delay the clearing of

European banks expect telephone services to grow

Almost all the banks in Europe which have not already developed telephone banking facilities are planning to do so within the next six years according to a survey published today, writes Alison Smith. A poll by Datamonitor, the market research group, found that 85 per cent of banks already offered telephone banking and a further 30 per cent of total respondents were planning to provide such a service.

Across 12 European countries, the target markets seen by banks for the telephone service were primarily those in the 25-44 age group.

Beyond that core, however, banks in different countries diverged more significantly in their

cash to gain interest.

Banks had little incentive to compete for such business - and raise standards - until recently. There are relatively few transfers of small sums - defined as up to Ecu10,000 (£7,870) - within the EU. They account for only 0.5 per cent of total domestic payments in the UK, and 1 per cent in Belgium.

The view among most banks was, as Mr Tim Sweeney, director general of the British Bank-

ers Association, put it this week, "that old British response: 'there's no call for it, guv'". This meant that banks displayed little urgency either in making payments or raising standards.

Some of the results could be seen in the study carried out for the European Commission earlier this year which found that banks charged an average Ecu25.4 to make an urgent transfer of Ecu100, and the

target markets. Those in Austria, France, Germany and Sweden, for example, saw the 18-24 age group as the third target area, while banks in Finland, Ireland, Spain and the UK cited the 45-54 age group as more of a priority.

The 83 banks which responded to the survey expected increasingly to provide general insurance, mortgages, personal loans and financial advice over the telephone where they did not do so already. The poll found that telephone banking had penetrated the retail banking market most extensively in Sweden and Belgium, and made least impact in Italy and Portugal.

European banks mounted a strong lobbying campaign against legislation. Ms Diane Iannucci, the official responsible for payment systems at the European Banking Federation, yesterday argued that small banks might withdraw services and that efforts by large banks to raise standards could be dis-

rupted. Despite the results of the commission's study - which the federation says are flawed - there is evidence that banks are at least starting to improve standards. Several partnerships have been formed among European banks in the past two years to provide more effi-

cient transfers. These include a partnership between National Westminster Bank of the UK, Commerzbank of Germany and Societe Generale of France; and another among Lloyds Bank of the UK, Banco Bilbao Vizcaya of Spain and Credit Agricole of France. Girobanks and Co-operative banks have also formed payment links.

The commercial bank effort which has gone furthest is the Inter Bank On-line System (Ibos) developed jointly by Royal Bank of Scotland and Banco Santander, which offers virtually instantaneous and relatively low-cost transfers between accounts at banks which are members of the system.

Such services have started to develop because banks have seen efficient cross-border payments as a means of drawing in small businesses who operate increasingly across borders. But yesterday's decision shows that the impact of such initiatives has been too slow to hold the commission back.

losing patience after a three-year effort to raise standards. The decision to proceed with legislative action is a setback for Mr Christiane Scriver, commissioner for consumer affairs, who argued that a voluntary code of conduct would be more suitable.

But Mr Raniero Vanni D'Archirafi, commissioner responsible for the single market, argued successfully that legislation was a necessary step to help consumers and small businesses to take full advantage of the 1992 programme for the free movement of goods, services, capital and people.

The proposed EU directive must be approved by a qualified majority of EU ministers, by the end of 1996 at the latest. Customers will have to have accounts credited with the sum transferred in six days; there must be full disclosure of costs; and double-charging will be banned.

European banks mounted a strong lobbying campaign against legislation. Ms Diane Iannucci, the official responsible for payment systems at the European Banking Federation, yesterday argued that small banks might withdraw services and that efforts by large banks to raise standards could be dis-

rupted. Despite the results of the commission's study - which the federation says are flawed - there is evidence that banks are at least starting to improve standards. Several partnerships have been formed among European banks in the past two years to provide more effi-

EU BANK TRANSFERS

Number of working days for payments to arrive

% of payments arrived

Same day 0.8

1 2.0

2 9.7

3 27.1

4 19.2

5 16.1

6 9.7

6+ 15.4

Source: Retail Banking Research for European Commission

State SPD may defy party line

By Judy Dempsey in Berlin

Social Democrats in the east German state of Mecklenburg-Vorpommern are determined to keep open the option of forming a government with the Party of Democratic Socialism,

the reformed communists, in spite of strong pressure from the federal SPD leadership to form a grand coalition with the ruling CDU, state officials said yesterday. The SPD won 28.5 per cent of the vote, giving them 23 seats in Mecklenburg-Vorpommern in Sunday's state election, just above the PDS, which won 22.7 per cent and 18 seats. The CDU, which won 37.7 per cent of the vote and 30 seats, formed the last government in coalition with the Free Democrats but the FDP failed to get re-elected to the state parliament.

Mr Harald Ringstorff, leader of Mecklenburg-Vorpommern's SPD, has been told by the party's federal leadership to start coalition talks with the CDU. "We will start talks with the CDU tomorrow," an SPD spokesman said. "But if we do not succeed, we will keep the door open to the PDS despite pressure from Bonn."

The SPD federal leadership has since June tolerated the SPD/Green coalition in the eastern state of Saxony-Anhalt, whose minority government relies on the support of the PDS, but it is unwilling to allow formal coalition with the former communists.

SWANSEA
NEW OFFICE SPACE
£5.00 per sq. foot
Telephone Mike Burns
(0792) 476666
Swansea Centre for Trade and Industry
Swansea SA1 3QH

VOLVO OWNERS COMPREHENSIVE INSURANCE FROM **£100**
Extra Safety = Lower Insurance
Exclusive Scheme for Volvos
Tel: 071 385 9512 NOW!
Hill House Hammond
The Motor Insurance Specialists

Get one step ahead



The University of Chicago
International Executive M.B.A.
Program at Barcelona

- An intensive part-time program for managers with 10+ years of experience from one of the world's leading business schools.
- Starting each July, 14 weeks of direct coursework spread over 18 months and including four weeks of interchange with Chicago's U.S. Executive M.B.A. program.
- Taught by the same distinguished faculty that teaches in Chicago's U.S. programs - more Nobel Prize winners than any other business school.
- Participants from many different countries and industries - 14 nationalities in the first cohort that started in 1994.
- New, first-class facilities in the centres of both Barcelona and Chicago.

To get one step ahead, call or write:

International Executive M.B.A. Program at Barcelona
The University of Chicago Graduate School of Business

Aragón 271
08007 Barcelona
Spain
Tel: +34 3 488 33 80
Fax: +34 3 488 34 66

1101 East 58th Street
Chicago, Illinois 60637
U.S.A.
Tel: +1 312 702 2191
Fax: +1 312 702 2225

Evening information receptions will be held:

In Brussels on
Monday, October 24; 6:30 p.m.
at the Brussels Hilton

In London on
Tuesday, October 25; 6:30 p.m.
at Grosvenor House

To confirm your attendance at a reception, please call or fax one of the numbers above.

White House move highlights differences in Bosnia policy

US ready for unilateral end to arms ban

By Bruce Clark

Mr Willy Claes, Nato's new secretary-general, yesterday insisted that serious differences with the United Nations over air tactics in Bosnia could be bridged in spite of the failure of talks in New York this week.

However, trans-Atlantic tensions over policy towards former Yugoslavia were fuelled by a statement from the White House that the US was prepared to defy its allies and take unilateral action to authorise arms supplies to Bosnia.

Mr Claes told Nato ambassadors in Brussels that his hopes of a compromise with the UN rose after a telephone conversation with Mr Boutros Boutros Ghali, UN secretary-general.

Nato, under strong pressure from the US, is demanding the right to make more draconian use of its aircraft over Bosnia. It wants the right to carry out air strikes more rapidly, and without prior warning, in response to any provocations by the Bosnian Serbs.

The British and French commanders in charge of UN ground troops in Bosnia insist that they are the best judges of how to protect their own men and humanitarian convoys in the war zone.

In support of the case for caution, they have pointed out that children were playing in the area where Nato aircraft struck a Serb tank last month. Instead of the current procedure, under which UN commanders specify exactly which target the Nato aircraft should aim at, the Atlantic alliance wants its pilots to be given a range of at least four targets.

Talks in New York on Monday revealed big differences

between General Bertrand de Lapresle, the UN commander in former Yugoslavia, and senior Nato officials.

However Mr Claes - in one of his first diplomatic initiatives since taking over Nato's top job - said he had ironed out some of the problems in a telephone talk with Mr Boutros Ghali.

Diplomats said there was room for compromise over the issues of how much warning of impending air strikes to give the Serbs and the selection of targets.

Yet the prospects for international co-ordination over Bosnia were clouded by a statement from the White House that President Bill Clinton might act alone in authorising arms deliveries to Bosnia's leadership.

Ms Dee Dee Myers, White House spokeswoman, said the US was lobbying for a UN resolution lifting the embargo but added that it "doesn't succeed by November 15... then we would look at ways to perhaps lift the embargo unilaterally."

"Our preferred position has been a multilateral lift," she said. "We certainly are going to pursue doing it multilaterally, working with our allies, particularly countries that have troops on the ground."

Mr Malcolm Rifkind, defence secretary, defended the UN's decision not to call in air strikes after a shooting incident in eastern Bosnia this week in which the driver of a UN aid convoy was killed.

He said ground forces had made a "vigorous" response by firing back at the convoy's attackers. This demonstrated that "there were other means available" besides air power as a response to provocations.



Premier Waldemar Pawlak: approved list of companies

Polish privatisation back on track

By Christopher Bobinski in Warsaw

Mr Waldemar Pawlak, Poland's prime minister, yesterday removed one of the last obstacles to the long delayed mass privatisation programme by approving around 100 companies for inclusion.

The decision, which brings the number of companies to be transferred to the private sector at one fell swoop up to 460, has been awaited by the privatisation ministry since July. Poland had promised both

the International Monetary Fund and the World Bank that the plan would go ahead. Both institutions, worried about the fate of the programme, had insisted it be implemented before freeing funds to finance the recent agreement to cut Poland's commercial debt by 49.5 per cent.

Mr Pawlak, who heads the Polish Peasant party, junior partner in the government, has argued that the plan gives too great a role for foreign managers and includes too many plants in key sectors.

The previous government approved 380 companies more than a year ago. About a dozen companies were removed from the present tranche before the prime minister signed it.

The government plans to establish around 15 national investment funds (NIFs), run jointly by foreign and local managers, which are to be handed equity in the 460 companies. Shares in the funds are then to be distributed to the population at large for a nominal fee. Next year's budget assumes that income from the

fees will run to 4,000bn zlotys (\$108m).

Fund managers for the programme have already been shortlisted and these include Kleinwort Benson, Barclays de Zoete Wedd and Charterhouse, as well as Polish banks and local consultants.

The next step is for the government to establish the NIFs formally and appoint supervisory boards which will then choose management groups.

The funds are to stay in existence for 10 years, with managers paid an annual fee as

well as a performance bonus in NIF equity and cash at the end of the period. The aim is to privatise the companies as well as improve management, modernise plant and generally enhance their value.

The scheme has become an indicator for international financial institutions and investors of the government's intentions on privatisation. It leaves another 5,000 or so companies to be privatised including sensitive sectors such as petrochemicals and telecoms.

EU policies 'main threat to E Europe exports'

By Anthony Robinson, East Europe Editor

The trade and industrial policies of the European Union were yesterday singled out by the European Bank for Reconstruction and Development (EBRD) as "the main threat to eastern European exports and investment."

In its first "transition report" on the shift from centrally planned to market economies throughout the former Soviet bloc the EBRD states, "the main threat to eastern European exports and investment comes from actual, threatened and 'latent' trade remedy action employed for purposes of managing trade to support industrial policy objectives in the EU."

It warns of the uncertainty that such policies arouse in exporters and potential investors and adds that so-called "voluntary export restraints" imposed by the EU on the former communist states "can strengthen bureaucracies and existing exporters at the expense of new entrants."

At the end of May 1994, some 19 anti-dumping measures imposed by the EU were in force along with 12 other restrictive measures, the report shows. "The mere threat of limited market access may generate sufficient uncertainty so as to reduce investment in competitive sectors," the report adds.

The report also criticises the

Europe Agreements (EAs), which are bilateral trade agreements between the EU and individual central European countries. By setting very high local content rules the EAs "have investment-detering effects" on assembly operations in Eastern Europe which use cheap but skilled local labour to assemble finished products incorporating parts imported from other EA countries. They also discourage greater trade between the former Comecon states, it says.

In spite of the hurdles that the EU continues to place in front of the economies in transition, however, the report shows how much progress has been made over the past five years. The private sector now accounts for more than half of all economic activity in nine of the 25 countries surveyed and, with the exception of Ukraine, most states have managed to avoid hyper-inflation.

Inflation is down to low double digits in most of central Europe and the Czech Republic is first in line to bring price rises down to single figures this year or next. Unemployment, whose rise over the past

	Unemployment (% labour force)		Inflation (average % change consumer prices)	
	1993	1994*	1993	1994*
Albania	17.5	15.8	85	16.0
Bulgaria	18.4	16.4	73	44.1
Czech Republic	3.5	5.7	20.8	8.8
Estonia	2.8	6.0	89.8	15.0
Hungary	12.1	11.3	22.5	15.9
Latvia	5.3	13.0	109	15.0
Lithuania	1.4	9.0	390	30.0
Poland	15.7	16.8	35.3	22.7
Romania	10.2	15.1	256.1	38.8
Slovak Rep.	14.4	14.9	23.2	12.5
Slovenia	14.5	13.0	32.3	14.0
Russia	1.1	6.5	896	198
Ukraine	0.4	12.5	4735	338

*Estimate. **Average forecast

Source: EBRD

five years has been one of the clearest indicators of the shake-out from the Soviet-style heavy industries and arms plants which littered the region, is now starting to ease off in the fast-track reforming states.

Foreign equity investment, which totalled only \$12bn until the end of 1992, remains highly concentrated on Hungary. But the Czech Republic, Poland

and other states with restructured economies and growing domestic markets are attracting growing volumes of investment.

Set against the benefits of greater choice of goods, the end of queuing and shortages and greater employment freedom, however, are negative social factors such as the growth of crime, more social and job insecurity and rapidly widening income differentials.

On the evidence garnered from the 25 highly diverse former centrally planned economies in which the EBRD now operates, the most important elements conducive to a successful transition have proved to be "transparency of government action, macro-economic stability and progress in privatisation." Mr Nicholas Stern, the EBRD's recently appointed new chief economist, said. Other important factors include progress in taxation reform, with the introduction of VAT and graduated personal and corporation income taxes, and financial market and bank reforms.

The report indicates a growing split between the group of central European countries closest to EU markets, quickest to adopt macro-economic stabilisation and micro-adjustment policies, and the slower, more distant parts of the former Soviet empire where reform started later from a less culturally prepared base.

The Czech Republic, Hungary, Poland, Slovakia, the Baltic states and Slovenia have made most progress to date. In

these countries the decline in production which followed market reforms and the collapse of the Comecon markets is over. Poland, the first to bite the bullet of macro-economic stabilisation in 1990, was the first to return to growth in 1992. But all are now in the early stages of what should be a prolonged rise in production, investment, foreign trade and income. Official statistics still biased towards the declining state sector, under-record the real rates of income and output growth, the report adds.

The EBRD identifies an intermediate group, including Kyrgyzstan and Russia, which has made "spectacular progress" in privatisation but remains far behind in financial sector reform and enterprise restructuring.

Beyond the Ukraine and several other Commonwealth of Independent States members which have been slow to embark on monetary and other essential structural reforms and reluctant or unable to privatise. Growth here is not likely to resume until around 1996.

Milan's anti-corruption magistrates face inquiry

By Robert Graham in Rome

Mr Alfredo Biondi, the Italian justice minister, has ordered an inquiry into a series of complaints made about the behaviour of Milan's anti-corruption magistrates.

The move comes at a time when the higher magistrates' council, the governing body of the judiciary, looks set to shelve a complaint lodged by the Berlusconi government over a newspaper interview given by Mr Francesco Saverio Borrelli on October 9. In the interview Mr Borrelli said the investigative net was closing round Mr Silvio Berlusconi, the prime minister, and he also attacked Mr Biondi.

The complaints are understood to cover seven separate aspects of the Milan magistrates' activities during the course of the year but mostly since the Berlusconi government took office in May. Two of the complaints concern the conduct of investigations into the activities of Berlusconi's Fininvest business empire.

The first incident relating to Fininvest was the very public search of its offices on March 9 and attempts to secure the arrest of top Fininvest managers before the general elections. Mr Berlusconi complained at the time that the action was politically motivated.

The second complaint was about the inquiries into the ownership of Telepiù, the cable TV channel 10 per cent owned by Fininvest. Mr Biondi's lawyer, Fininvest chairman, has complained this is a vindictive effort to smear Fininvest's name rather than a serious inquiry.

"The desire to put all the complaints against Milan together and to carry out this investigation just when the higher magistrates' council is moving to shelve the Borrelli affair does not seem to be a correct use of authority," said Ms Elena Paciotti, head of the magistrates' association.

While the government appeared determined to open a new front in their long-running

confrontation with Milan magistrates, the right-wing coalition yesterday signalled its readiness to soften its position on another - cuts in pensions contested by the trades unions.

The government held a day-long meeting of all key members of the coalition and economic ministers to find an agreement on concessions to be made to the unions. Mr Berlusconi signalled in advance his willingness to make changes in the plans for pension reforms. But he insisted any changes involving extra spending would have to be compensated by alternative cost-cutting measures.

The populist Northern League and the neo-fascist MSI/National Alliance have pressed for amendments to ease hardship cases. The government has been obliged to soften its stance on pensions after the widespread observance of last Friday's four-hour general strike, which saw more than 3m persons demonstrating in the major cities up and down the country.



£2,000m of private and public investment means better infrastructure, environment, training, transport, quality of life and future.

Find out how the outlook for your business is better from

Telford.

The government primed the pump. Since then wave after wave of private investment has flooded in. No wonder that Telford is now seen as a prime example of success breeding success.

It is situated in the heart of unspoilt Shropshire countryside.

It has one of the best ratios of built environment to open space anywhere in Europe, including a 450 acre town park, extensive woods and lakes.

It is easy to get about with 800 km of fast roads and only 6 sets of traffic lights.

It is linked by the M54 to the M6

giving rapid motorway hub access to all parts of the country.

It has a young growing workforce that is stable, willing and adaptable to new work challenges.

And it has an enviable record of industrial relations.

If you're considering relocation see Telford before making any decision.

You'll see the difference that continued confident investment can make.

Call freephone 0800 16 2000 or complete the coupon for further information.

To: Telford Enquiry Desk, Jordan House West,

Hall Court, Hall Park Way Telford TF3 4NN.

Mr/Ms/Ms Initials Surname

Title

Company

Address

Postcode

Tel. No.

Fax No.

0800 16 2000

Telford

"I like to think of it as my European flat in Manhattan."

From the moment you enter its marble-and-gilt lobby, the Pierre calls to mind the quiet splendor of the world's great hotels are acclaimed for. Our staff is poised to greet you, and serve you, in over 60 languages. At a moment's notice, our master chefs can cater a last-minute partners' meeting in one of our luxurious suites, and our concierge can obtain "sold-out" opera tickets—often for the same evening. In fact, they will attend to your needs with such grace and warmth, you'll feel that Fifth Avenue and 61st Street is not merely our address, but your own. Telephone your travel counselor or call us at 071-936-5019.

The Pierre
New York
A Four Seasons Resort Hotel

©1994 Four Seasons Hotels Ltd.

189 9612 115
New York

NEWS: WORLD TRADE

Brussels ban on shipping lines 'cartel'

By Charles Batchelor,
Transport Correspondent

The European Commission yesterday blocked the Trans-Atlantic Agreement (TAA), a shipping "conference" which set cargo rates and capacity levels across the north Atlantic, because it infringed European Union competition rules.

The decision represents a victory for exporters who complained the agreement had led to excessive charges for shipping container cargoes and a defeat for the 15 large shipping lines which set up the agreement in 1992.

The ruling is, however, only the first stage in resolving this dispute because the shipowners established a modified arrangement, known as the Trans-Atlantic Conference Agreement (TACA), in July. Earlier this month they made a further concession by offering to remove capacity constraints from the TACA.

But shippers, companies which export goods across the Atlantic, said this was simply a delaying tactic and threatened legal action against the European Commission if it did not speedily issue a ruling on both agreements.

A decision on the TACA is expected within the next few

weeks. The British Shippers' Council, representing exporters, said the commission's ruling established an important principle which would have implications for similar conference agreements covering trade with the Far East and Africa.

"This underlines the fact that European industry has been unnecessarily damaged over the past two years," said Mr Chris Welsh, head of the council. Shipping rates rose by an average 50 per cent in 1993 and between 10 and 15 per cent this year, he added.

Shipowners involved in the TAA had been expecting the commission ruling but hope that the TACA ruling will be in their favour. They were last night still awaiting full details of the commission decision.

If the TACA is also rejected, however, there could be a return to lower transatlantic shipping rates and a resumption of the losses which plagued this route in the late 1980s.

The TAA/TACA groups 15 large shipping lines which account for 85 per cent of sailings across the north Atlantic. It was introduced to stem considerable losses by the shipping lines and its members include Nedlloyd, Maersk, P&O, AP Moeller and Hapag-Lloyd. Exporters say these losses were exaggerated and the conference has been used to push through excessive rate increases.

Nestlé bridles at Thai price curbs

By Victor Mallet in Bangkok

Thailand has put instant coffee on a list of products subject to price control, prompting veiled suggestions from Nestlé, the Swiss foods multinational, that foreign investors would take offence at such a backward step on the road to free enterprise.

Nestlé - whose Thai subsidiary Quality Coffee Products has more than 80 per cent of the local instant coffee market - angered the government by raising prices 10 per cent in July and by refusing commerce ministry demands to reverse the price increase.

The dispute came to a head this week when the cabinet authorised the ministry to put instant coffee on the list of controlled consumer products. Instant coffee had been removed from the list two

years ago along with 100 other products as part of an economic liberalisation drive.

"This restrictive measure applied to a non-essential product may prove prejudicial to Thailand," said Mr Andreas Schläpfer, managing director of the Thai Nestlé group, "particularly since this case has attracted the attention of foreign investors in the region."

He said the 10 per cent rise, the first in three years, was to offset higher operating costs and was unrelated to rising world coffee prices. "It's not a monopolistic situation at all," he said. "There are two other factories here, with large installed capacity and the right technology." Businessmen in Bangkok believe Nestlé has fanned the fire of the Thai government's attempts to control inflation, which reached 5.3 per cent in September.

British bankers try out a royal sales pitch

By John Thornhill in
St Petersburg

Behind the pomp of Queen Elizabeth's visit to Russia, British and Russian businessmen have been getting on with the "development of capitalism," the title of a seminar held on the royal yacht Britannia. Some 50 Russian businessmen and bankers have been invited on board the yacht, moored on the Neva River, just out of sight of the Russian cruiser Aurora where the first shots of the Bolshevik revolution were fired.

British Invisibles, an umbrella body promoting

invisible trade, had been quick to exploit the publicity surrounding the Queen's visit to stage a sales pitch for the virtues of British banking, legal, accounting, and management consulting services. It was their eighth such foreign event this year and the third occasion on which they had utilised the royal yacht.

A string of British advisers represented included Kleinwort Benson, Robert Fleming, Clifford Chance, Freshfields, Smith New Court, Ernst and Young, and Coopers and Lybrand.

With \$500m of foreign portfolio investment pouring into

Russia every month, the British delegation said equity could provide a cheap and effective means of raising funds to finance the growth of Russian companies. However, they cautioned that substantial preliminary work including accounting and legal studies would be required first.

A discussion on financing the growth of a hypothetical Russian company sparked lively debate and highlighted the differences in business cultures. It also emerged that some of the Russian guests had their own sales pitches to make.

Mr Cyril Smirnov, president

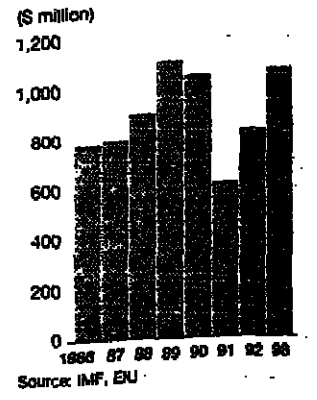
of Astro Bank, a large local commercial bank, suggested that the Russian banking system could provide sufficient funding and that companies did not need the assistance of outsiders. A university lecturer said Russian managers needed re-education and training before they would be up to the task.

Many of the Russian guests blanched when the subject of prospective fees was raised. A margin of 5 to 7 per cent to raise \$10m of fresh capital clearly seemed excessive to some - no matter how much it would help fuel future growth. An interpretation of both busi-

ness cultures was put forward by Mr Igor Kostikov, the managing director of a local stock-broking firm. "Russian managers are reluctant to accept the loss of control that goes with raising equity capital. But they also worry about taking on the liabilities of corporate debt. They feel that it is enough to survive at the moment and do not yet see the need to grow," he said.

Sir Brian Pearce, chairman of British Invisibles, expressed cautious optimism. "We do not think that there can be any quick fix for Russia but we are saying very clearly that we will be here for the long term."

UK Exports to the former USSR



British Trade Minister Richard Needham speaking at an energy workshop in Jakarta yesterday, flanked by Indonesia's Energy Minister Ida Bagus Sudjana. The two ministers signed an agreement on technical co-operation in the energy sector. British Gas said it expected to announce a \$350m joint venture next month to build a 400MW power plant in Indonesia. The company is in talks with Bakrie Brothers, a private Indonesian telecommunications and plantations group and has agreed the venture in principle. However, financing has not yet been agreed. British Gas may hold less than 50 per cent of the plant, which will begin construction early next year. The plant will be designed, built and operated under British Gas management. British Gas already has a number of activities in Indonesia, where power demand is expected to rise 14 per cent a year to 2004.

Asia's developing nations hungry for private investors' billions

By Manuela Saragosa
in Jakarta

Asian governments at the World Infrastructure Forum in Jakarta yesterday called on private investors to take a leading role in financing ambitious plans for development of their transport and telecommunications sectors.

Indian officials said that by 1997 their country wants to achieve its target of allocating telephones on demand, a programme requiring investment of more than \$8bn. "This is beyond the capacity of the government funding and generation of resources," he said. "Private investment and associations of the private sector would be needed in a big way to bridge the resource gap."

The officials said that for the

telecommunications sector to play its assigned role in the country's development, it needs to increase its telephone connections to 60m from the present 8m "as rapidly as possible".

That will require an estimated investment of \$60bn. While basic telephone services are still lacking, Indian officials said they are also inviting private investment to set up value-added services. A tender is being prepared to invite technical and financial help in setting up cellular mobile phone services outside the main cities of Bombay, Delhi, Calcutta and Madras.

Indonesia said it needs \$12.5bn over the next five years to develop transport infrastructure, including roads, railways, inland waterways, sea port

facilities and airport facilities. Indonesia also announced plans to invest more than \$1bn by the year 2005 on water projects in Jakarta. Of this, \$200m would be spent on distribution improvements alone.

"Under these circumstances, efforts should be made to encourage and stimulate private sector participation," an Indonesian official said.

Some 44 per cent of the requirement for Indonesian transport infrastructure development is expected to come from the private sector. The remainder is expected to come from state-owned companies, the government and foreign loans.

The Indian government yesterday announced it is tendering for nine projects amounting to 167km of a high-speed

tram system in the Delhi area. It is also offering projects on a build-operate-transfer basis for five bypasses, with an estimated cost of \$70m, eight bridges which will cost about \$147m and nine expressways costing an approximate \$3.5bn.

The Philippines listed 175 potential projects worth over \$14bn which are likely to be tendered on a build-operate-transfer basis for highways, transportation, power generation, water systems, tourism, industrial estates and waste management.

The Asian Development Bank estimates that Asia needs about \$3,000bn in infrastructure investment between now and 2010 if each country is to achieve its projected economic growth target.

WORLD TRADE DIGEST

Kantor plea to Japan on cars

US Trade Representative Mickey Kantor is seeking an initiative by Japanese carmakers in order to resolve the US-Japan trade dispute on vehicles. Mr Kantor said Japan's car industry could help break a deadlock in stalled bilateral trade talks by outlining a new multi-year programme to buy more foreign-made car parts.

"I believe both (the US and Japanese) industries are perfectly capable of working this out between themselves, if encouraged by both governments," he said. Mr Kantor said Washington will start a probe into Japan's car spare parts market under Section 301 of US trade law soon. The financial daily Nihon Keizai Shimbun reported. Under the bilateral economic framework talks, the two nations have not yet agreed on ways to open Japan's car and car parts market. The US has demanded that a yardstick be created to measure future results of market-opening steps, while Japan has opposed such a plan, saying the government cannot control the flow of private sector trade. *Reuters, Tokyo*

Pirelli in \$5.8m cable project

The US cables and systems subsidiary of Pirelli, the Italian industrial company, is to collaborate with US companies, research institutes and the government in building the world's first prototype high temperature superconductor power cable. The new generation of cables, if developed successfully, should allow electricity utilities to increase the amount of power transmitted along existing routes, at lower costs and without environmental damage. Pirelli Cable Corporation will manufacture the cable itself. The project, which will cost \$5.8m and last four years, will be co-funded by Pirelli, the American Superconductor Corporation, a Nasdaq-listed US company which will manufacture the superconductive wire, the Electric Power Research Institute, the US electricity utilities' research body, and the US department of energy. The department's research laboratories at Los Alamos, Oak Ridge and Ames will also work on the project. *Andrew Hill, Milan*

UK minister's peace mission

Mr Michael Heseltine, UK trade and industry secretary, yesterday proposed that Malaysian and British companies work together to exploit opportunities in Europe and in the Asia-Pacific region. "There is great scope if you seize the opportunity to use the UK as a springboard into Europe," said Mr Heseltine, the first British minister to visit Malaysia since it lifted a ban on doing business with British companies in September. In February Dr Mahathir Mohamad, the Malaysian prime minister, banned British companies from government contracts in retaliation for British press reports which hinted at corruption among senior figures in Malaysia. Mr Heseltine's two-day trip to Malaysia is being seen as a peace-making exercise. In hour-long talks with Dr Mahathir the British minister stressed Britain's extensive trade and cultural links with Malaysia and its willingness to transfer technology to Malaysia's fast expanding economy. Mr Heseltine carefully avoided any public reference to the trade ban, merely saying that in politics there were ups and downs. *Kieran Cooke, Kuala Lumpur*

CONTRACTS AND VENTURES

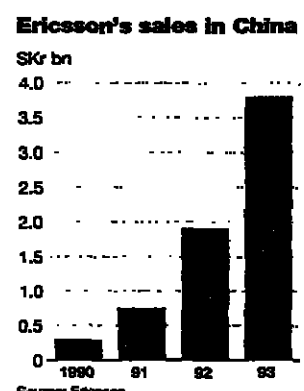
- Telecom Italia, Italy's state-controlled telephone company, has signed a six-year agreement with the Italian subsidiary of Pharmacia, the Swedish pharmaceuticals company, to supply and install telecoms equipment, and manage the subsidiary's telephone network. The value of the deal, the latest in a series of outsourcing agreements signed by Telecom Italia with companies in Italy, was not given. *Andrew Hill, Milan*
- MAC Alenia-Marconi Communications, a British-Italian radio communications joint venture, has won a contract to supply a satellite communications station in Argentina for Telesat, the country's international telecoms company. The station will link Argentina, Brazil and the US via the Intelsat satellite. MAC is a joint venture between subsidiaries of Finmeccanica, Italy's state-controlled engineering group, and GEC of the UK. *Andrew Hill, Milan*
- San Miguel Corporation, the Philippine beer-and-food group, yesterday signed an agreement with Hebei Bada Group of Baoding City in Hebei province for a new joint-venture brewery in China, its third in that market. The Philippine group will have a 70 per cent controlling interest for its initial investment of \$21m. San Miguel's other joint-venture breweries in China are in Guangzhou and Shunde in the southern province of Guangdong. *Jose Galang, Manila*
- Swiss-Swedish conglomerate Asea Brown Boveri yesterday moved its Chinese headquarters to Beijing from Hong Kong and pledged to invest \$500m over an unspecified period. *Reuters, Beijing*
- Oman will soon award contracts for the engineering and design work of its \$5bn liquefied natural gas export project. The project is being developed with foreign partners led by Royal Dutch/Shell. *Reuters, Dubai*
- Mitsubishi yesterday said it expects to sign an agreement today with the Philippines' state-owned power concern for a 300,000KW coal power plant order. The \$370m plant in Masinloc, about 150 miles north-west of Manila, is expected to be completed in 1998 with funds from the Asian Development Bank and the Export-Import Bank of Japan.

Ericsson rings the bell in Chinese market

With telecom sales doubling each year, financing expansion is a big headache, writes Christopher Brown-Humes

Mr Lars Magnus Ericsson, the founder of the Swedish telecommunications group that bears his name, would not have been surprised at the group's success in China. He may, though, have been puzzled that it took so long to materialise. A 1906 photograph shows Mr Ericsson welcoming the first Chinese delegation to the group's Stockholm headquarters. It is only now - after the hiatus caused by the Chinese revolution - that the group's efforts to develop the market have really started to bear fruit.

The rapid development of the Chinese telecommunications market has been a boon for equipment suppliers worldwide - but few have benefited as much as Ericsson. The group, which employs 1,400 in China, has seen sales in its fastest-growing market double every year over the last three years, a feat it hopes to repeat again this year. Last year China was Ericsson's sixth biggest mar-



ket, accounting for SKr3.8bn (\$520m) of group sales of SKr63bn.

Ericsson's Chinese business centres on three areas: AXE switches for public networks, mobile telephone systems and office switching systems. In mobile systems, the group boasts a 60 per cent market share, a dominance in line with its leading global posi-

tion. In fixed systems, where the leading supplier is France's Alcatel, it claims a market share of about 20 per cent and in office systems 30 per cent.

By comparison, it is weak in mobile handsets, which is dominated by Motorola of the US. A steady inflow of orders over the last three years culminated in August in Ericsson's biggest contract in China so far - a \$400m contract to extend the phone network in Guangdong province. China's most dynamic province. Guangdong accounts for half Ericsson's sales to the country.

"We have 3.5m fixed lines already installed in China and a further 2.5m on order," says Mr Uldis Zervens, Ericsson's director for east Asia. On the mobile side, the group has capacity installed on or order for 1.5m subscribers. Most of the equipment comes directly from Sweden. But increasingly important are the group's joint venture collaborations in China with local part-

ners. Ericsson already has five joint ventures, comprising three manufacturing units and two service companies, and more are planned.

The biggest collaboration is in Nanjing where the group produces radio base stations for mobile systems and AXE switches with its partner, Panda Electronics. Guangdong, Beijing and Dalian are the sites for the other four ventures.

The Nanjing joint venture got off the ground only after nearly three years of talks with the Chinese authorities. The decision-making involves three tiers of government - federal, provincial and local - and up to 15 different organisations, even though the end-customer has until now always been part of the ministry of post and telecommunications. At the state level alone, five different ministries are involved.

In theory the Chinese cake is big enough for everyone. In practice, competition is tough, says Ericsson.

At present there are only about 30m fixed lines in a country of 1.2bn people - a penetration rate of just 2.5 per cent of the population. But the authorities are ambitious, planning 10m new lines a year to achieve 8 per cent penetration by 2000.

The constraint is that the enormous development potential is matched only by the huge difficulties of financing it. Even though telecommunications is a priority area, there are clear indications that the authorities wish to restrict the availability of credits and guarantees for equipment supplies.

This could pose problems for companies such as Ericsson although it could also provide an opportunity if it results in foreign operators being given more access to the country's market.

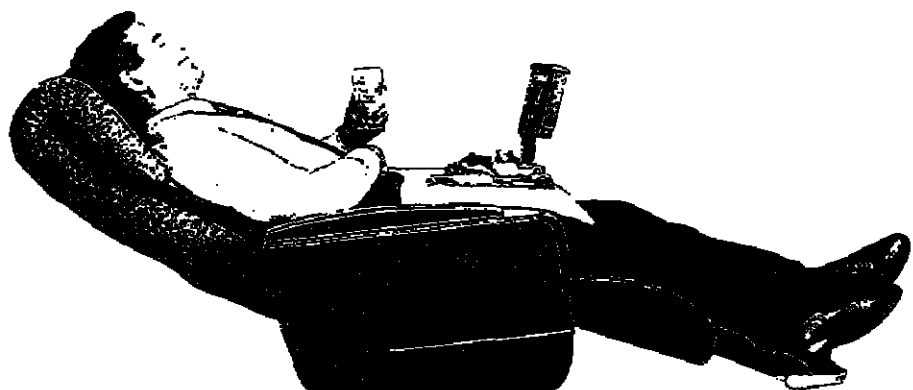
Mr Zervens says project financing looms as Ericsson's biggest Chinese headache. New rules of the Organisation for Economic Co-operation and

Development, the 25-member industrial nation grouping, mean it is much harder to get soft loans for the development of fixed networks; at the same time western commercial banks and credit guarantee agencies are reaching the limits of their China exposure. One result is that Ericsson has had to subsidise some of the loans itself.

"So far we have been able to handle this but we see it as one of the major challenges for next year," says Mr Zervens. He says one way around the difficulty would be for Ericsson to take some financing risk on to its own books, a path it has reluctantly taken with other countries in the past.

Another is for China to let foreign operators gain a foothold in the market - a breakthrough that came all the closer last week when Cable and Wireless of the UK became the first foreign company to gain a concession to play a role in operating telecom networks.

DON'T JUST
UPGRADE YOUR
SEAT, UPGRADE
YOUR AIRLINE.



Continental Airlines

FIRST CLASS COMFORT FOR A BUSINESS CLASS FARE.

Airline	Business Class Sleeper Seat	Business Class Pitch
American	NO	40"
Air France	NO	38"
British Airways	NO	40"
CONTINENTAL	YES	55"
Delta	NO	41"
Lufthansa	NO	40"
United	NO	40"

Flights from London, Paris, Frankfurt and Madrid to New York, Houston and Denver and on to 130 U.S. cities.



001101570

Emergence of a new international financial services supplier

More banking services and leasing offers for automobile customers and dealers / Geographic expansion / High earnings power for the Volkswagen group and its shareholders / By Norbert M. Massfeller



Norbert M. Massfeller
Chairman of the Board of
Volkswagen Financial Services AG

With the establishment of Volkswagen Financial Services AG, Brunswick, as the holding company for its financial services sector the Volkswagen group is defining more precisely its traditionally successful strategy in this field. Initial business figures for fiscal 1994 point to continuation of the positive trend in growth for the companies belonging to Volkswagen Financial Services AG. The new holding will be altering its refinancing strategy and expanding its international scope. Its several hundred thousand customers will also benefit from this, continuing to enjoy easy-on-the-pocket financing facilities. Over the coming months Volkswagen Financial Services AG as one of the leading suppliers of automobile-related financial services on the European market intends launching fresh products. At the same time it intends further internationalising its financial services and intensifying cooperation with its global distribution network.

This May Volkswagen Finanz GmbH was transformed into a public limited company with retroactive effect from January 1, 1994. The GmbH (private limited company) had been set up about two years ago in preparation for the plc. The new public limited company combines the Volkswagen group's European financial services companies, nine in all, under a new roof as fully-owned subsidiaries of Volkswagen Financial Services AG (see chart).

Independent refinancing

Steady growth in latter years, the dimensions reached in the consolidated accounts and, of course, the stable contribution toward profit have led to the identification of financial services as a strategic area of operations within the Volkswagen group alongside automotive business. A major factor is that the funding of our business has reached a dimension making it absolutely imperative for us to tap the most economical sources of refinancing worldwide. We shall grasp this opportunity. As a fully-owned Volkswagen subsidiary, we have mostly availed ourselves of group credit lines so far; but now we are increasingly talking about borrowing capital independently from outside sources.

High percentage of Volkswagen's consolidated accounts

The Board of Managing Directors of Volkswagen Financial Services AG was responsible for total assets of DM 18.1 billion Europe-wide as of June 30, 1994. This corresponds to 22.4 percent of Volkswagen's consolidated accounts. Approx. 2,100 people are employed, 60 percent of them in Germany. With a portfolio of 1,412,000 leases and financing agreements on June 30, 1994 a new record was posted. In the first six months of the year the number of new leased or financed vehicles increased by 23.1 percent over the year-earlier period. This boosted the share of vehicles leased or financed by us to around 30 percent of the group's total delivery volume in Europe alone, which also represents a new record.

Meanwhile, roughly half of all aggregate leasing or financing transactions by customers with the Volkswagen group pass through our books. We shall not rest

until the other half, or at least a large proportion of it, is similarly entered in our accounts.

Setting our sights on new markets

One of our major strategic objectives is the geographic expansion of Volkswagen Financial Services AG. In various European countries the Volkswagen group maintains no production or import companies of its own, working instead with independent importers. On these markets the group sells roughly 400,000 cars a year, more than 19 percent of its total sales. We aim to become more active in this segment. Joint ventures, either with our local importers or other partners, would be conceivable.

Along the entire automobile chain of value added, from the making of a car through the distributive stages to the end customer using the product, the Volkswagen group's financial services participate in the earnings potential created.

Above and beyond this our major strategic assignment is also to promote sales of group products. We aim to create permanent customer bonds. With our financial services products we enter into a direct, and above all long-term relationship with our customers. Satisfied customers show a great degree of loyalty. This is illustrated by the high proportion of follow-up leases which our dealers conclude.

We exploit the "regular customer" asset to sell new products. Since November 1990, for example, the V.A.G. Bank has engaged in deposit-taking business. At that time a credit card duo, Visa Card and Mastercard/ Eurocard was introduced for the first time in Germany. Customers have the choice of receiving their cards from the Volkswagen or Audi banks, both of which are branches of the V.A.G. Bank.

Credit balances can be accumulated on the "PlusMinus Account" which goes with these cards. The deposits are available on demand yet still earn an attractive rate of interest. If necessary this account can also be used as a loan account. The deposits accepted by the V.A.G. Bank allow us to fund part of our sales financing business at favourable rates from within our own group.

With the PlusMinus Account facility we are now heading for total deposits of almost DM one billion. And further deposit products are in the pipeline: In January 1995 for example a range of term deposits will be launched. These include an automobile savings plan, a deposit facility which will earn an attractive rate of interest. With this customers can save up to buy a Volkswagen product.

Strategic importance of the distributive channel

Card business is not only of considerable significance for our private and corporate customers, it also represents an important customer service for our main sales outlet, the Volkswagen, Audi, Seat and Skoda partners. These are more than 14,000 dealerships and garages Europe-wide, with over 200,000 customer contacts a day.

In Germany we have begun equipping the first 600 dealers with Eurocash terminals. Customers can use these for cashless payment of services and spare parts with both their Eurocheque card and credit cards; it is naturally cheapest for the dealer if they use our cards. We intend installing these terminals in broad sections of our distributive organisation, also internationally.

Another example is the "Auto-Leasing-Financing" system (ALF). ALF offers our dealers comprehensive, EDP-based support enabling them to specify a vehicle together with the customer in a matter of seconds and draw up tailored financing or leasing terms for it.

We also assist our dealers in financial matters affecting them personally. Besides traditional dealership purchasing finance we also offer general financial instruments for their operations. Examples of this are financing for the purchase of real estate, new building projects and building alterations and business equipment and fittings.

Business start-ups in East Germany

Following reunification it was difficult for many people setting up automobile dealerships and garages in East Germany to develop locations in suitable parts of town; this was where our company Volim

GmbH came in. It purchased land and built premises on it for automotive operations, which have initially been rented out to the future owners.

Good business development

The positive way in which business has developed for Volkswagen Financial Services AG encourages us to look optimistically to the future. The aggregate result generated by the companies consolidated under Volkswagen Financial Services AG today contributes a double-figure percentage toward the annual profits of the Volkswagen group. This has a long-term and "stabilising" effect for the Volkswagen group. Moreover, the earnings prowess of Volkswagen's financial services sector should also be of interest to the group's shareholders.

Poised to improve on previous year's good result

Further growth in 1994 for V.A.G. Bank and V.A.G. Leasing / First half-yearly accounts of Volkswagen Financial Services AG / By Peter Schneider



Peter Schneider
Member of the Board of
Management of
Volkswagen Financial Services AG

As at June 30, 1994 Volkswagen Financial Services AG posted total assets of DM 18.1 billion. This sum does not contain lease assets of DM 2.2 billion belonging to two holding companies in Germany which are not liable to consolidation. Whilst administering parts of V.A.G. Leasing's lease assets, these companies do not engage in operative business with our lessees. The accounts are prepared according to German commercial law in close conformity with the method of itemization customary in banking business. The companies in Great Britain and the Czech Republic will not be consolidated until the end of the year.

The balance sheet clearly reflects our four major spheres of business. The asset item Lease Assets in the amount of DM 5.5 billion comprises a portfolio of 498,000 vehicles for lease. Leasing business is conducted by almost all the companies forming the sub-group. The lar-

gest share is accounted for by the German company V.A.G. Leasing, with lease assets of DM 5.2 billion.

Regional differences in market penetration emphasise that the concept of ownership is still very pronounced in some countries. Another reason for varying leasing ratios on an international comparison is that the leasing market must be underpinned by a smoothly functioning resale market for second-hand cars.

Claims of DM 8.2 billion from lending to customers refer to a portfolio of 914,000 finance agreements. In the first half of 1994 no fewer than 246,000 new finance contracts were closed. This puts us well on the way towards further raising last year's substantial figure.

In regional terms the German V.A.G. Bank accounts for the largest share, with 613,000 vehicles and total receivables of DM 5.9 billion. The other European companies have total claims of altogether DM 2.3 billion. One is naturally inclined to compare our financing portfolios in the various countries; but for full comparability absolute vehicle deliveries by the Volkswagen group must be taken as the benchmark.

High equity ratio

The downturn in the automobile industry has naturally had an impact on our dealership financing. As they were holding fewer vehicles and demonstration cars in stock, dealers needed less credit. Our portfolio of receivables from purchasing finance has dropped to DM 2.8 billion.

On the liabilities side of the balance sheet the item Customer Deposits reflects card business totalling almost DM one billion from the rapidly expanding Volkswagen and Audi Card System. This automobile-related product, which was introduced four years ago, is on offer only in Germany at present. On June 30, 1994 we were servicing 111,000 PlusMinus Accounts, for which a total of 130,000 card duos had been issued.

Our share capital and reserves amount to DM 1.4 billion. Counting the subordinated loans of DM 0.1 billion, Volkswagen Financial Services AG posts an equity ratio of 8.3 percent. This places it in an excellent position by industry standards.

So far the individual companies have refinanced their lending operations locally and almost exclusively through the Volkswagen group or in the interbank

market. Of the DM 13.9 billion funds from outside sources 44 percent were made available by the group. We raise outside funds according to the principle of matching maturities.

Our customers include private persons, individual commercial clients and major accounts. We work together with several hundred thousand finance and leasing clients, enabling us to spread risk broadly. Of course we are also feeling repercussions from the economic downturn, with a marked increase in our bad debts this year. Adequate loan loss provisions have been made.

In the first half of 1994 the sub-group posted sales and income of DM 4.0 billion. DM 3.1 billion of this referred to sales from leasing business and DM 0.6 billion to interest income from financing transactions; these are the two major items. Lease income is naturally higher as the rental instalments also contain a depreciation element in addition to interest earned. Sales of second-hand vehicles at the end of the contractual period are also reflected in turnover.

At present no statement can be made on the sub-group's interim result. Not until the annual accounts are drawn up will the review of loan loss provisions required in banking business be complete. For the year as a whole we are aiming at profit in the nine-figure region.

VOLKSWAGEN FINANCIAL SERVICES AG

V.A.G. Financement S.A.
France

Volkswagen
Financial Services (UK) Ltd.
United Kingdom

V.A.G. Bank GmbH
Germany

FISEAT S.A.
Spain

SkoFIN s.r.o.
Czech Republic

V.A.G. Leasing GmbH
Germany

FINGERMA S.p.A.
Italy

SkoFIN s.r.o.
Slovak Republic

Volim GmbH
Germany

Better banking and leasing terms through global refinancing

Efficiency on the capital markets / New finance company in the Netherlands / Bond issue in Czech Republic / By Klaus R. Zapf



Klaus R. Zapf
Member of the Board of
Management of
Volkswagen Financial Services AG

There are several reasons why Volkswagen's financial services sector was spun off into Volkswagen Financial Services AG. One important aspect was the creation of a unit eligible to operate on the capital market. This exploits all funding possibilities on the national and international interbank market as well as with institutional investors in Germany and abroad - a particularly important aspect for us - without the help of our parent company, Volkswagen AG.

Since we are financing attractive assets, namely lendings to over a million borrowers and lessees, we are confident of being able to tap new sources of liquidity for the Volkswagen group as a whole. This means that we can place the funding of our lending operations on a broader basis.

The second major reason for the spin-off is that we intend clearly separating financial services from the automotive division of the group in balance sheet terms. This will, for example, enable the Volkswagen group to show more clearly than before just how high its equity ratio in core business really is. At the end of June 1994 the equity ratio in the consolidated accounts was 18.5 percent. But without the financial services division it worked out at around 24 percent.

In search of independent rating

To approach the money and capital markets directly, without the support of Volkswagen AG, we need independent rating. We aim to have the first rating carried out by Standard & Poors as soon as possible, at the latest once the annual accounts are available for 1994. We shall then have ourselves assessed by Moody's. Initial talks suggest that we shall receive the same quality rating as our parent company.

Refinancing strategy

With regard to our refinancing strategy one example will serve to illustrate the significance which we attach to this task. Given a funding volume of around DM 18 billion Europe-wide, purchasing credit by just one per mille less would lead to a positive profit contribution of DM 18 million. True to López policy we shall therefore optimise our procurement of funds on the international money and capital markets.

Our refinancing strategy is geared to specific principles. The first is that we fund our lending at matching maturities whenever possible, although we will naturally take advantage of favourable interest rate patterns. We have pursued this policy in 1994 with considerable success. Transformation profits will have a not insignificant influence on our 1994 results.

Another principle refers to the way in which our subsidiaries refinance their lendings. So far they have raised funds

in the market independently for the most part, with the exception of the leasing company, which funds its operations mainly through the group, partly for tax reasons. In future, too, we shall essentially be adhering to our policy that all business is local.

However, local refinancing is always judged in terms of the finance capital which Volkswagen Financial Services AG can raise on the international markets.

Within the framework of our funding strategy the V.A.G. Bank occupies a special position at Volkswagen Financial Services AG because as a fully-fledged bank - the only one in the sub-group, incidentally - it naturally has better borrowing possibilities.

A bank also enjoys tax advantages. What is more it can accept deposits, an aspect which is becoming increasingly important. At present we are heading for total deposits of almost DM one billion. We shall therefore make use of this instrument to extend our banking activities

beyond Germany with a view to optimising our refinancing.

New finance company in the Netherlands

Following the establishment of Volkswagen Financial Services AG and the move towards independent rating, we are taking a second logical step by setting up a finance company. This company will have its registered seat in the Netherlands. It is called Volkswagen Financial Services N.V., Amsterdam.

Through this finance company we intend raising short, medium and longer-term funds on the Euromarkets using various capital market instruments. For example, we plan to take out a subordinated loan through the N.V. as cushion capital comparatively soon to adjust our equity capital to the requirements of strong growth.

Banks require a minimum capital adequacy ratio of eight percent, and in future this will also apply to finance com-

panies with a bank belonging to their consolidated group. At the moment Volkswagen Financial Services has core capital of 6.0 percent. It is our aim to scale down the core capital to a ratio of around 4.5 percent and to flank our growth with cushion capital from various sources.

Bond issue by the Czech company

For our company operating in the Czech Republic, SkoFin s.r.o. Prague, we are in the process of preparing a bond issue of probably altogether Kc one billion, the equivalent of around DM 60 million. The reason for this issue is the difficulty in raising long-term funds on the interbank market. Unfortunately the lending market in our neighbourhood to the East has not yet attained the necessary depth. Floating of this issue would make SkoFin the first foreign company in the Czech Republic to fund its operations in this manner.

Manila acts to tighten liquidity

By Jose Galing in Manila

The monetary authorities in the Philippines are moving to tighten liquidity in the financial system to keep inflation within targets prescribed by the International Monetary Fund.

The move follows the visit of Mr Michel Camdessus, IMF managing director, during which an excess of nearly 8 per cent in the money supply target was discovered.

Under the IMF-supervised economic programme approved on June 24, reserve money (currency in circulation, plus deposits and reserves kept by banks with the central bank) was targeted at 148.7bn pesos (€3.7bn) for September, in line with an inflation rate target of 8.5 per cent by end-1994.

A review conducted late in September found that reserve money had reached some 106.5bn pesos, nearly 8 per cent over target. Inflation, which had risen to 9.9 per cent in August, slipped to 8.6 per cent in September.

Mr Roberto de Ocampo, finance secretary, pledged to Mr Camdessus to bring down the liquidity level, but did not cite any specific reason for the surge. Analysts said the increase was being traced to the spate of initial public offerings on the local stock market and the refusal of some banks to roll over placements in Treasury bills on expectations of a new rise in interest rates.

Mr Camdessus, at the end of his visit on Tuesday, told officials the economy had been performing well, with a first-half growth rate of 5.1 per cent, but "continued vigilance" was needed against a resurgence of inflation. An IMF team, originally due in Manila in late November, is now being asked to delay its review to December.

The authorities appear confident of meeting the end-October reserve money ceiling of 162bn pesos under the IMF programme without fuelling any big increases in rates.

Vietnam wobbles on the capitalist fast-track

The party old guard signals its concern about unbridled reform as national assembly convenes, writes a correspondent

When the World Cup football semi-final was taken off Vietnam's state-run television channel in July and replaced with a eulogy to the dead North Korean leader Kim Il-sung, it was a clear sign that Vietnam's communist old guard was beginning to stir.

Hardline politburo member Nguyen Duc Binh apparently ordered the change from his hospital bed while reformist prime minister Vo Van Kiet was on a trip to Ho Chi Minh City in the south.

While the change of programme irritated Vietnam's football lovers, more fundamental tensions between reformers and conservatives are expected to emerge over the next 10 days as Vietnam's National Assembly convenes a landmark session in the capital, Hanoi, starting today.

Inflation, a swelling budget deficit and a review of the last four years of virtually un-

impeded foreign investment are expected to top the agenda.

Hanoi-based diplomats say the session could also yield a handful of ministerial reshuffles reflecting the fact that officials are starting to be made accountable for economic mismanagement as Vietnam undergoes adjustment of its once centrally planned economy along market lines.

They say a prime candidate for demotion is finance minister Ho The, widely blamed for failing to check a swelling budget deficit and making promises of central government funding to provinces that were never fulfilled.

"He's ripe for sacking," said one veteran economist and government adviser. "He's made some very contradictory decisions."

Vietnam reacted nimbly to the sudden disappearance of aid in 1989 from its main benefactor, the former Soviet Union, achieving remarkable



Economic reformer: Vietnam's prime minister Vo Van Kiet

success in slashing annual inflation from four-digit figures to a respectable 9.9 per cent. The country's staple exports of crude oil, rice, coffee and rubber have helped maintain a much-needed flow of foreign

exchange. Incomes, particularly in the cities, are rising fast. Foreign investment has poured in, reaching a total contracted amount of \$10bn (£6.3bn) last month.

But this year there was an

alarming rise in imports in the first six months, resulting in a trade deficit of \$200m. Other disappointing economic statistics have soured the optimism of the past two years, fuelling conservative calls for a re-assessment of *doi moi*, the term used to refer to the economic reforms officially sanctioned in 1986.

Diplomats say the news has worried government planners and fractured the previous fragile consensus among policy-makers that the pace of reform should quicken.

Other signs of hardening attitudes include the banning last week of a collection of short stories on the grounds that a prize-winning story was infringing "the policy and religious faith and national solidarity of the party and the government".

What worries the conservatives - understood to include Communist party secretary Do Muoi - is the potentially dam-

aging social consequences of some market reforms and the possible erosion of the party's position.

"They're saying [reform is] the worst of all worlds," said one economist. "It's seen as representing the devaluation of 'socialist orientation', uncontrolled foreign investment and too much domestic business."

Diplomats and local economists say that the future direction of reform could hinge on the tenor of Mr Kiet's opening speech to the national assembly. "It's probably the most difficult speech he'll have to make," said the economist.

Mr Kiet is understood to be keen to push through the rubber stamp assembly higher growth, increased reform of the banking system, further restructuring of lumbering state-owned enterprises and increased mobilisation of the private sector.

The mood at the session is likely to be sombre. A press

release issued last week by the standing committee of the assembly rapidly dispensed with the glowing rhetoric of previous years.

Deputy prime minister Phan Van Khai, an avowed reformist, was reported in the local press as having warned the standing committee of the national assembly last week at a preparatory meeting of "very heavy duties in the rest of the year".

Foreign investors say a sign that some sort of re-assessment was imminent has been uncertainty in the last four months over whether any more foreign banks would be licensed to operate branches in Vietnam. "No one is sure about the pace of progress," said one investor, who requested anonymity.

Vietnam has allowed branch licences to nine banks. US banks Citibank and Bank of America are believed to be on top of a waiting list of about 20 hoping for branch status.

Police in Karachi on alert after political violence

By Farhan Bokhari in Islamabad

Pakistani police and other investigation agencies were last night closely monitoring the security situation in the city of Karachi, where three days of violence this week have left at least 29 people dead.

Among the dead, 16 belonged to rival factions of the MQM (Muhajir Qatmi Movement), an ethnic party of Urdu-speaking immigrants from India, which split in a power struggle more than two years ago. The other 13 victims included three policemen.

The larger faction of the MQM has been involved in a bitter power struggle with members of a breakaway group which formed a separate party last year.

Members of the two factions

have been targeting each other in sniper attacks and ambushes, in an effort to establish their authority in the city.

While the larger faction of the MQM still appears to have the support of a large number of people, it is not clear if either of the two sides is gaining ground decisively.

Efforts by the Pakistani government to negotiate an end to the violence have so far produced no results.

But the killings have once again sparked fears among the city's businessmen, worried that security fears will deter investors away from Karachi.

Senior officials say privately that at least part of the violence has resulted from the involvement of unemployed, educated youth.

The city has Pakistan's fastest growing population living in slums.

Push to bring inflation under control

Beijing slows reforms

By Tony Walker in Beijing

China is for the moment slowing the pace of economic reform while it seeks to bring inflation under control and head off possible social unrest. Chinese officials told a meeting of the World Economic Forum yesterday.

Senior Chinese officials, including Mr Wang Zhongyu, minister of the State Economic and Trade Commission, indicated that a need for stability was preoccupying the leadership, which he said, had made the anti-inflation fight its most important priority for the rest of the year.

A World Economic Forum official said after the two-day session organised by the Swiss-based consultative group and attended by government and business leaders that his impression was that the Chinese had entered a "period of pause". For the moment, what concerns them is taming inflation. They feel they need a

period of slower growth rather than starting a new phase of reform.

China's State Statistical Bureau announced on Tuesday that the cost of living nationwide was 27.4 per cent higher in September than the same month last year. Economic growth for the past two years has averaged over 13 per cent. Growth of 11-12 per cent is forecast this year.

Beijing introduced price controls last month on staple foodstuffs in an effort to break the inflationary cycle. Food prices have risen sharply in the past year.

The World Economic Forum official noted that reformist impulses in Beijing had been subdued in comparison with last year, when Chinese officials were discussing ambitious plans for reform of the banking system and state enterprises. "Now," the official said, "there is a mood of consolidation and caution."

Officials had deflected ques-

tions about plans to force state enterprises into bankruptcy under a pilot programme announced earlier this year and meant to target some 100 faltering enterprises in 13 cities. The authorities have been reluctant to bankrupt enterprises because of fears of social unrest among laid-off employees.

Government economists estimate that of the 11,000 large and medium-sized state enterprises about one-third are in the red, with another one-third barely breaking even. The State Statistical Bureau said this week that in the first nine months of this year, some 44.5 per cent of state enterprises had made losses.

State-owned enterprises have been hard hit in a government austerity programme instituted in July last year and aimed at curbing an overheating economy. Many enterprises are starved of working capital and in some cases are having difficulty paying employees.

Two Europeans slain in raid on Algerian oil site

Gunmen burst into an oil camp in eastern Algeria on Tuesday night and killed the only two Europeans there, officials and diplomats said yesterday. Reuters reports from Tunis.

The deaths of the two men, a Frenchman and an Italian, bring to at least 66 the number of foreigners killed in civil strife between Muslim fundamentalists and the army-dominated authorities.

In Rome, the Italian foreign ministry said a Somali was also killed at the camp near Tebessa, operated by Sonatrach, the Algerian state oil company. But in Algiers, an Italian embassy spokesman said he could not confirm this.

The two Europeans worked for Schlumberger, a French company, which named the Frenchman as Philippe Hetet, 38, and the Italian as Mauro dell'Angelo, 30.

The company said in Paris: "There were four employees at the site. They were attacked by a group of armed men. Two of the employees were killed."

The first foreigners were killed in September last year, shortly before the fundamentalist Armed Islamic Group (GIA) warned non-Algerians to leave the country or be killed.

The GIA, one of several groups battling to overthrow the authorities, sees foreign workers as supporting the government and the economy.

Italy's foreign ministry said the attackers burst into one of the oil company's buildings, set fire to it and told the Algerian nationals to flee. They then killed the others.

Last week, gunmen shot dead a South Korean businessman near his home in Bordj el-Bahri, about 25km east of Algiers.

TENDER NOTICE

PROCUREMENT OF TELEPHONE CARDS

The HUNGARIAN TELECOMMUNICATIONS CO. LTD (HTC) now invites sealed bids for the manufacture, assembly, supply and delivery of telephone cards.

The procurement of telephone cards is scheduled for 1995-96.

The quantity of telephone cards, HTC intends to purchase in the coming two years, is as follows:

- 1995: 12 million pcs
- 1996: 15 million pcs

The above quantities are subject to modification by HTC by plus or minus 15 (fifteen) per cent as the actual demands require.

For the supply of 1995:

As a result of Bid evaluation, two Suppliers will be awarded. The first ranked Supplier will be requested to deliver 70 (seventy) per cent of the quantity indicated above for 1995, while the second ranked Supplier will be requested to deliver 30 (thirty) per cent of it.

For the supply of 1996:

Late 1995 the two awarded Suppliers shall compete again for the higher portion (70 per cent) of the deliveries as indicated above for 1996.

Interested companies and consortia, who have the capability to complete this project may inspect the Tender Documents and may purchase them from 20th October, 1994 at the following address:

INTELTRADE CO. LTD.
Mr. Tamás Vincze, Sales Executive
Budapest, II, Medve utca 25-29., 1027 Hungary
Tel: (+36-1) 202-6883
Fax: (+36-1) 201-0017 or 201-0008

upon payment of a non-refundable fee of USD 400 (domestic companies shall pay HUF 44,000). Remittances shall be made to the account # 217-98931/2949-0008 kept by Inteltrade Co. Ltd with Citibank Budapest. The following reference shall be made:

Tender No.: IT-205/VT

The tender documents will be available upon presentation of the receipt of the effected remittance. Bidder may ask for mailing the Tender Documents to his address, if he sends the above receipt to Inteltrade and undertakes to pay the mailing costs.

Bids shall be delivered to the above address not later than 10.00 a.m. 20th December, 1994.

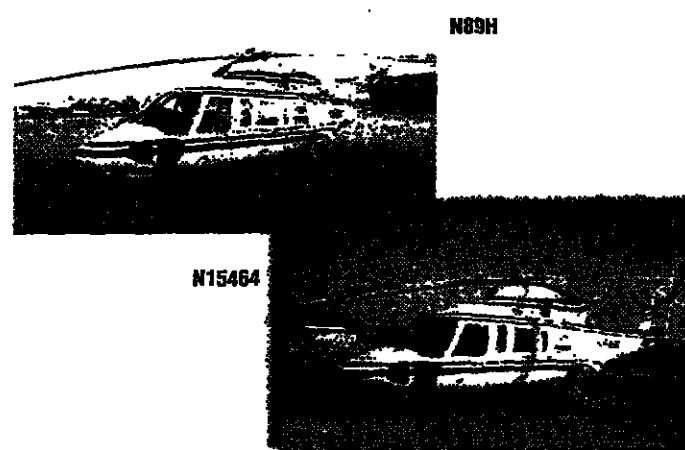
All bids shall be accompanied by a bid security of not less than 100,000 USD or its equivalent in any freely convertible currency.

Only those bidders will proceed to the evaluation of their bids who meet the postqualification criteria which is stipulated in the Tender Documents.

FOR SALE

Two S-76A+ Helicopters

Excellent Condition. Dual IFR, offshore equipped, SAS Phase III. All essential airframe modifications and bulletins are complete. All engine modifications complete for TBO 3000 hours. Both helicopters painted and refurbished (1990) and hangared nightly. N89H includes A/C.



Helicopters are located in Louisiana. N89H - New Orleans, LA N15464 - Intracoastal City, LA

CONTACT: GEORGE STILES
Phone: USA (713) 656-2587 Fax: USA (713) 656-3523



Every day, we help thousands of people like Zoe fight cancer.

Give people with cancer a fighting chance
Over \$10 in every £1 donated goes directly into our vital research
I would like to make a donation of £1
(Cheques payable to: Imperial Cancer Research Fund)
or change £1 to my Access/VISA/Amex/Discover/Charmy Card No. _____
Expiry Date: _____ Signature: _____
Mr/Ms/Ms/Ms _____
Address: _____
Postcode: _____
Please return your donation to:
Imperial Cancer Research Fund
FREEPOST TW406693
London WC2A 3SR FT42

Signal
130+ software applications
RT DATA FROM \$10 A DAY
Signal SOFTWARE GUIDE
Call London 44 (0) 71 231 3556
for your guide and Signal price list.

Petroleum Argus Oil Market Guides
"Comprehensive explanations of the oil markets"
Petroleum Argus
CALL NOW for further details (44 71) 589 8732

General Equipment

- King KTR 908 Com with KFS 598 Control Head (2 ea.)
- Wiring Provisions only 3rd Station ICS (1 ea.)
- King XTP 756 Transponder with KFS 576 Control Head and United Instrument Encoding Altimeter (1 ea.)
- King KDF 806 ADF with KFS 588 Control Head (1 ea.)
- King KNR 634 NAV. with KFS 664 Control Head (2 ea.)
- King KOM 70 DME with KDI 572 Control Head (1 ea.)
- Astronautics ADI (2 ea.), Astronautics H.S.I. (2 ea.)
- Jet Vertical Gyro (2 ea.)
- Sperry C14 Gyro with FK200 Flux Valve (1 ea.)
- Federal Signal Ramp Haller with Speaker (1 ea.)
- Door Ajar Annunciator Panel (1 ea.)
- Sunstrand Cockpit Voice Recorder (1 ea.)
- 11 Passenger Utility Seat Interior, (Front Seat 3 Man)
- Supplemental Strobe Lights Horizontal Stabilizer Tips and Air Side of Vertical Fin

Additional details including status sheets can be provided on request

Specifications:	N89H	N15464
Year Built:	1980	1982
Serial Numbers:	760078	760224
Empty Weight:	7050 lbs	6972 lbs
Total Time Airframe:	7606	9576
Engines:	TSO 2020	2210
	2180	1890
Main Gear Box:	TSO 2330	1860
Intermediate Gear Box:	TXO 3485	3320
Tail Rotor Gear Box:	TXO 3465	3320
Available (approx.):	Dec 1, 1994	Nov 1, 1994
Color:	Red, White, Blue	

To the Holders of
US \$350,000,000
Nan Ya Plastics Corporation
(The Company)
(Incorporated with limited liability in Taiwan, Republic of China)
1.75 per cent, Bonds due 2001
("The Bonds")
NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that the Company has distributed a 10.5% stock dividend to its shareholders on August 30, 1994 (ex-date). In accordance with the provisions of the indenture constituting the Bonds, the Conversion Price has been adjusted from NT\$67.51 per share to NT\$61.0045 per share effective August 30, 1994.
October 20, 1994 Nan Ya Plastics Corporation

To the Holders of
US \$250,000,000
Formosa Chemicals & Fibre Corporation
(The Company)
(Incorporated with limited liability in Taiwan, Republic of China)
1.75 per cent, Bonds due 2001
("The Bonds")
NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that the Company has distributed a 4% stock dividend to its shareholders on August 30, 1994 (ex-date). In accordance with the provisions of the indenture constituting the Bonds, the Conversion Price has been adjusted from NT\$40.54 per share to NT\$38.08 per share effective August 30, 1994.
October 20, 1994 Formosa Chemicals & Fibre Corporation

The Property Finance Sourcebook 1994
Avoid expensive fees - go straight to the source. With this book you are the expert. The ultimate Property Finance Directory, indispensable for anyone interested in UK property. Call 071 495 1720.

Market-Eye
The essential tool for the serious investor
071 329 8282
Fax 071 276 3021
LONDON STOCK EXCHANGE

Hamas strikes new level of terror into heart of Israel

The devastating bomb attack on a bus in Tel Aviv yesterday marks the increasing confidence and power of Hamas, the militant Islamic group, which has pledged to destroy the peace process, the state of Israel, and usher in an Islamic republic based on Koranic law.

An anonymous caller told Israel radio that the bombing had been carried out in the name of some 400 Hamas activists expelled by Israel for several months to a no-man's land in Lebanon in December 1992. He said he wanted to thank the government for deporting the Hamas members where they had received training in sabotage and explosives. "We know how to carry out attacks and we will carry out other attacks," he said.

The threat is very real. In the past fortnight, Hamas has struck a new level of terror into the heart of Israeli society, spraying a busy Jerusalem shopping promenade with bullets and killing two people: kidnapping and killing a 19-year-old Israeli soldier; and carrying out yesterday's attack in the commercial centre of Tel Aviv.

Its increasingly successful military campaign against Israeli civilians and soldiers has come to dominate the political agenda of both Mr Yasser Arafat, the Palestinian leader, and Mr Yitzhak Rabin, the Israeli prime minister.

The attacks have shown that Hamas has the political initiative and can influence the pace of the peace process. Furthermore it has now laid down an open challenge to Mr Arafat for the leadership of the Palestinian people and defied him to take repressive measures at the risk of civil war.

Experts on the extremist movement, which has a growing support base of between 20-40 per cent of Gaza's 850,000 residents, say Hamas does not want Mr Arafat and Mr Rabin to suspend the peace process.

Rather their strategy is to cripple it, thereby ensuring that Mr Arafat fails to deliver on his promises to his people of

The attacks have now come to dominate the political agenda of both Yasser Arafat and Yitzhak Rabin, writes Julian O'Zanne

new jobs, alleviation of poverty and a gradual assumption of legitimate Palestinian rights. These include the return of Israeli-occupied land, the right of return of up to 4m Palestinian refugees and the establishment of an independent state, with Arab East Jerusalem as its capital.

Each time Hamas carries out an attack Israel seals off the Gaza Strip, preventing tens of thousands of Palestinians from travelling to their jobs inside Israel. Last week Israel briefly suspended peace talks following the kidnapping of the Israeli soldier. Such moves play into the hands of Hamas by showing Palestinians how weak Mr Arafat is, and how dependent on Israeli goodwill.

Israeli demands for Mr Arafat to smash the military wing of Hamas are also easily exploited by the Islamic group as Mr Arafat doing Israel's dirty work for them. Last week's mass arrests of Hamas activists in Gaza by Mr Arafat's security forces were met with demonstrations and riots, accompanied by threats of civil war. Hamas's military wing warned Mr Arafat that if he continued arresting its supporters it would reply "by setting the Gaza Strip ablaze".

Hamas continues to benefit from the very limited gains Palestinians have reaped from the peace process and the poor performance so far of the ineffectual Palestinian authority. Like other militant Islamic groups, Hamas thrives on despondency, poverty and the failure of secular Arab governments to restore pride and economic wellbeing to their people.

Many Palestinians feel Mr Arafat gave up the Palestinian struggle in return for a virtual bantustan in a part of the Gaza Strip and the West Bank town

of Jericho. Months after the PLO was supposed to have taken over the West Bank and held elections, Mr Arafat's peace negotiators remain locked in negotiations with Israel in Cairo.

Furthermore, after three months in power, Mr Arafat has yet to put together a credible government capable of tackling the massive task of rehabilitating the derelict Gaza Strip and combating an unemployment rate of 40-50 per cent. Part of his failures are self-imposed - a result of centralisation of power and an aversion to transparent government.

International donors, choking on their own bureaucracy, are also to blame for the slow drip of promised emergency funds. As Mr Arafat struggles to deliver real economic and political change, Hamas continues to provide better services through its social welfare network of schools, clinics and kindergartens. Hamas also offers a strong moral message and a religious certainty in a period of upheaval and instability.

In a recent interview, Mr

Muslim and Jewish militants: the bloody path to peace

Hamas
Militant Palestinian Islamic organisation dedicated to destruction of Israel and creation of an Islamic state based on Koranic law. Emerged in 1987 at start of Palestinian uprising. Originally supported by Israel as a counterweight to PLO. Maintains a political wing, a big network of schools and clinics and an underground military wing known as the Izz al-Din al-Qassam brigades, which claimed responsibility for yesterday's attack. Releases money from Palestinian trade occupied territories and in Jordan. Israel has never proved its claim that Hamas is financed by Iran.

Source: FT, Reuters

1992
September-October
● Israel and PLO sign peace accord.
● Bloody clashes in Gaza in one of worst days of intifada; three Israeli soldiers die.
● Two Hamas members killed by Israeli army.
● Israel and PLO begin talks on implementing Palestinian self-rule and Israeli troop withdrawal from Gaza and Jericho.
● Two Israeli soldiers abducted and killed by Hamas.
● Israeli soldiers kill two Palestinians.
November-December
● Hamas kills settler and injures former Israeli right-wing MP.
● Israel kills two Hamas leaders.
● Settlers living around Hebron shoot into crowds of Palestinians; another settler dies at Arab tent; at least six Palestinians killed.
● Quetta attacks bus near Tel Aviv; one Israeli dies later in hospital.
● Two Jewish settlers killed in Hamas ambush. Settlers riot.
● Settlers shoot dead three Palestinians in Hebron.
● Israel misses deadline for start of troop withdrawal from Gaza and Jericho.
● Two settlers killed by Arab gunmen.

1994
January-March
● Israel and PLO reach partial agreement on implementing peace accord, focusing on border crossings of autonomous areas.
● Three Israelis wounded by Islamic militants.
● Settler sprays gunfire on fleeing Arab worshippers in a mosque in Hebron, killing about 30 before being beaten to death. Talks on Gaza-Jericho autonomous regions stalled for weeks.
● Israeli army kills four Palestinians in Hebron gun battle in Hebron; ensuing clashes leave another dead and at least 50 injured.

April-May
● Bus blast kills eight Israelis and wounds 45; suicide bomber dies. Muslim militants claim responsibility; occupied territories sealed.
● Bus blast kills five; Muslim militants claim responsibility; Israeli troops remain in Gaza and Jericho, no sign of observer force in Hebron.
● Israeli army rounds up more than 300 suspected Hamas supporters.
● Israel and PLO sign agreement for self-rule in Gaza and Jericho; Israeli hands over military base in Gaza and the town of Jericho to Palestinian police.
● Two Israeli soldiers are killed in drive-by shooting in Gaza claimed by Hamas and Islamic Jihad. Right-wing Israeli politicians demand scuttling self-rule.
June-August
● PLO makes public a letter agreeing not to harm Palestinian institutions in Jerusalem; Israel rightwing accuses government of laying groundwork for future Palestinian state with Jerusalem as capital.
● Settlers pour into Hebron and riot after an Israeli soldier and settler are killed by Arab gunmen.
● Arafat receives tumultuous welcome in Gaza on his historic homecoming.
September-October
● Israeli soldiers kill Palestinian after he stabs soldier in Hebron.
● Two Jerusalem residents killed and more than a dozen injured. Hamas claims responsibility.
● Nobel committee decides to award peace prize to Israeli Prime Minister Yitzhak Rabin, PLO's Yasser Arafat, and Peres.
● Israel suspends talks with PLO following kidnapping of Israeli soldier by Hamas extremists and holds Arafat responsible for safe return. Kidnapped soldier killed by captors, three of whom are killed in the clash with the Israeli army rescue team.
● Tel Aviv bus bomb kills at least 22 and injures about 40; Hamas claims responsibility; Israel seals off West Bank and Gaza.



EGYPT

Mahmoud Zohar, a leading Hamas spokesman in Gaza, said his organisation welcomed the return of Mr Arafat to Gaza because his obvious failures would expose the moral, economic and political bankruptcy of secular Arab government and encourage Palestinians to

turn to the Islamic solution. "Arafat's return hastens the coming of the Islamic state," he said. But it is not just Mr Arafat's failings that contribute to the flow of recruits to Hamas. Hatred and suspicion of Israel remain deeply rooted in the

hearts of many Palestinians. Even amongst PLO supporters, Hamas is viewed as a "liberation organisation", fighting a legitimate battle against continued Israeli occupation of their land and denial of their rights. Mr Arafat will now come

under renewed pressure from Israel to deal a decisive blow to Hamas. For Israel, peace means increased security. During last week's kidnapping crisis Mr Rabin said "Arafat must choose between making peace with Israel or making peace with Hamas". It is an acute

dilemma for Mr Arafat, while still trying to find his feet as leader of a people in a nascent state. If Arafat does not move against Hamas he risks allowing Israel to continue dragging its feet in peace talks and thus ensuring the vacuum which Hamas so readily exploits.

INTERNATIONAL NEWS DIGEST

NTT opens lines to other carriers

NTT, the Japanese telecommunications group, said yesterday it was willing to connect its domestic lines with other carriers, opening Japan's market to fresh competition.

NTT's president, Mr Masashi Kojima, told a news conference negotiations on cost sharing and other issues with new telecommunications carriers were still needed before the lines were connected. But he said: "NTT has said to all operators that its basic stance is that it is willing to connect its lines to every operator if there are such requests." Mr Kojima made his announcement a day after one of the new carriers, Japan Telecom, requested government intervention to resolve a two-year-old dispute over opening up NTT's call lines. Mr Kojima said: "We hope we can settle the issue soon, possibly within 10 days, without troubling the minister of posts and telecommunications." *Reuters, Tokyo*

Hint of Australian rates rise

Mr Bernie Fraser, governor of the Australian Reserve Bank, yesterday foreshadowed another increase in interest rates as a way of maintaining an underlying rate of inflation of 2.3 per cent for the rest of the financial year 1994-95.

"I am confident appropriate adjustments will be made in monetary policy that will deliver a 2.3 per cent underlying rate of inflation," he told a federal parliamentary committee. Mr Fraser also said the government could do better to reduce its forecast budget deficit for 1994-95. The budget has estimated a deficit of A\$11.7bn (£5.8bn) for the year, representing 2.5 per cent of GDP. He warned a better performance on the fiscal side did not reduce the need to tighten monetary policy when necessary. A strong jobs growth reported last week had intensified pressures on the government to raise interest rates. More than 75,000 new jobs were created in September, reflecting an acceleration in economic activity. *Emilia Tagaza, Melbourne*

Kuwait compensation appeal

Iraq's latest threatening moves towards Kuwait have deprived the UN of badly needed funds to pay compensation to victims of its 1990 invasion - by ensuring the UN embargo on Iraqi oil sales remains in place, a senior Kuwaiti official said yesterday. Mr Abdul Rahman al-Houti, chairman of Kuwait's public authority for assessing compensation, appealed to countries holding Iraqi assets to transfer 30 per cent of the funds to the UN compensation commission so that urgent claims can be paid. The commission, meeting this week in Geneva to assess claims from those forced to flee Kuwait and property claims below \$100,000, has paid out less than \$2m (\$2m) so far. Total claims to the Commission amount to nearly \$170bn, including Kuwaiti claims of over \$102bn. *Frances Williams, Geneva*

South Africa blocks land deals

Mr Derek Hanekom, South Africa's land minister, yesterday announced the withdrawal of authorisation for land transfers to leaders of the former black homeland of Lebowa who had allegedly bought large amounts of state-owned land for personal use. The move was a response to claims on Tuesday that tens of thousands of hectares of land in the former homeland had been privatised and handed over to tribal chiefs immediately before last April's elections, when Lebowa was formally reincorporated into South Africa. The money used to pay for the land allegedly came from a special government fund that had been budgeted for drought relief for local farmers. The controversy highlights the problems facing the government as it starts to grapple with the politically divisive issue of land redistribution. *Mark Suzman, Johannesburg*

Singapore curbs on credit cards

Singapore has imposed curbs on credit card advertisements in an attempt to encourage thrift among its people, officials said yesterday. The Monetary Authority of Singapore has told banks that their advertisements for credit cards cannot include gifts, special discounts and incentives that encourage consumer spending. In an earlier crackdown, the MAS - the equivalent of a central bank, ruled in September that any bank or financial institution that issued unsolicited, pre-approved credit cards faced a fine of \$3,500 (£2,330). *AP, Singapore*

ING 银行 在深圳开业

ING BANK
SHENZHEN



ING BANK OPENS IN SHENZHEN, CHINA. ING Bank's new office in Shenzhen, China, is now fully operational. It is part of the strategic development of our Asian network, which now includes offices in eleven countries - and it reinforces our leading position in Emerging Markets Banking in Eastern Europe and Latin America as well as Asia. ING Bank is part of ING Group, the largest financial institution in the Netherlands. For more information on our Shenzhen office, contact Jack Fan on tel: 86.755.2299775; fax: 86.755.2298239.

ING BANK

NEWS: THE AMERICAS

US trade deficit narrows to \$9.7bn in August

By Nancy Dunne in Washington

The US trade deficit for goods and services narrowed to \$9.7bn in August, but the merchandise trade deficit was the second largest since July 1987 at \$14.3bn.

US exports of aircraft and capital goods helped boost foreign sales of goods and services for the month to a record \$59.8bn, up from \$56.3bn in July. Imports rose too, but more slowly, from \$67.5bn to almost \$69.6bn.

Mr Ron Brown, the US commerce

secretary, said substantial jumps in exports of aircraft, motor vehicles and parts were "rebounds from unusually low levels in July related to planned shut-downs in some aircraft and auto plants."

He said the growth trend in exports "reflects both the underlying competitiveness of the US export sector and accelerating recoveries in some of our major trading partners. In particular, our goods trade deficit with western Europe declined by \$748m in August."

For the first eight months of 1994,

the trade deficit rose by 51 per cent over the same period a year ago - from \$47.76bn to \$72bn. Any significant improvement will require a narrowing of the bilateral deficit with Japan.

Instead, the gap has continued to rise, hitting \$41.9bn during the first eight months of the year, compared with \$37bn during the same period of last year. US officials have been warning Japan for months that the deficits are "politically unacceptable."

Any slowdown in the US economy

next year could produce new calls for import curbs on Japan from the new Congress. Mr Lawrence H. White, chief economist with Economic Strategy Institute, a Washington think tank, attributed the rise to record volumes of imports and "only a limited acceleration" of US exports to Japan.

"Earlier predictions of a decline were incorrect because they did not factor in that the US cannot produce many of the products it buys from Japan and that Japanese companies are not raising dollar prices in proportion to the strong yen," he said.

Deficits were also recorded with China (\$3.2bn), Opec countries (\$1.8bn) and western Europe (\$1.6bn). Surpluses were achieved with Australia (\$0.7bn), Argentina (\$0.2bn), and Egypt (\$0.2bn).

Merrill Lynch economists yesterday predicted improvement, saying: "Europe and Japan are coming out of their slumps and should grow faster than the US next year for the first time since 1990. That should lead to rising US net exports and a shrinking US current account deficit."

Canada seeks to make big spending cuts

By Bernard Simon in Toronto

Mr Paul Martin, Canada's finance minister, has given notice that hefty public spending cuts will be the prime tool to reach the Liberal government's deficit-reduction targets.

He told the House of Commons late on Tuesday he was determined to cut the federal budget deficit to 3 per cent of gross domestic product by the fiscal year ending March 31, 1997, from 5.4 per cent this year.

"It is a target we will meet, come hell or high water," Mr Martin said.

The target implies a reduction in the budget deficit from a projected C\$39.7bn (\$29.6bn) in the current fiscal year to about C\$25bn in 1997. Mr Martin estimated the government needs about \$3.1bn in spending cuts or tax increases next year and another C\$6.3bn in 1996/97. He plans specific proposals in his next budget, due in February. Business leaders have pinpointed the budget as a critical test for investor confidence in Canada.

Together with Italy and Sweden, Canada has the heaviest debt burden among industrial countries.

Interest payments are projected to reach C\$47.3bn this year, over a quarter of total federal spending. Financial markets are likely to focus on Ottawa's willingness to take the axe to federal social programmes, which consume about one-quarter of this year's C\$166bn budget, and on transfers to the provinces for health, welfare and education, totalling C\$27bn.

The government published a discussion paper on sweeping social-security reform this month. It contained few specific proposals, but it has run into strong criticism from other political parties, special interest groups, and the 10 provinces, which would be directly affected by federal spending cuts.

The business community has generally applauded Mr Martin's stand. But some observers are concerned that his cabinet colleagues may be less enthusiastic about painful and unpopular cuts.

To stay in power, Aristide will have to win the countryside, writes Ted Bardacke
Where Haiti's rulers are made or broken

If Haiti's newly re-instated President Jean-Bertrand Aristide is going to stay in office, the politics of his survival will have to be played out largely in the country's devastated rural areas.

Seventy-five per cent of Haiti's population live in the countryside where successive governments have used their control of land tenure, especially in the rice-producing Artibonite valley where nearly all the country's irrigated land is located, to enrich their supporters.

President Aristide is expected to nurture his constituency there too, but his still sketchy agricultural policy and the skewed rural economic patterns caused by military rule and the embargo will make it difficult. The military government, which held power for the past three years, virtually abandoned the valley, preferring to make money from controlling both legal and contraband rice imports.

Before the military, François "Papa Doc" and later his son Jean Claude "Baby Doc" Duvalier siphoned off the spoils of the valley into their paramilitary force, the *Tontons Macoutes* and set off a migration of peasants into the shantytowns of the capital Port-au-Prince. There they formed the backbone of the popular organisations that spearheaded Baby Doc's downfall in 1986.

Although Baby Doc had initiated a World Bank-designed economic reform package in 1982, import permits were still needed for rice and other



VIOLENCE continues: a Haitian mob chases and beats up a suspected paramilitary

grains and were difficult to obtain. However, the government that replaced him, led by General Henry Namphy, under pressure to be recognised by the US and maintain the flow of foreign lending, opened the country to rice imports, setting off a guerrilla rice war of roadblocks and shootouts.

By the time of Mr Aristide's election in 1990 rice imports from the US were worth \$39m (\$24.6m) annually and satisfied a quarter of domestic demand. The peasant groups involved in this rice war were the main supporters of the *lavalas* (flash flood) movement that swept Mr Aristide to power.

President Aristide's first government attempted to wrest political power away from the military-appointed rural strongmen, but did not touch their economic power by promoting land reform. According

to some of his rural supporters, President Aristide lacked a coherent agricultural policy and therefore the country remained open to rice imports, hurting *lavalas*'s ability to transform itself into a workable governing coalition.

"The Artibonite is where you make or break a government in Haiti," says Mr Anil Juste, an agronomist and historian of the valley. "If you can control the production and distribution of rice you can control the country."

But President Aristide will find controlling the valley an awesome task. Land disputes are ongoing and violent, as no one knows who has the right to farm what plots and there is no working system of land titles. The government owns most of the land but has in the past rent it for nominal sums to powerful allies who in turn

rented tracts to local peasant sharecroppers. Some plots changed hands as many as three times a year and planting an area did not guarantee the right to harvest it.

"The first thing people will do when the embargo is lifted and the price of cement falls is build walls around land they control but do not necessarily own," says an agricultural official. "Aristide may try to help the peasants through credits and such but land reform is out of the question. How do you know what land to give away if you don't know what land you have?"

Annual rice production has fallen from 125m tonnes during Mr Aristide's year in office to less than 80m tonnes since the embargo was imposed. The emergency food aid that flooded the cities during the embargo have meant that

much of the rice produced in the valley had no market, according to officials at the World Food Programme.

In an effort to jump-start production, the Inter-American Development Bank has earmarked more than \$17m for rehabilitation of the irrigation system in the Artibonite, while the World Bank has a long-term project to map the area to settle land disputes.

In return, international lending agencies are expecting that President Aristide, as he has publicly pledged to do, will keep the country open to food and other imports. Tariffs on legally imported rice will be cut in half "for a transitory period" until being eliminated altogether, according to the Aristide economic plan approved by lending agencies.

There is a consensus among agricultural economists that

even as Haiti increases its rice production it will need to maintain rice imports to feed its population. But Mr Juste says President Aristide has not decided what kind of political alliance he wants to build in the Artibonite. "There is a vacuum of agricultural policy that will be filled quickly by the World Bank and the IADB," he says.

Mr Juste and others in the valley still too afraid of repressive measures to give their names say the productive programmes of the multilateral institutions can help construct democracy in Haiti only if they put a premium on helping small producers while breaking the grip of landholders who have become accustomed to making money off rents and political power rather than from producing food.

Sharp decline in Mexican reserves

By Damian Fraser in Cancun

Mr Miguel Mancera, governor of Mexico's central bank, announced yesterday that the country's foreign currency reserves had fallen to \$17.2bn (£10.8bn), \$7.3bn less than at the end of last year.

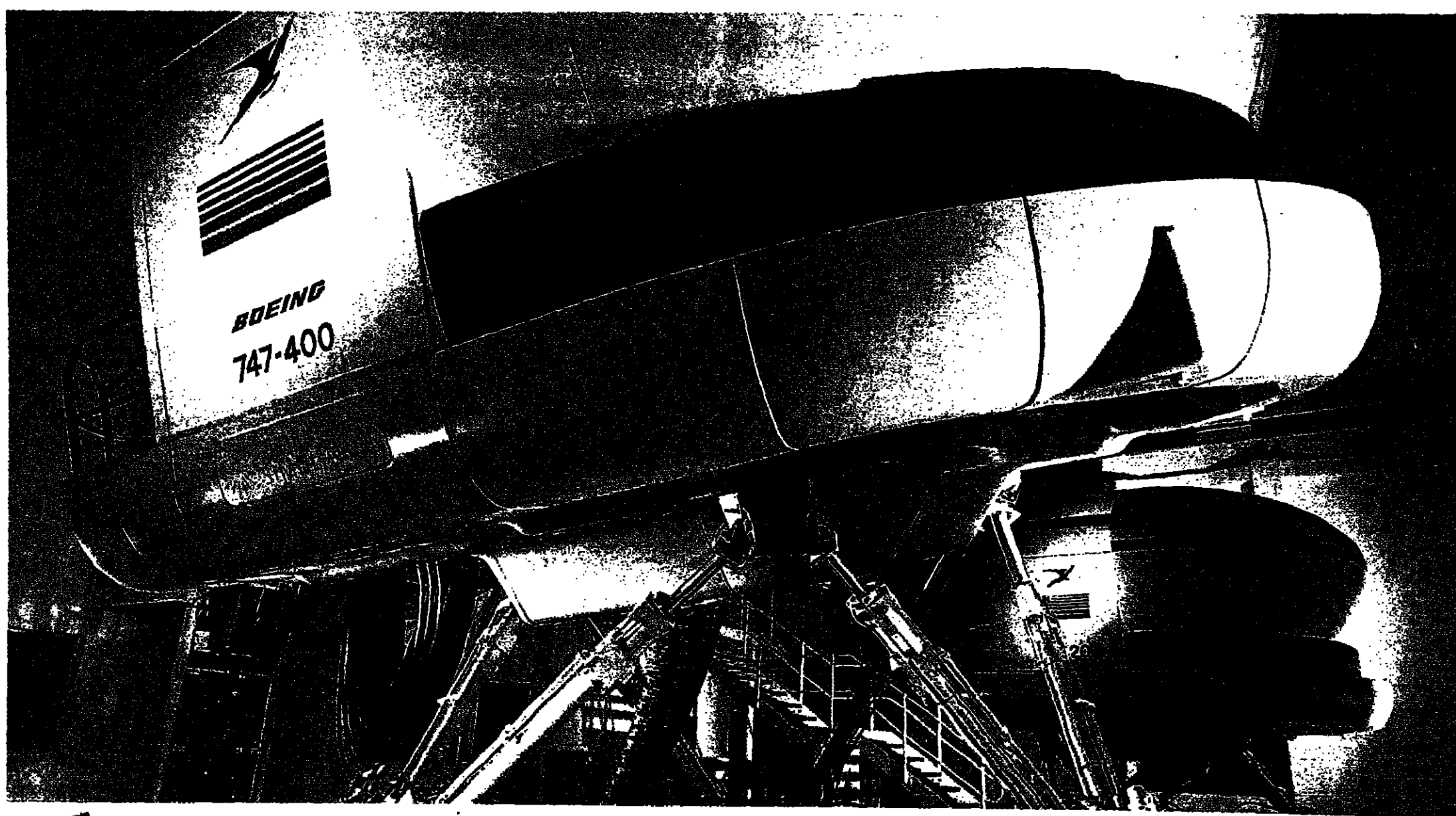
The reduction since December follows central bank intervention to defend the peso after the assassination of presidential candidate Mr Luis Donaldo Colosio and subsequent nervousness over the August presidential election.

Reserves were reported to have been as high as \$28bn in early February, indicating the

extent of Bank of Mexico's support for the currency.

Mr Mancera said at a bankers' conference in Cancun that intervention since May had been sporadic and in small quantities and that reserves have been relatively stable since then.

Mexico's foreign currency reserves are published only three times a year, and are considered an important indicator of confidence in the currency. Despite central bank intervention, the peso has lost nearly 10 per cent of its value against the dollar this year and is now trading close to its lower limit against the US currency.



THE BUCK ROGERS STOP HERE.

"Peering out of the flight deck windshield of a 747, the sight that greeted me was blackness, interrupted by incandescent bursts of lightning. Only the tightened seatbelt prevented me from hitting my head on the ceiling, the turbulence was so severe. In the left hand seat, the glow of the instrument panel lit the pilot's face, impassively statue-like, the concentration total.

"As the computer voice droned '400 feet' my eyes were inexorably drawn back to the night. Blackness still. More lightning. No runway. '300 feet' chanted the computer. The pilot remained expressionless. '200 feet.' Where was the runway? My eyes screamed at the windshield.

"'100 feet.' Why doesn't the pilot pull up? '50 feet.' Absurdly, I suddenly noticed how damp my palms were. Then two things happened simultaneously.

"The pilot uttered his first words 'runway in sight' and the wheels touched the ground in the smoothest landing I can ever recall. When I climbed out of my seat, I can't remember what I was more impressed with; the absolute reality of the world's most advanced pilot training simulators or the calm, unflappable nature of the pilot who had just been tested."

Every day, SAA pilots are tested in the most punishing conditions possible. Not just to separate the men from the flyboys. But to ensure that they remain the finest commercial pilots in the world, in tune with the most advanced equipment. Allowing you to sit back, relax and discover why SAA has been voted "Best Carrier to Africa" six years in a row.

SAA
SOUTH AFRICAN AIRWAYS

AFRICA'S WARMEST WELCOME.

MPs decide against probing Thatcher son

By James Elfriz and Jimmy Burns



One of parliament's most powerful select committees yesterday decided not to investigate allegations that Mr Mark Thatcher, son of the former prime minister, received £12m (\$19m) in commission from an arms deal negotiated by the British government in the 1980s.

As Labour MPs continued to put pressure on ministers to reveal more about the Al-Yamamah deal forged by the UK and Saudi Arabia in 1984, the all-party public accounts committee agreed that an investigation of Mr Thatcher's involvement would be outside its remit.

Mr Robert Sheldon, chairman of the committee, is understood to have told MPs at yesterday that the committee could examine only issues affecting taxpayers' money. He said newspaper allegations about Mr Thatcher had shown no impropriety as far as public money was concerned.

Mr Sheldon told MPs that there would be no change in his decision to withhold publi-

Mr Tony Blair, leader of the opposition Labour party, yesterday sought to put it on a "war footing" against the "ruthless and unprincipled" Conservatives in his first speech to MPs since becoming party leader.

In a morale-boosting address to a crowded meeting at Westminster, Mr Blair promised "inclusive" leadership in return for strong support and strict parliamentary discipline.

His remarks were seen as an attempt to ease tensions between modernisers and

traditionalists ahead of a shake-up in the shadow cabinet planned for later today. Mr Blair told MPs that the run-up to the general election had begun, and warned them to avoid complacent acceptance of the party's commanding lead in the opinion polls.

In a clear indication of his confidence in the party's ability to take the fight to the Tories, he said there were "no no-go" areas, even on issues not traditionally regarded as strong Labour territory. "We are up against a ruthless and unprincipled party,"

Labour MPs withdrew in fury that it would not be open to the public.

As the government faced mounting pressure over accusations of "leakage" the MPs - who make up the Labour contingent on the powerful committee on privileges - protested that justice had to be seen to be done.

The all-party committee, which examines cases of parliamentary misconduct, is due to interview two Tory MPs over reports that they received £1,000 in return for tabling parliamentary questions. The two MPs have denied the allegations.

Ban on Adams may soon be lifted

By David Owen

The government is poised to lift exclusion orders banning Mr Gerry Adams and other prominent members of the nationalist Sinn Féin in Northern Ireland from visiting the British mainland.

The move is likely within days and would be part of the government's staged response to the IRA ceasefire in Northern Ireland.

The decision may be agreed at a meeting of Mr John Major and cabinet colleagues today. Ministers will use the meeting to conduct a detailed stock-taking of the situation in Ulster after last week's loyalist ceasefire.

London is considering opening a "reversible" dialogue with republican leaders. Senior ministers have come to recognise that they may never be given an unequivocal pledge that the IRA ceasefire is permanent.

Ministers have acknowledged that such talks could be under way by Christmas. Sir Patrick Mayhew, Northern Ireland secretary, said last week that the loyalist ceasefire made it harder for the IRA to



John Toner, manager of Belfast's refurbished Europa hotel, yesterday. He said it had been bombed 32 times since 1971.

return to violence. Moderate unionists, whose support for the peace process is vital, are not expected to object to an early move to lift the exclusion orders because many see them as a denial of the integrity of the union between

Northern Ireland and the rest of the UK.

The exclusion order against Mr Adams, the Sinn Féin president, was made last October under a law of 1989. The government refused in January this year to revoke it.

UK ECONOMIC DIGEST

Retail sales rise beats forecasts

UK retail sales rose faster than City of London expectations last month, but official figures released yesterday indicated that shops were having to cut prices to attract customers. Sales volumes rose by an estimated and seasonally adjusted 0.8 per cent between July and August, outpacing City forecasts of 0.3 per cent. The government's Central Statistical Office said volumes were also 3.7 per cent higher than in the same month last year. The volume of sales was largest in food, clothing and household goods, where price competition and discounting is fiercest.

Such pricing strategies appeared to affect the seasonally adjusted values of retail sales, which rose at almost the same rate as volumes, by 3.9 per cent from the same month last year. Mr Richard Brown, deputy director-general of the British Chambers of Commerce, warned that retailers were achieving volume increases by aggressive discounting. "Retail sales growth is being bought at the expense of profitability," he said.

Mr John Major, the prime minister, said in Birmingham that the foundation had been laid for "the most sustained growth with low inflation that this country has ever seen in the post-war period". He said the absence of a "feelgood factor" was a good sign, because "feelgood factors" were "usually a prelude to a hangover".

House prices set to recover

House prices are poised to stage a modest recovery, increasing by 6 per cent by the end of next year and rising by almost 50 per cent by the end of the decade, says a forecast from UBS, the banking group. It said the increases would still "represent the weakest housing recovery since the second world war". Even so, UBS expects prices to outpace income growth, forecasting an average rise in house prices of 8 per cent a year to the end of the decade, when the average price of a home would be £92,000 (\$145,360).

Government borrowing falls

An unexpected boost in tax receipts brought government borrowing down to £4.08bn (\$6.44bn) last month, edging slightly below City forecasts of £4.3bn. September's figure brings the public sector borrowing requirement for the first six months of the financial year to £19.5bn, down from £23.9bn in the same period last year, indicating that the Treasury is still well on course for its forecast of £36.1bn for the PSBR in 1994-95.

Receipts from taxes, excise duties and other income totalled £19.26bn for September, representing a 20 per cent increase from £16.11bn in the same month last year.

Manufacturing orders buoyant

Manufacturing companies are enjoying buoyant domestic orders and are planning to invest more in plant and equipment, says the latest survey from the British Chambers of Commerce. But the proportion of companies working at full capacity has jumped sharply and is not far short of the pre-recession levels reached in 1989.

Tanks group to shed 235 jobs

Vickers, the supplier of tanks to the British army, is to cut a total of 235 jobs at its twin plants in Leeds and Newcastle upon Tyne, and 65 jobs are to go from Newcastle-based International Research and Development, part of Rolls-Royce Industrial Power Group.

Samsung faces plea to recognise a union

Union leaders agreed yesterday on a united approach to attempt to persuade South Korean industrial group Samsung to recognise a union at its new \$450m Cleveland electronics complex, Chris Tighe writes.

The northern region Trades Union Congress executive agreed at its monthly meeting that the TUC, on behalf of all member unions, should approach Samsung.

Union leaders in the region hope the company, which expects to employ 3,000 people at its new Wynyrd complex, will agree to recognition of a single union, in the way Nissan did when it selected

nearby Sunderland as its European car plant site a decade ago.

The collective approach is intended to avoid a union free-for-all. The unions said they had worked closely with the team of agencies which helped win the Samsung project.

Initial indications from Samsung are not encouraging for the unions, at the company's television plant in Billingham, Cleveland, there is no union. "We don't believe a union is necessary," said Mr Walter Messer, general affairs director of Samsung Electronics Manufacturing UK.

Lloyd's keen on out-of-court deal

By Ralph Atkins Insurance Correspondent

Lloyd's of London is prepared to make a fresh attempt at reaching an out-of-court deal between loss-making Names and the professional agencies they are suing, Mr Peter Middleton, chief executive of the insurance market, indicated yesterday.

If there is a "strong mood and some optimism" that a deal is possible, he and Mr David Rowland, Lloyd's chairman, "will do everything that we can to see that that settlement is reached," Mr Middleton said.

His comments, at a conference organised by accountancy

and banking company Smith & Williamson, followed the opening this week of the latest court battle mounted by Names, whose assets have traditionally supported the insurance market.

The Feltm Names Association is claiming £525m in damages for losses incurred in the late 1980s as a result of "spiral" insurance by which underwriters agreed to cover others for excessive losses from catastrophes.

Earlier this year Names rejected a Lloyd's settlement offer worth £900m. Subsequently the Gooda Walker action group won damages it says are worth £504m.

Mr Middleton believed the

Gooda Walker case had not acted as the catalyst for an out-of-court settlement for other legal actions largely because the level of damages had yet to be agreed. A final level may not be set for some weeks.

But he said that "in a couple of weeks" he and Mr Rowland would assess the strength of support for a deal among Names groups and the errors and omissions insurers, who provided Lloyd's managing and members agencies with cover against negligence awards.

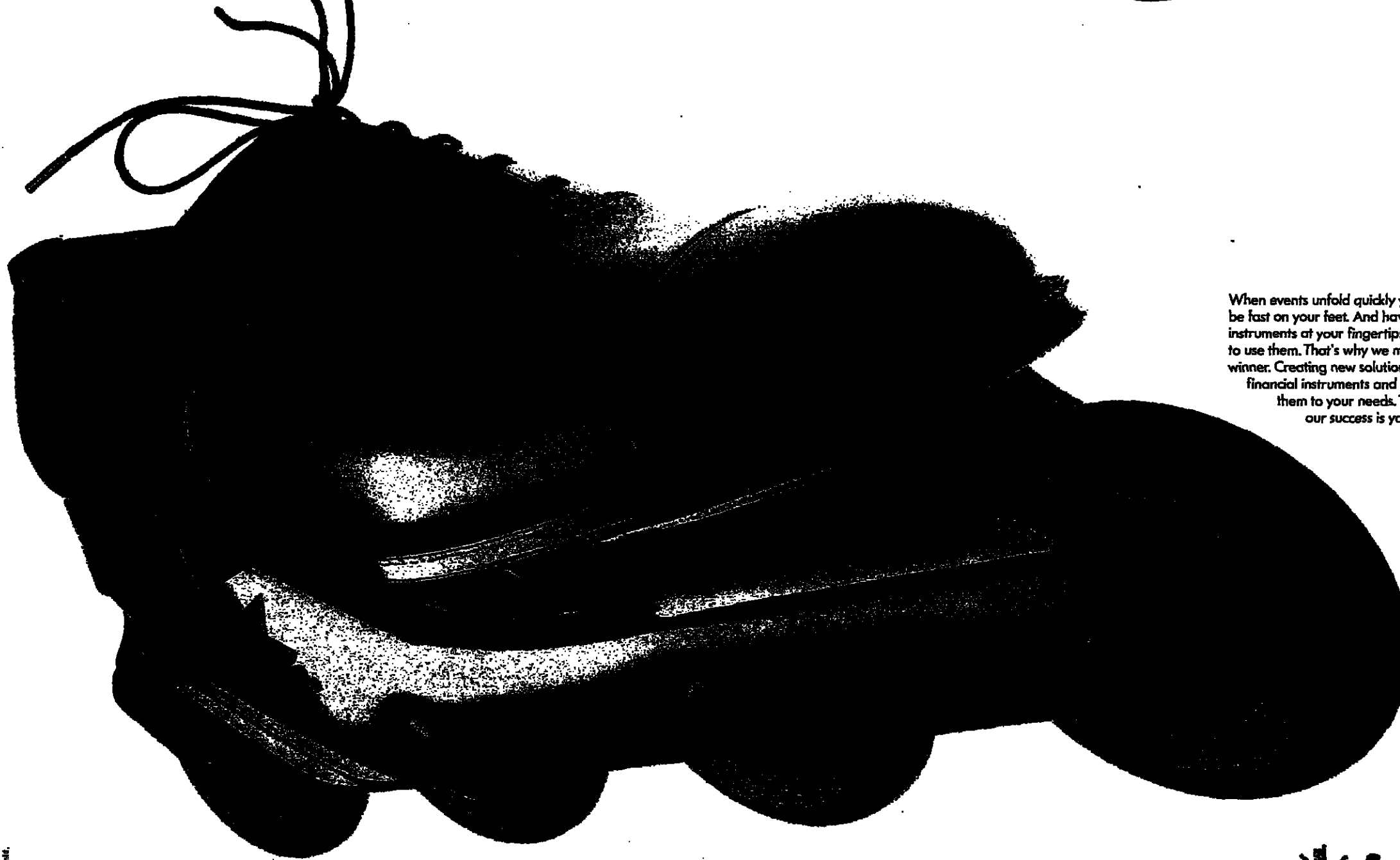
The insurers feel that the action groups may have to accept that they will never recoup a large part of their losses - because the errors-and-omissions cover is not suf-

ficient and much of it is underwritten by other Names.

Mr Rowland and Mr Middleton, who are keen to mark a break from Lloyd's past losses, are reluctant to make an enhanced central contribution to any settlement offer. But there is optimism among Lloyd's authorities that it may be possible to strike a deal before the end of next year.

By then Lloyd's hopes to have established Newco - a company set up to take on the liabilities outstanding from policies written in 1985 and before, including many US asbestosis and pollution claims. That may clarify the position of many Names.

The key to progress.



When events unfold quickly you need to be fast on your feet. And have the best instruments at your fingertips, and the skill to use them. That's why we make you a winner. Creating new solutions, developing financial instruments and shaping them to your needs. The key to our success is yours.

Swiss Bank Corporation
Your key investment bankers.

NEWS: UK

Treasury wants to hand tasks to SIB

By Norma Cohen,
Investments Correspondent

The Treasury has proposed devolving more of its regulatory powers to the Securities and Investments Board, the chief regulatory body for financial services. At the same time, it wants to take on additional duties regulating occupational pensions and insurance.

The Treasury's proposal to devolve more of its duties to SIB is seen as a vote of confidence in SIB's activities, which have aroused antagonism from some parts of the financial services industry.

The Treasury yesterday proposed three key areas in which it felt SIB could expand its role. The Treasury said its director of finance regulation and industry should review whether additional work could

Aim

The Treasury's overall aim is to promote rising prosperity based on sustained economic growth

Mission statement

In seeking to meet this aim we will:

- maintain a stable macroeconomic environment;
- improve the long-term performance of the economy and the outlook for jobs, in strategic partnership with others;
- maintain a professional, well motivated and outward-looking organisation, committed to continuous improvement.

be passed to SIB without primary legislation.

In particular, the Treasury would pass to SIB the day-to-day responsibility for overseeing the listing department of the London Stock

Exchange, a move which would make SIB more like the Securities and Exchange Commission in the US.

However, such a development is unlikely to be welcomed by the London Stock Exchange, which is already under pressure from SIB to alter some of its rules on the transparency of transactions.

Moreover, the move would create additional expense for the stock exchange because unlike the Treasury whose costs are paid for out of tax revenues, SIB must recover the costs of its oversight from the regulated bodies themselves.

The Treasury also said it would like to pass to SIB responsibility for determining whether the rules and operation of overseas exchanges that wish to conduct investment business

in the UK are as rigorous as those of domestic exchanges. While SIB already has a consulting role in making such decisions, the Treasury is the final arbiter.

Also, the Treasury has proposed that SIB take on responsibility for determining which territories offer equivalent investor protection to that in the UK. Investment businesses from equivalently regulated territories may be allowed to operate in Britain.

Senior Treasury officials had been hinting for months that they believed that responsibility for regulation of occupational pensions and prudential supervision of life assurance companies should be concentrated in its department.

Yesterday's document said: "In particular we see considerable logic and

attractions in the suggestion that the Treasury might eventually take on more responsibility, for example, for the regulation of pensions and insurance. Such a move would bring responsibility for regulating all the key financial institutions and markets into one department, the Treasury."

Sources familiar with the Treasury plans said that the department expects to provide oversight for the proposed new Occupational Pensions Regulator to be created through legislation later this Parliamentary session.

Currently, responsibility for occupational pensions rests with the Department of Social Services, while the Department of Trade and Industry is responsible for the prudential supervision of life insurance companies.

Stoical bureaucrats await axe

Stiff upper lips were in evidence yesterday at the Treasury as officials reacted philosophically to news of job cuts. Peter Marsh writes.

"One has got to be intellectually honest about this," said one official whose job is in the firing line. "There are one or two details about the proposals which I disagree with, but the overall goal of cutting down on management layers in the civil service is something hard to argue against."

Such stoicism was the order of the day throughout the department, with officials mindful that the medicine they are being forced to swallow is precisely the stuff they have doled out to other government departments for a decade.

"A lot of people can see the logic behind the moves, even if the costs in human terms are uncomfortable," said another high-ranking civil servant.

There was some concern, however, that the proposals may jeopardise the tradition at the Treasury that promising young officials can expect promotions over an unbroken civil service career. "Anyone in the bottom layers who saw themselves as having a job for life is bound to be disappointed," said a long-standing Treasury official.

Top official speaks of 'stressful period ahead'

By Andrew Adonis

Sir Terence Burns, the Treasury's top civil servant, was frank yesterday about the prospect of job cuts. "We shall have a difficult and stressful period ahead," he wrote to staff.

One senior official likened the impact of the report about restructuring to that of the visit of the International Monetary Fund in 1976, the crisis

year of the last Labour government.

Behind the cuts lies a radical reorientation of the Treasury's activities. The number of directorates will be reduced from nine to seven, with a lesser emphasis on economic forecasting and a large reduction in the effort the Treasury makes to "shadow" the spending departments.

Even Conservatives close to

the Treasury are divided about the plans. Mr Andrew Tyrie, an adviser to both Lord Lawson and Mr John Major in their periods as chancellor of the exchequer in the Thatcher government, said: "Unlike much of the civil service the Treasury ain't broken, so there must be doubts about the wisdom such a fundamental cull."

By contrast Mr Graham Mather, president of the Euro-

pean Policy Forum and a Tory member of the European parliament, said the proposals represented a "historic opportunity" to reshape Whitehall and strip out unnecessary administrative tiers. He likened the review to the radical Treasury-driven reform process in New Zealand, which has led to senior officials serving on individual contracts tied to performance targets.

For most observers the key issue is whether the reforms will limit the Treasury's capacity to control the spending departments. The review insists the Treasury must "continue to exercise the firmest possible control over public expenditure" but can do so without the "current panoply of detailed controls over departmental gifts, ex gratia payments, projects and so on."

Stores chief admits supermarkets have been 'greedy'

By Neil Buckley

The chairman of Britain's biggest supermarket group has admitted that big food retailers were "greedy" in the 1980s and allowed prices for basic foods to "drift upwards", opening a gap for cut-price discount chains.

The comments from Mr David Sainsbury, chairman of J. Sainsbury, came as Mr Henrik Gundelach, managing director of Netto, the Danish discounter which has been operating in the UK since 1990, said that discount competition in the grocery market would increase.

He told a conference organised by Verdict, the retail

Superstore growth

Year	Stores total
1984	396
1986	432
1988	500
1990	644
1992	803

Superstores = retail outlets with at least 25,000 sq ft selling space on one level. Source: Verdict

research group, that the number of discount chains would increase from four to between eight and 10.

Mr Sainsbury suggested that big grocery retailers had been wrong to desert town centres, and were finding new ways of trading successfully from high-street stores as well as from

the greatly increased number of out-of-town superstores.

Mr Sainsbury said at the annual convention of the Institute of Grocery Distribution that in their rapid expansion since the mid 1980s grocery retailers had "allowed the pendulum to swing too far in two areas".

He said: "The major food retailers in the 1980s concentrated heavily on meeting the increasing demands of customers for convenience, service and quality, and in so doing we allowed the prices on some basic commodities to drift upwards."

His remarks broke something of a taboo. Superstore chains such as Sainsbury,

Tesco and Sainsbury, owned by Argill, have always strenuously denied accusations that they "overcharged" customers, allowing them to make "excessive" profits in the late 1980s and early 1990s. The accusations resulted largely from the fact that the retailers' operating profit margins were three or four times those of continental European food retailers, at up to 8 per cent.

But superstores did not achieve such margins by putting a few pence on a packet of sugar or a carton of milk.

They achieved them partly by expanding their ranges to include a far bigger proportion of high-margin goods. At the same time retailers

reduced costs by exploiting the economies of scale of larger stores, centralising their distribution through large regional warehouses and investing in check-out scanning and powerful computer systems.

His comments help explain the so-called "price war" in the grocery market over the past year. While there have been promotions on other products, superstores have focused on cutting prices on basic goods in an effort to squeeze out the discounters.

But while skirmishing on basic food prices goes on, superstore groups are continuing to emphasise advantages ranging from choice and quality to large car parks and baby-

changing facilities. By continually adding higher-margin products and services, superstore groups are limiting the damage done to overall gross profit margins by price competition on basics.

That ability to protect margins enabled Mr Sainsbury, along with Mr David Reid, finance director of Tesco, and Mr Colin Smith, chief executive of Argill, to predict that the long-term outlook was bright for the big groups.

All three admitted that it was becoming far more difficult to win planning consent for out-of-town stores. They suggested superstores were moving from their "expansion" stage to "maturity".

UK NEWS DIGEST

Biggest cable TV franchise unveiled

The Independent Television Commission is to advertise the largest cable franchise in the UK - covering all of Northern Ireland. The announcement was made by Sir George Russell, commission chairman, in Belfast. The franchise, which will commission chairman, in Belfast. The franchise, which will almost certainly offer telecommunications services as well as extra channels of television, will cover about 550,000 homes. Until now the west Midlands cable franchise covering 490,000 homes was the largest.

Bidders for the Northern Ireland "local delivery licence" will not be required to cable the entire province. They will, however, have to say what parts of the area they intend to serve, by what means and by what timetable. Under the 1990 Broadcasting Act, cable licences normally go to the highest bidder. In addition to the bid price, a franchise operator has to pay 2 per cent of qualifying revenues for the final five years of the 15-year licence.

Tribunal urged for fraud cases

A tribunal to deal with all criminal, civil and regulatory aspects of serious fraud was called for yesterday by the former judge in the Guinness trials. Lord Justice Henry, who presided over the trials arising from the 1986 Guinness takeover of Distillers, said at a conference that the need to avoid duplication of investigation and adjudication in white-collar crime pointed to the creation of "forensic one-stop-shopping" for fraud cases.

He said issues of guilt, punishment by imprisonment or fine, civil liability, payment of damages and restrictions on companies' ability to continue in business should all be adjudicated in one process. The closest the western world had to such a model was the Securities and Exchange Commission in the US where, within a statutory framework of racketeering laws much more hostile than anything in the UK, a commission suggestion of a plea-bargain became an offer the defendant could not refuse. The US system was "brutal but effective".

Controls for weapons plants

The atomic weapons establishments at Aldermaston and Burghfield, about 40 miles west of London, are to be subjected to licensing by the Health and Safety Executive. Mr Roger Freeman, a defence minister, said the government accepted "in principle" the executive's recommendation that the plants' immunity from safety licensing should be removed.

The announcement followed the release on Monday of the executive's first published annual reports on four nuclear weapons plants. Officials said the introduction of licensing was intended to reassure local residents that everything possible was being done to maintain safety at the plants. The executive's report about Aldermaston disclosed that production of warheads for the Trident submarine system was shut down last year after an incident during manufacturing.

800-mile heritage trail launched

An 800-mile heritage trail stretching from the Republic of Ireland through Wales and England to Normandy was launched at Stonehenge yesterday by Viscount Astor, the minister responsible for improving facilities at the ancient stone circle. The trail will link 50 heritage sites between Lismore in southern Ireland and Gallard in France, once the seat of King Richard "the Lionheart". "The trail helps to meet the need to develop untapped tourism potential without destroying the natural and cultural heritage which is so critical to generating tourism in the first place," said Lord Astor.

INSTANT ILLUMINATION

"ITN WORLD NEWS" EVERY DAY AT 08.00, 19.00, & 22.00 CET AND ALSO AT 07.00 CET ON WEEKDAYS



CABLE TV'S PERFECT MIX OF NEWS, VIEWS & ENTERTAINMENT

Week; Typ
ome imp
ou might

around an imaginary
possibility of non-wave

MANAGEMENT: MARKETING AND ADVERTISING

Emiko Terazono and Diane Summers
on controversy in Japan over new
plans for monitoring television viewing

Ratings rumpus



A recent announcement by AC Nielsen Japan, the Japanese arm of the US marketing and television ratings group, is causing havoc among the country's television and advertising communities.

At issue are the company's plans to launch next month a television ratings system using the so-called people meter, which measures ratings based on individual viewers' opinions.

Although Japan's television advertising market is the second largest in the world, with turnover last year totalling ¥1,589bn (¥100bn), Japan is one of the few countries where television commercial rates are still based on household ratings.

Nielsen's announcement has stoked up the debate between the country's corporate advertisers, which are eager for more detailed and timely information, and the television networks, which are trying to stop the move.

Companies' needs for more detailed data on who is watching what have been heightened by the downturn in Japanese corporate earnings and lower advertising expenditure. "Our advertising budget has fallen around 30 per cent since 1990, so we would be interested in getting information on individual viewers," says Toyota Motor, the leading car maker.

Under the household ratings system, automated data is relayed from 3,000 households across the nation. But the information does not help companies that want to target consumers of particular age or gender group. "In an age where a household has about four television sets, household-based ratings are really of no use," says Shiseido, the country's largest cosmetics company and a leading advertiser.

The system is supplemented by individual ratings based on diaries in which viewers indicate the channels they watch. However, the Japan Advertisers' Association (JAA) claims the figures are useless because the diaries are filled in during just one week a month and rely heavily on viewers' memories.

Nielsen's people meter, by contrast, requires every viewer to push a button on top of the TV set each time he or she watches television. Each member of a "Nielsen family" will have a separate button and a heat sensor will warn viewers by beeping if the number of buttons pushed and the number of people in front of the set do not match.

The television networks, meanwhile, which are also irritated that Nielsen had failed to consult them before its announcement, argue that the people meter is an imperfect tool, and refer to developments in the US, where American networks are questioning the system's accuracy. They further argue that

the people meter still relies on the viewers' diligence to press the machine's buttons.

According to Brian Roberts, managing director of AGB Television, the company that operates a "people meter" for the BBC and ITV in the UK very similar to Nielsen's controversial Japanese model, much depends on how scientifically the sample of television viewers is selected and how well these viewers are instructed in how to use the meter.

AGB is now also able to log "time-shifted" programmes on its model of the people meter. "If you record a

programme and play it back within seven days, our clever probes pick that up," he says. Official British viewing figures now include this "off-air" viewing.

The main problem in monitoring television viewing in the future is going to be keeping track of which station a set is tuned to - with the proliferation of cable channels, this is already a problem in the US.

AGB Television recently unveiled a new "picture-matching" system that will work by collecting samples of digitised television pictures, rather than relying on measuring the frequency of the signal - an

increasingly complex task, with so many channels now in existence and frequent changes in frequencies.

The ultimate dream of advertisers must be "passive metering" - a machine that will be able to tell for itself who is sitting in front of the TV. Roberts believes that this technology will be expensive to develop and is still some way off.

He also considers that passive metering would give researchers little more information than they get now with the people meter, and that the technology could be seen as unacceptably like having Big Brother in the homes of sample viewers.

The issue in Japan, however, is more than just a simple technological debate. Behind the wrangling is an attempt to prise open the ratings market, which is effectively controlled by the television networks, by Dentsu and Hakuhodo, the two largest advertising agencies, and by Video Research, the ratings agency which has a virtual monopoly in its field.

Given the influence that ratings have over programme schedules and advertisement rates - not to mention expensive ratings service fees - corporate advertisers are happy to lend their support. Foreign advertising agencies, trying to gain a foothold, are also behind the move.

For Nielsen, the move is a big step in trying to regain a foothold in the ratings business. Although the company first introduced to Japan the concept of television ratings in 1960, it lost out when Video Research was set up by the networks and advertising agencies two years later.

There is also much at stake for the advertisers, which have taken a risk by confronting Dentsu and Hakuhodo. According to brokers James Capel in Tokyo, these two handle more than one-third of all advertising budgets in Japan. "To sever a relationship with the two agencies will have grave repercussions since they usually control the best advertising slots and have a lot of information which we would miss out on," says an advertiser.

For many companies, television remains the most effective medium to reach consumers. The negotiations between the networks and advertisers have so far been handled delicately.

Akihiro Ito, secretary-general of the JAA, says the association will now stand back and wait for the outcome of Nielsen's launch next month.

However, the broadcasting association - which has so far failed to dissuade Nielsen - plans to keep up the pressure and will announce a statement of its opposition before the launch of the people meter.

A battle over 7m merchants

Richard Tomkins on US advertisers' public feuds

Comparative advertising, they call it: promoting your products by doing down a rival's. But in the US, where the practice seems to have taken a particularly nasty turn, one recent campaign might better be described as a bare-knuckle fight.

For the last three weeks Visa International and American Express, two of the world's biggest payment card organisations, have been conducting a public slanging match in which they have used full-page newspaper advertisements to abuse one another's products.

The story started last month when American Express, famous for its charge cards, decided to launch an assault on the market with a new product called the Optima True Grace Card.

In advertisements, American Express said Optima True Grace offered an advantage unavailable to holders of other credit cards: an interest-free grace period on new purchases even if the monthly bill was not paid in full. Most cards, it said, charged interest from the moment of purchase if holders did not pay off the full balance.

At the end of September, Visa started hitting back. In newspaper advertisements across the US, it yelled: "American Express is offering you a new credit card, but you don't have to accept it. Heck, 7m merchants don't." In smaller type beneath the main message, it said 7m merchants accepted the Visa card that did not accept Optima True Grace.

After a couple of weeks, American Express's patience snapped. It started running full-page counterattacks to the Visa campaign, asking: "Why is Visa incorrectly claiming 7m more merchants than American Express? (We challenge Visa to name them.) Answer: So you won't notice the \$1.5bn unnecessary interest they charge you."

Both sides vigorously defend their advertisements. Visa says it will be happy to name the 7m merchants which do not accept American Express if American Express will pay for the space. American Express says this is a

American Express is offering you a new credit card, but you don't have to accept it.

Heck, 7 million merchants don't.

TO CUT YOUR INTEREST CHARGES
APPLY FOR THE NEW OPTIMA TRUE GRACE CARD FROM AMERICAN EXPRESS.



THE NEW OPTIMA TRUE GRACE CARD OFFERS:
An interest-free grace period on new purchases.
Even if the monthly bill is not paid in full.
A 2.99% annual interest rate.
No annual fee.
Full 100% customer service.

red herring because most Visa agents are outside the US and have never seen, nor will ever see, an American. The real issue, it says, is the interest charges.

"We are firing a missile directly into Visa's home base. We are going right after its market. Visa's scared as hell about it. That's what these ads are about," says American Express's Thomas Ryder, president, establishment services worldwide.

One obvious drawback of responding to a rival's advertising claims in this way is that it can draw attention to a product that would otherwise have gone unnoticed. An increasingly popular alternative is to lob a lawsuit at the offending party.

Last week Hertz, the car rental company, employed the technique in an attempt to stop its rival Avis from running a television commercial promoting an airport valet service. The Avis advertisements offer a chauffeur-driven lift from car rental parking lots to airport terminals across the US, but Hertz's suit says many airports do not allow such a service because it adds to congestion. Avis has filed

a counter-claim. Even so, the public name-calling does seem to have become unusually loud of late. In another newspaper advertisement, AT&T, the US telecommunications company, has been contradicting the claims made by rival MCI Communications for a discount calling plan, saying: "You never save 40 per cent off your bill. (You actually save an average of only 13 per cent)."

The National Advertising Division of the Council of Better Business Bureaus, the US industry's self-regulating body, says the outbreak is probably coincidental rather than indicative of a trend. Debra Goldstein, the division's acting director, says opinions remain divided about whether comparative advertising provides the consumer with additional valid information or whether it simply gives competitors free advertising time.

"There are pros and cons on both sides," Goldstein says. "But many advertisers may feel it just turns the consumer off, publicly airing a feud. No one wants to listen to that."

Tyvek, Typar, Sontara: Home improvements you might not know you had.

A stroll round an imaginary suburban home is a good way to demonstrate the versatility of non-woven fibre sheet systems.

TYVEK high density polyethylene sheet roof linings help save energy. This tough, lightweight microfibrous material shuts out wind, rain and dirt, but is water-vapour permeable. Roofs breathe, avoiding condensation and interior dampness problems. The entire rafter space can be used to improve insulation, and there is no need to treat woodwork with toxic chemicals - good reasons why house builders choose



TYVEK for the material: car covers protect against the elements without trapping dirt or corrosive moisture. And TYVEK can shield a car's body in a handy way of keeping car interiors cool.

TYVEK HD over conventional roofing materials. In northern Europe, some go even further and completely enclose timber-framed homes in TYVEK Housewrap to seal-off the elements.

TYPAR underfoot, indoors and out

TYPAR is a non-woven polypropylene sheet material with equally versatile characteristics. It helps stabilize foundations and eliminate damp. Its exceptional strength and filtration capabilities

are exploited by architects, engineers, builders and others in a wide range of geotextile applications, from roadworks and drainage systems to landscaping, root and weed control. But it isn't only an outdoor product. Step inside, and you'll find TYPAR too, of a very different type. Its dimensional stability makes it an ideal backing for tufted carpets. It's easier to work with than woven materials and resists pattern distortion which allows manufacturers greater freedom to create intricate designs for you.

Medicine, industry and baby care

Our SONTARA process, which produces softer, fabric-like sheet materials from a variety of fibres, has replaced wovens and knits in many industrial and medical applications. A woodpulp and polyester version gives surgical gowns and drapes superior barrier properties. Another converts into lint-free, non-abrasive wipes for cleanrooms and electronic equipment. SONTARA's household duties range from everyday items like soft, strong, wet-wipes for the

youngest members of the family to bedding, upholstery and wallpaper-improvements which you can't readily see.

All-weather protection

But you don't have to look far for TYVEK indoors. Different grades of the material that insulate roofs are processed to make envelopes, labels, printed materials, decorative items - even specialized clothing. Check the mailbox: TYVEK's lightweight, waterproof, tear-resistant qualities are increasingly in demand for tough, secure envelopes that ensure their contents reach you in good condition. Special grades are widely used in the medical world for reliable sterile packaging. Check your wallet or handbag: these same waterproof, tear-resistant properties make TYVEK a good choice

for print items like licenses, permits, season tickets, labels and even maps that need to be all-weather durable. Or, you can admire the benefits of this versatile product on quite a different scale on your wall: art reproductions on TYVEK have a sur-



The French are among people who are using TYVEK envelopes and bags to ensure documents arrive in the condition they were sent.



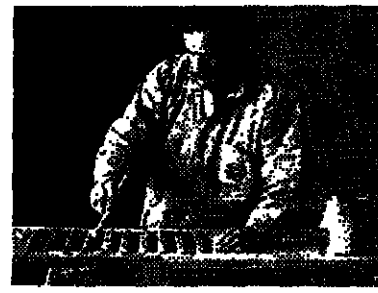
TYVEK is the construction of roofs. TYPAR geotextile materials widely used for foundations, roadways, drainage and landscaping.

face texture that closely replicates original oils. Beyond the home, brightly printed TYVEK is used for signs, banners, promotional clothing, even competitors' numbers in marathons - as well as by industry for more down-to-earth applications, such as durable wiring diagrams, templates, and assembly and service instructions.

Recyclable workwear and beer the way the British like it

The barrier properties of "TYVEK-Pro.Tech" garments are widely specified in industry for work with hazardous materials. Hopefully, you won't need this at home, but you might appreciate the environmental friendliness of "TYVEK-Recycle.Man". These strong, lightweight overalls are ideal for the DIY enthusiast. As the name suggests, DuPont recycles them, so there's no waste. After use, just stuff the overall in the pre-paid TYVEK envelope which is stitched to its interior and mail it to us. We take care of the rest.

But to get some idea of the sheer scope for innovation that TYVEK offers imaginative manufacturers, you might also check the fridge. A British brewer has devised an ingenious way of trapping tiny nitrogen bubbles in canned beer using a special TYVEK liner. Poured at home, it gives the traditional "head" of foam that British beer-drinkers expect in pubs.



"TYVEK-Recycle.Man" for environmentally-friendly DIY. No more dirty laundry - simply send it back.

DuPont innovation

Almost certainly, somewhere in and around your home, the benefits of TYVEK, TYPAR and SONTARA are contributing to better, safer, more comfort-

table, more efficient, modern living. And they're likely to play a bigger part in the future as we and our customers develop new and even better ways of exploiting their potential.

TYVEK, TYPAR and SONTARA are manufactured by DuPont Nonwovens. DuPont is one of the world's leading industrial companies, supplying materials and products to almost every industry sector from 40 production and development facilities in Europe alone.

DuPont Nonwovens
P.O. Box 50
CH-1218 Le Grand-Saconnex (Geneva)
Tel. ++41/22/717 51 11; Fax 717 51 09



Part of our lives

TECHNOLOGY: STEEL TAKES ON ALUMINIUM

Clash of two metals

Andrew Baxter on how the world's steel industry is fighting back against aluminium and other rivals

Tucked away in a luxury Colorado Springs hotel in October, some 350 executives from the world's big steelmakers had the chance to view some interesting slides brought along by colleague Jeff Edington.

These were no holiday snaps. Edington, British Steel's executive director for technology, was showing delegates at the annual International Iron and Steel Institute conference the wings from a Hawker Harrier jumpjet fighter and the tail fin of an Airbus 330.

In both cases, carbon fibre (a composite material challenging both steel and aluminium) had replaced aluminium as the material used. Edington's point was that steel, the world's most versatile structural material, has no automatic right to its position in the market place.

"Our product is a low cost, highly sophisticated material with a lot of development potential left in it. The market is ours to lose. If we lose it, we can only blame ourselves for lack of technical and business creativity and innovation," he says.

The upbeat outlook of Edington and other steel industry executives about the future of their product might seem to be misplaced. The public perception of steel is of an industry in decline, twisted by subsidies, wracked by controversy over job cuts, and tarnished with an old-fashioned image.

Some in the industry admit they have let producers of rival materials, notably aluminium, gain too much ground in recent years, and may have been distracted by their

own industrial problems from promoting their products more effectively, and developing new markets.

Now, with steel demand rising, they have a chance to prove the public perception of the industry wrong. Lenhard Holschuh, the institute's secretary general, predicts world consumption of steel will rise by 2.8 per cent and 3.4 per cent this year and next, and by an average 2.8 per cent a year to reach an unprecedented 750m tonnes in 2000.

Some observers believe this may be too optimistic, although there is general agreement that much of the increased demand will come from developing countries. Nearly half of the steel consumed in 2000 will be used in Asia, says Holschuh.

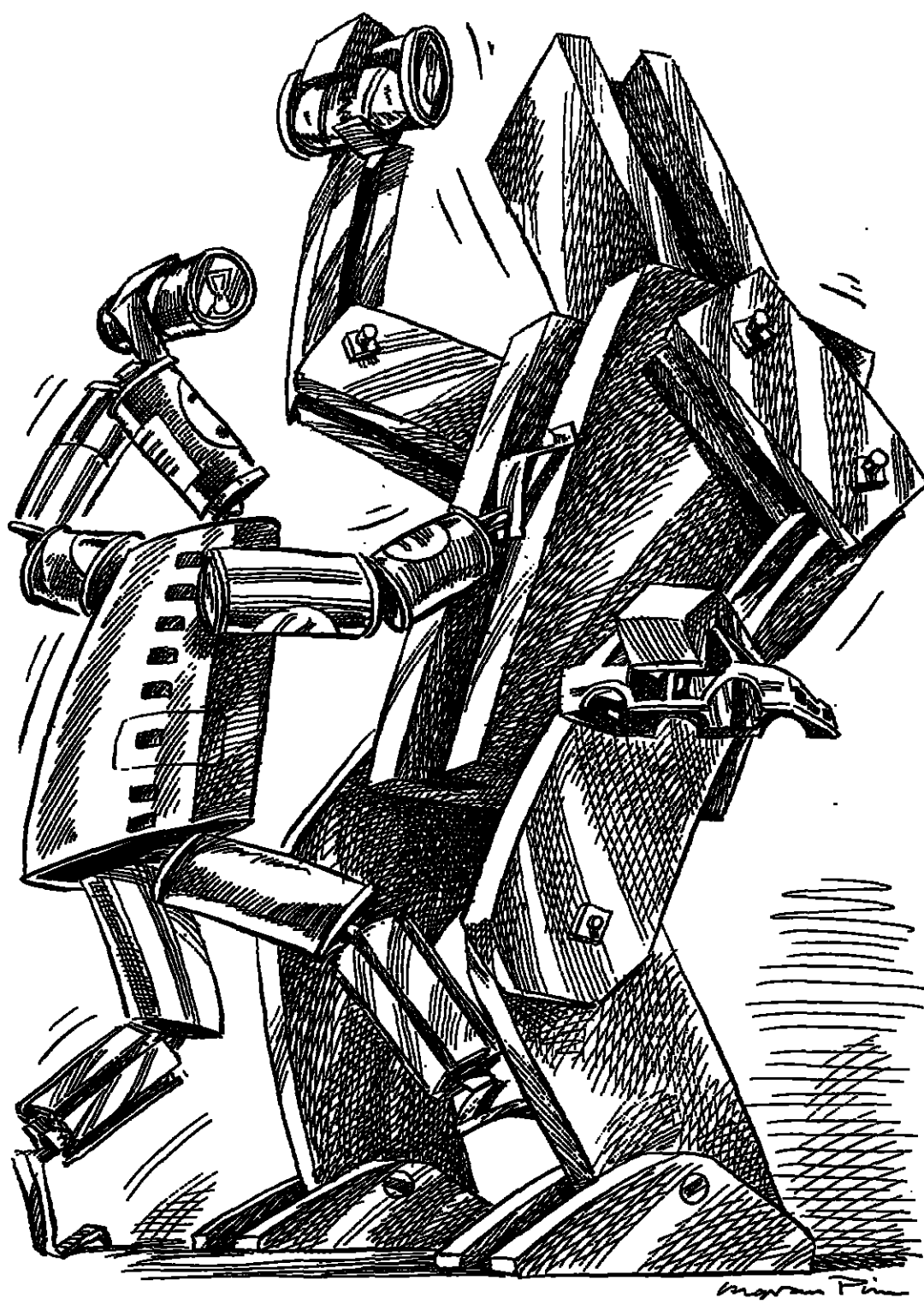
Apart from the geographical factors, achieving these growth predictions will depend critically on the success of some of the product development and marketing initiatives, involving both steelmakers and users, currently under way.

The initiatives highlighted at Colorado Springs show how steelmakers are working to defend their patch in the three key industrial battlegrounds:

● In the automotive sector, an international industry consortium of about 30 steel producers is designing an ultra-lightweight steel car body.

● In packaging, European steelmakers are co-operating to develop an all-steel beverage can made from a special, lightweight high-strength steel (see accompanying article).

● In construction, some steelmakers are trying with considerable



success to convince architects to use steel frames rather than concrete in office and industrial buildings. Others are battling with steel-producing rivals to supply the reinforcing bar or welded mesh on which the concrete depends.

In the US, one of the biggest

recent success stories for steelmakers has come in the residential housing market, says John Ewing, US Steel's managing director for business development.

In 1991 just a few hundred steel-framed homes were built in North America. But a task force formed by

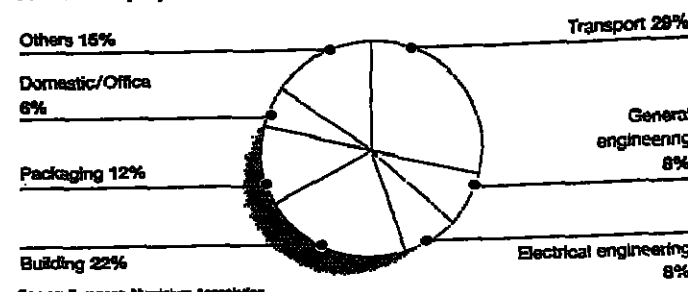
the American Iron and Steel Institute identified an opportunity because of problems with materials, such as the rising cost and falling quality of lumber, and environmental issues raised by forestry and scrap. Steel, in contrast, can boast that it is fully recyclable.

The Industries' main buyers

Steel	JAPAN	UK	US
Automotive & transport	28%	15%	24%
Cans & containers	3%	7%	6%
Building & construction	47%	21%	34%
Engineering	14%	22%	21%
Other	10%	35%	15%

Source: International Iron and Steel Institute

Aluminium (EU)



Source: European Aluminium Association

Last year, about 13,000 new homes in North America used all-steel frames, and another 80,000 used steel in interior walls, so steel's penetration is still tiny compared with the 1.3m housing starts in the US alone last year. Ewing's target is for 25 per cent of all new homes to use steel framing in 1997 and 6 per cent to use steel roofing.

The lesson is that to achieve business success the steel industry does not always have to develop new grades of steel - such as the modern types of steel wire that allow suspension bridge spans now to be increased to nearly 2km, or the many new grades of coated steels used in car bodies.

Edington believes a "system solution" will become increasingly important. Steelmakers must think of their products as part of an engineered system consisting of various materials that together give customers value, he says. The system would have to cope with recycling.

Two other important driving forces for the steel industry, he says, are environmental pollution arising from using the end-product, most notably in the car industry, and process automation aimed at reducing costs and improving the quality of the final product.

In can-making, for example, production rates are increasing and decoration in up to six colours is added at 1,800 cans a minute, so dimensional accuracy and surface finish are paramount. In many markets, says Edington, accuracy and

surface quality will have to continue to be improved.

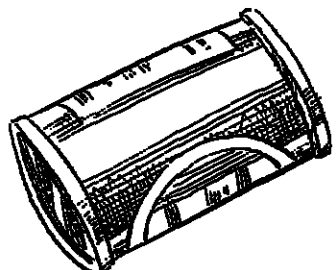
Outside the big three industrial markets, steel has recently had mixed fortunes. In white goods, the development of pre-painted and laminated steels, and repeated quality improvements are hailed by steelmakers as factors enabling them to win the battle with materials such as plastics.

The challenge for the steel industry will be to cope with customers' demands for increasingly diversified and functionally sophisticated steel, but still generate a profit, says Minoru Tanaka, executive vice-president at Nippon Steel. This has led the Japanese steel industry to reassess its approach to quality and performance standards, producing reasonably-priced products that perform adequately rather than exceed the minimum required quality.

In railway rolling stock, aluminium has become the standard material for mainline carriages such as Germany's ICE high-speed trains. "It's lighter, and the image of the material seems to be more modern," says Rolf Schraut, head of research and development at Duesweg, the Siemens rolling-stock subsidiary.

However, stainless steel producers are fighting back. One, Germany's Krupp Mirosta, has developed a stainless steel for the side wall of a high-speed train, working in co-operation with Duesweg and Deutsche Bahn. It says it has the same rigidity and weight as a wall made of aluminium.

BEVERAGE CANS



Promoting a can-do approach

Aluminium is a relatively young metal that has established itself by taking over from traditional materials. It has replaced wood and steel in windows and cladding, copper in electrical cable and, above all, substitutes for steel in beverage cans.

In the US, 95bn cans of beer or soft drinks are consumed every year, a can a day for every man, woman and child. And 89 per cent of the cans are made of aluminium where once they were made of steel. This has left the aluminium industry with a problem: about 10 per cent of global demand for its main product comes from one product in one country. So it is spending heavily to spread the gospel of the aluminium beverage can around the world.

To promote the use of aluminium cans outside the US, the industry leans heavily on its green credentials, claiming that the cans may be recycled on a closed loop system (from cans to scrap and back to cans again). The relatively high value of aluminium as scrap - the cans are worth six to 20 times more than any other used packaging material and are the most valuable used package found in household waste - enables the industry to spread the word that can-recycling gives collectors a decent income.

Last year, for example, the US aluminium industry is estimated to have paid \$900m for used cans, money that benefited individuals, schools, church scout troops and so on. This is not simply altruism - the industry needs this recycled metal because it is a cheap raw material for new cans. As much as 95 per cent of the energy needed to produce new aluminium is saved by recycling old metal because aluminium "stores" energy. The average smelter uses as much power as a town of 500,000 people to produce new aluminium. On top of that, there are capital savings because a re-melting plant costs only one-tenth as much as a smelter.

Steel producers argue that the high cost of new aluminium means it makes economic sense to use aluminium cans only if more than 80 per cent of them are recycled. Few markets achieve this level. In the US the recycling rate is about 66 per cent which means that last year roughly 800,000 tonnes of aluminium worth about \$900m escaped, possibly to be thrown away. In Europe the estimated minimum recycling rate last year was about 30 per cent.

In Europe aluminium has won only half

the available beverage can market and it is there that the steel industry, perhaps a little late, is fighting back hardest.

Steel beverage cans are as green as aluminium, the industry's message goes, mainly because they can be attracted by magnets and are therefore easily rescued from waste. Cans are selling at roughly the same price - about \$58 (£37) per 1,000 - although steel prices could come down more quickly as it has greater potential for light weighting.

Innovative packages such as British Steel Tintplate's recently-launched Ecotop can, with a push-button, all-steel, easy-open end could give steel beverage cans more appeal in consumers' eyes.

John May, marketing manager at British Steel Tintplate, points out that the US steel industry, when it gave way to aluminium, did not have available the continuous casting technology the European industry is using to produce high-quality tintplate today. Recent technological developments in steel-cann making have led to significant energy and materials savings.

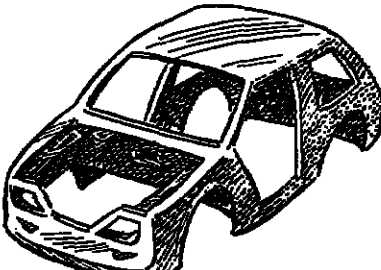
Steel beverage cans now have wall thicknesses of less than 0.1mm and are 30 per cent thinner than those made of aluminium. Steel soft drinks cans are 25 per cent lighter than four years ago, yet the industry is developing a steel can 30 per cent lighter than now, and lighter than aluminium cans on the market.

Steel suffered a setback recently when Coca-Cola Schweppes, the UK's biggest soft drinks group, switched its canning lines to aluminium, because of the metal's lighter weight. Nick Mason at the CRU International consultancy group says that, as steel is much denser and heavier than aluminium it is possible to use longer or wider aluminium coils. A typical aluminium coil will yield 12 cans per width compared with seven from a steel coil. So nearly twice as many tin plate coils are needed to make the same number of cans. That means more storage space and more handling, if steel is used.

Nevertheless, May insists his industry does not suffer from a "siege mentality" about the beverage can battle which is only one part of the packaging sector. Steel has about 15 per cent of the UK packaging market and aluminium 5 per cent. In beverage cans, in the Netherlands 100 per cent are steel, in France it is 95 per cent and in Belgium 50 per cent. Germany's market is 85 per cent steel.

Kenneth Gooding

AUTOMOTIVE



On course for a head-on collision

The motor industry urgently needs lighter, stronger materials to meet demands for more economical and environmentally-cleaner vehicles. The lighter the car, the less fuel it consumes and the smaller the amount of pollutants it emits.

But manufacturers are also being pulled in another direction. Legislators want more safety features, such as airbags and side-impact anti-intrusion bars. Consumers increasingly want air-conditioning, compact disc systems and other comfort features. These add weight - and lots of it.

The first Volkswagen Golf of the early 1970s weighed on average 750 kg. Thanks to all its extra systems, today's Golf weighs around 1,000 kg.

If VW could pare the car's weight back to 1974 levels while retaining modern convenience and safety features, the 1994 Golf would travel about 17 per cent further on each gallon.

Volkswagen's executive cars division, Audi, joined the world steel industry with its launch earlier this year of the A8, a luxury car with an all-aluminium bodyshell comprising a skeleton-like frame made of extrusions and castings, clad in pressed aluminium panels. The body structure is said to be nearly 40 per cent lighter than the steel equivalent.

Audi and its partner Aluminium Company of America (Alcoa) have installed specialised production facilities allowing output of up to 30,000 cars a year.

More disconcerting yet for steel makers is that VW/Audi says it sees no reason why even high-volume cars such as the Golf should not have aluminium bodies early next century, while Alcoa says it is prepared to spend \$1bn (\$800m) or more on a partnership with any car maker seeking to produce aluminium-bodied cars in annual volumes of 100,000 units or more.

In North America major car makers such as Ford are also pressing ahead with development programmes for aluminium-bodied cars. In addition, a consortium of more than 20 steel-makers from around the world has embarked on a collaborative project aimed at designing the lightest possible steel bodyshell for cars. It has engaged Porsche Engineering Services, the US consultancy engineering arm of the German sports car maker, to lead the project, which is setting out to show that a 20 per cent weight saving in a

steel bodyshell can be achieved by optimising design using current pressing and body-welding systems, and 35 per cent by designing from scratch and utilising advanced technology.

Even though VW/Audi has such a big commitment to aluminium body structures, it is keeping its options open. It is collaborating with Mercedes-Benz, BMW and the German and French steel industries in their own parallel programme to see whether thin, high-strength steels can achieve the same weight saving as aluminium, but at lower cost and using conventional pressing and welding equipment. If it can be demonstrated clearly that this is so, steel makers say they believe other steel-favouring factors should prove decisive: easy repairability within an established repair infrastructure; easier paintability; and easier and cheaper recycling.

A recent report by the Iron and Steel Institute maintains that whereas automotive steels are routinely shredded, melted and reformed into new products, aluminium body parts comprise different alloys with low tolerance both towards each other and outside contaminants, and so have to be recycled separately or downgraded into lower value products.

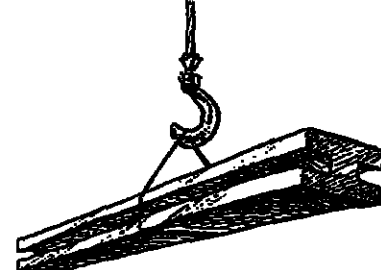
In terms of energy conservation alone, the implications of even a 20 per cent cut in body weight are enormous. Applied across the world car population, according to Ludwig Hamm, Porsche's head of body engineering, fuel savings would equal the annual consumption of more than 6m cars.

It is not only in the area of weight saving that steel makers are seeking to preserve their automotive markets. Steel makers have been investing heavily in mills to produce a variety of coated steels. A major part of this investment, around \$25bn worldwide, has gone into zinc coating lines. What began, in the 1960s, as a limited supply to the automotive industry of hot-dipped galvanised sheet for use in exposed underbody parts has grown into the wholesale supply of steels with deep two-sided coatings.

The approach has helped to roll back part of the challenge to steel from the plastic composites sector, much of whose appeal has rested on its non-corroding qualities but which continues to suffer considerable problems of recyclability.

John Griffiths

CONSTRUCTION



Back in the frame for building

The great steel skeletons that thrust towards the New York sky epitomise the North American building site. Steel frames are a must for constructing office blocks, industrial units and residential flats in the US. But this is not so for much of western Europe where reinforced concrete is preferred for multi-storey buildings in many countries.

The exceptions are in the UK and Sweden where use of constructional steel has risen sharply over the past decade, supported by new building design techniques and developments in fire resistant paints and sprays for steel products.

Now European steel producers are working hard to increase market share in countries such as France, Spain, Belgium, the Netherlands, Germany and Italy. They estimate that if steel frames were used as widely in other European countries as in Sweden and Britain, constructional steel demand would increase by 2.8m tonnes a year, a rise of 45 per cent.

Some 87 per cent of multi-storey buildings in the UK and 90 per cent of single-storey factories and warehouses were estimated by British Steel in 1991-92 to have been constructed with steel frames. In Sweden the corresponding proportions were 50 per cent and 80 per cent. In Germany they were 11 per cent and 20-25 per cent and in Italy 11 per cent and 20 per cent.

Marketing campaigns have been launched in these countries by the large European steel producers and fabricators. These emphasise the speed and simplicity of using steel as a building material, the relative fall in the price of the metal and the introduction of new European building codes on fire protection that they hope will overcome some of the prejudices of developers against steel frames.

Concern that steel loses strength when heated and therefore responds less well in fire has been reinforced by concrete has held back development of steel in Europe.

EU building codes developed by CEN, the European standards institute, will provide developers with guidance on the most efficient and economic fire prevention regimes for steel-framed buildings. Also, much work has gone into developing fire-resistant paints and sprays that can be applied to steel beams.

Derek Tordoff, director of the British Constructional Steelwork Association, says: "European developers traditionally

have thought that steel needed to be covered by concrete to be protected properly.

Retardants now include intumescent paints that expand when heated into a thick coating that insulates the steel from heat and flames. Beams and pillars can also be covered by a mineral-based vermiculite spray that expands when heated and is widely used for insulation.

Improvements in construction design aided by computers have made it much easier for architects to solve problems by design rather than by changing one material for another.

As its best steel construction should be as simple as building in Lego. Ready to assemble prefabricated parts, cut perfectly to fit, need to arrive on site in the right order and with the appropriate fastenings.

Builders in North America have become accustomed to constructing with a standard range of components, which can be assembled in various imaginative designs, but can be supplied by any one of a large number of manufacturers. Delivery problems are overcome quickly by switching suppliers while sub-contractors are content to handle products they are accustomed to without having to develop special techniques and procedures.

However, concrete has supporters too, and has also benefited from increasingly sophisticated design and prefabrication techniques.

Steel is used alongside concrete for floors and cladding, and new design techniques have enabled developers to reduce the thickness, and therefore the cost, of the concrete flooring that sits on steel beams.

Europe is a big prize. British Steel and the British Constructional Steelwork Association have combined with other large European steel producers and fabricators to develop common solutions and data on technical issues.

Advisory teams of structural engineers have been established in countries such as France and Germany, with financial support from the Eurofer Steel Producers, to make design and technical support available to smaller countries.

Production of constructional steelwork in western Europe is expected to be about 5.7m tonnes this year - about the same level as last year but 5 per cent below 1992 levels and 19 per cent lower than during 1990.

Andrew Taylor

Cinema/Nigel Andrews

Talent in search of a signpost

On some days a critic wonders if his head is wound on the right way. The consensus among reviewers of Quentin Tarantino's *Pulp Fiction* seems to be that the new film is even more violent than his *Reservoir Dogs*, "but at least it is funny." Pardon me while I clutch at comprehension. You mean it is all right to watch people being shot, stabbed, tortured, sodomised or drug-injected if we laugh at it, but not if we take it seriously?

When *Pulp Fiction* won the Palme d'Or at Cannes this year, my shaking pen recorded the view that this was "another shameful crawl to

Pulp Fiction is brilliant too. But it is a different brilliance: a dribbling, prolix, self-gratifying, one-handed brilliance. Tarantino's dialogue is still the best in American cinema, wild with colloquialism, non-sequitur and the shared references of a pop-culture generation. But in earlier films this dialogue served a pressure-chamber exploration of character as well as the mad lore and logic of the criminal mind.

In *Pulp Fiction* the verbal riffs - on everything from French names for hamburgers to the sexual implications of a foot massage - are just that. Swirls of pretty insanity, as dis-embodied from each other as are the film's own sundried story-sequences. It is daring to show one leading character's death and then to jump to another tale in which the same character is alive. It says "Up yours" to the Aristotelian unities. But it also says "up yours" to an audience now so jaded that it is prostrate and giggling in the film's back seat. It no longer cares where the vehicle is going so long as the shootings and expletives keep happening.

PULP FICTION (18)
Quentin Tarantino

THE CLIENT (15)
Joel Schumacher

L'ENFER (15)
Claude Chabrol

THREESOME (18)
Andrew Fleming

Hollywood from a festival not for the first time thus grovelling. But the jury decision also reflected popular response. The Palais audience roared happily - frightfully happily - as *Pulp Fiction* screamed and gear-shifted through its 24-hour, three-stories-in-one traffic of under-world bit man and hoodlums.

It roared when gangster's moll Uma Thurman, having OD'd on heroin, has a needleful of adrenalin stabbed into her chest by desperate escort-bodyguard John Travolta, anxious that she should not die while he is on the job. It roared when a kidnapped young black has his brains scattered over a car thanks to Travolta's slippery trigger finger. And it giggled when boxer Bruce Willis, running from his boss after refusing to throw an important fight, is captured by a sodomitic, weapon-wielding pawnshop owner and friend.

Let us be clear. Tarantino is a brilliant talent. *Reservoir Dogs* was scary perfection as a thriller: disturbing in the right way, morally neutral in the right way. (Film-makers should play artist and storyteller, not judge or jury). And his screenplays for other directors - *True Romance*, *Natural Born Killers* - are piecing together an epic psychopathology of violence for America, a country asking for one.

The film opens and closes with a sequence in a diner in which Tim Roth and Amanda Plummer play two debut crooks planning a hold-up. The diner setting is a misfortune. It recalls another movie: it reminds us that Barry Levinson in *Diner* pioneered this Daft Language Of The Young syndrome years ago and also gave us characters who had minds, lives and feelings. *Pulp Fiction* is a joyride from nowhere to nowhere, with a man at the wheel who could be the director with the best sense of direction in America.

Should you see *Pulp Fiction*? Yes, you still should. It is 150 minutes of talent in search of a signpost.

The Client, by contrast, is all signposts and no talent. Taking a John Grisham bestseller about a frightened boy witness in a murder trial, who tries to stay mum while being cajoled by the FBI and menaced by the Mafia, director Joel Schumacher (*Twister*, *Flatliners*) approaches the plot's twists and turns like a first-time cab driver struggling with his A-to-Z.

This way for the boy's meeting with caring, motherly lawyer Susan Sarandon, who agrees to take his case for the one crumpled dollar in his pocket. (Can I have her business address?) This way for the first glimpse of the barking, self-righteous FBI man played by Tommy Lee Jones: an actor who seems to be spending his entire career (see *The Fugitive*, *Natural Born Killers*)



Lost sense of direction: Uma Thurman in Quentin Tarantino's 'Pulp Fiction'

stomping down corridors spraying orders at people. And this way - into the lawyer's car and off into the night - for the climax in a botched where most of the main cast meet over the dead body under the concrete.

Dr Johnson once said that if a play is a set in the king's bedroom, then everyone must have his business in the king's bedroom. I felt much the same about this botched. But by this point in a sluggish, pedestrian thriller I was glad for the company and the sense that everything was about to be over.

Claude Chabrol's *L'Enfer*, based on an uncompleted novel project by Henri-Georges Clouzot of *The Wages of Fear* (he died six days into shooting in 1964), is brilliantly acted by François Cluzet. He plays a young husband eaten up - almost literally to judge by the pale, thinning skin and deepening facial faults - by irrational jealousy of his beautiful wife (Emmanuelle Béart).

Cluzet, who was the young musician in *Round Midnight*, makes the near-impossible role irresistible. He is required to hear voices, talk into

mirrors, throw tantrums at his guests (he runs a small country hotel) and do physical damage to himself and his wife. Looking at my notes later, I saw the comment: "Clearly needs professional help." But this refers to the character, not Cluzet's performance. *L'Enfer*, 30 years after it was penned, has fallen foul of an age when psychiatry would seem the answer to a clear case of clinical disturbance.

Chabrol's direction does not help disbelief-suspension. It is nervously poised between sly naturalism - his favoured mode in masterworks like *Le Boucher* and *La Femme Infidèle* - and the halfhearted expressionism that the material seems to solicit. A surrealist stark hotel corridor (out of *Pulp Fiction* noir); sudden blackouts between scenes; or the shot of a chair-slumped Cluzet reflected in the rectangular mirror over a mantelpiece, looking for all the world like a parody portrait-painting: "Whistler's Mad Uncle," perhaps. What the film needed was a coherent visual strategy. Or even - given the grim relentlessness of the subject - a telling subplot that could provide variety as well as an oblique

second perspective on the theme.

But better Chabrol's Hell than the Hollywood Heaven of Andrew Fleming's *Threesome*. This story's triangular complications - two college boys and the girl accidentally assigned the second bedroom in their campus duplex - are solved by some pathetic, sanitised stabs at bisexuality. Boy one (Stephen Baldwin) fancies girl (Lara Flynn Boyle); girl fancies boy two (Josh Charles); boy two fancies boy one.

Audience fancies exit door. While the gay boy gets the amatory short straw - basically, of course, he is a mixed-up heterosexual - the others climb into bed for much pawing, cooing and platitudinising, none of which would offend Aunt Edna. French classics are an option when all else fails. Bresson's 1974 *Lancelotti Du Lac* (PG, Everyman Hampstead) is an achingly beautiful film, despite some clunk-clunk combat scenes that may summon irrelevant thought of Monty Python. And Cocteau's 1950 *Orphée* (PG, National Film Theatre) is still the greatest of all films that explore and proudly exhibit that illusionist looking-glass we call cinema.

bridge was another souffrant, and after a plucky start his Ariel simply ran out of voice. The rest of the solo team were good, and the London Philharmonic Choir tolerably secure; the boys' chorus sounded frail.

For Part 3, the elevated "Chorus Mysticus" that Mahler was to set so much more dramatically in his Eighth Symphony, Welser-Möst at last relaxed a little. So did his singers: Keenlyside's Doctor Marianne was fine and fervent, and each of Goethe's other mystical figures was gracefully sung. We began to appreciate Schumann's curiously gentle lyricism better.

That was rather late, however. We had been taken at a jog-trot through much of the earlier music (composed later, in fact), with little chance to dwell upon its luminous moments. Yet hardly anything in the *Scenes* is "symphonic"; the various movements are more like expanded mood-pieces.

David Murray

Theatre/Alastair Macaulay

True West

Now the two brothers of Sam Shepard's tense and riveting play *True West* need one another; now they are split by mutual jealousy. At first, they seem as different as Apollo and Dionysus, or Jekyll and Hyde; more crucially, they resemble Tom Sawyer and Huckleberry Finn. Then, as the power struggle within their sibling rivalry develops, they start to swap characters. It appears - enthralling - that each brother is fatally incomplete without the other; and "fatal" becomes more or less the word. The play, which started virtually without plot, winds up in a crescendo of action.

Congratulations to Leeds' West Yorkshire Playhouse and to director Matthew Warchus for staging this play, and to casting two superlative actors. At the performance I saw, Mark Rylance was Austin (the younger, more educated, clified writer) and Michael Rudko was Lee (the older, wild, lone traveller from the desert). But they exchange roles at alternate performances, and I am impatient to see them in reverse. Soon, I will have the chance: *True West* comes to London's Donmar Warehouse in November. I look forward also to seeing again, in two small roles, the excellent Marcia Warren's economically elegant account of their Mom, and David Henry as (ungrateful role) the film-producer Saul Kimmer.

No, *True West* is not a great play. It moves in terms of dichotomies and parables: too schematic. Only occasionally does it relax and add the kind of unnecessary detail that puts flesh on its lean bones. One such passage is Austin's hilarious slow narration of how their father lost his teeth. Two more such passages occur when their Mom talks

of (a) Picasso, (b) Alaska. Later - of course - we see that Picasso and Alaska are just another pair of Shepard's dichotomies (civilisation versus the wild, education versus nature). For that matter, Mom and the unseen Dad are themselves also artificial polar opposites. All which is clever, interesting, but not always real.

Yet *True West*, as they say, brings up a whole lot of stuff. No-one can miss the point of the image early on when Austin mounts a stepladder to spray his mother's house plants, while Lee chuckles the beer cans he has finished onto the floor. Or the chaos later on, when the brothers turn the room into an urban desert: Lee attacking a broken typewriter with a golf club, Austin making toast simultaneously in ten stolen toasters. Even at its most diagrammatic, the jealousies of brother and brother are shockingly potent.

Warchus' production highlights such moments, but allows the actors to give performances very close to sheerest transparent. Rudko is so much the dangerous, needy, plaintive, coyote-like hobo from the desert that I cannot imagine how he will bring off the opposite role. Rylance, despite one or two more calculated moments, nonetheless gives an astonishing performance. Just the way he breathes as, early on, he watches Lee, speak volumes: as does the way his soft, grainy voice suddenly finds a driving charge of passion, as he confronts his worst shock of defeat and injustice. I know no male actor today who can so catch my heart in my throat. This production clinches what I have felt for some time: that the West Yorkshire Playhouse is the most vital and refreshing English theatre outside London today.

Dance/Clement Crisp

Lucinda Childs

In New York in the early 1960s dance experiment was centred on Judson Church. There the earnest and the eager set about forging a new dance - post-modern, post-Cunningham - which sought a radical re-shaping of everything that "dance" had meant up to then.

It was, I suppose, symptomatic of its time, and marked by a Puritanism that accorded well with current theatrical and musical austerities. One of Judson's formative figures was Yvonne Rainer, who declared "No to spectacle; No to virtuosity; No to transformations and magic and make-believe..." (I saw a Rainer performance, which was cruelly boring, and offered no substitute for anything at all - least of all dance). An ideal had been stated for many who followed in her unlovely footsteps.

This year Lucinda Childs, one of the most acclaimed Judson graduates, is making a first British visit with her company. Sophie Constanti reported here on her Edinburgh Festival debut; on Tuesday night, as the Dance Umbrella season got under way, Miss Childs and her troupe came to the South Bank - a glum and not inapt location. The Childs manner offers small cells of activity which repeat and repeat, re-align and slowly mutate.

It is no accident that she uses minimalist scores as accompaniment - so that the viewer is made aware of a cumulative structure.

This building-blocks approach to dance would be more fascinating - as the Shades entry in *Bayou* were fascinating in its repetitions and augmentation - were the blocks themselves of interest. But to pile up banalities, to shift their direction, to pass them among a cast

like so many tiny austerities, is not so much architecture as parsimony.

The major piece in Tuesday's programme was *Available Light*, almost an hour of routines set below and on a bridge-structure. First made as a museum installation in Los Angeles a decade ago, it has a score by John Adams which is vastly more enterprising in the working out of its patterns than Childs's movement sequences. Ten dancers (looking like sci-fi laboratory assistants in overalls that reveal pallid inner legs and arms) tread and re-tread their well-worn paths. Virtuosity is Rainer-ishy denied - the cast look untroubled - and the development of these ideas is simple-minded. ("Those two have just turned and run. That means that the other two in black, run and the other two in red, will do the same" and they do). Miss Childs manifests herself twice, Cunningham-fashion, but even in these unambitious technical surroundings, her performance has a constrained air.

The second piece, *Concerto*, dates from last year and uses Gorecki's harpichord concerto. It lasts nine minutes, and its dancers, in smart black shirts and trousers, slip along pre-destined tracks with something like vivacity. (The frame is moving faster). Here Childs' style matches the motor energy of the score in recurring patterns of action, if not in emotional density. The piece is short enough for the message to seem intriguing without turning into an acreage of tape-loop repeats. Brevity is not the soul of post-modernism - but it is a tremendous bonus here.

Lucinda Childs is at the Queen Elizabeth Hall until October 29.

Music in London

The Kocian Quartet and Welser-Möst

mann. His opera *The Emperor of Atlantis* was performed in London only a year or two back and his Third String Quartet fully confirmed the favourably impression made then. Like Pavel Haas's more expansive Third String Quartet with which it was paired in the concert's second half, Ullmann's quartet is pervaded by that wistful *Verdianes* melancholy found in Mahler and early Schoenberg, yet in its quizzical reversals of mood and sardonic humour offers something distinctly personal and unassuming.

So too does the Trio of Gideon Klein, only 28 when he died, a concise, folk-inflected study à la Bartók. Its cool objectivity seems to belie the crisis situation of its origins, a characteristic of Hans Krása's sometimes quirky *Theme with Variations*. Strangely perhaps, the greatest emotional intensity was to

be heard not from the Terezhin period but in music composed over 20 years earlier, Krása's String Quartet of 1921, an ambitious summation of all the main compositional trends of its time. With its post-modernist references to the Brahms "Lullaby" and "Silent Night" it might have been written yesterday.

Antony Bye

Performances of Schumann's oratorio *Scenes from Goethe's Faust* are rare, so it was an excellent choice for the "Deutsche Romanzi" series on the South Bank. So was the plan of having the American Thomas Hampson sing Faust; his big, resplendent voice should have dominated the first two parts of the work, the quasi-dramatic ones. It was bad luck that Hampson fell ill

just days before the London Philharmonic concert on Monday. In the event, listeners to the live broadcast on Radio 3 probably heard the piece to better advantage than those of us in the Festival Hall. Hampson's replacement was Simon Keenlyside, who - like Nicholas Foulwell in Weber's *Euryanthe* on the previous evening - had bravely agreed to learn the part at short notice. It was understandable, but disappointing, that his attractive, intelligently used baritone lacked the authority to impose itself on the music.

The conductor Franz Welser-Möst did little to accommodate him, either by way of trimming back the orchestral sound or mitigating his tempi, which tended to be doggedly brisk. Margaret Price's Gretchen and Kurt Rydl's Mephistopheles were safe and strong, but Ian Bo-

tride was another souffrant, and after a plucky start his Ariel simply ran out of voice. The rest of the solo team were good, and the London Philharmonic Choir tolerably secure; the boys' chorus sounded frail.

For Part 3, the elevated "Chorus Mysticus" that Mahler was to set so much more dramatically in his Eighth Symphony, Welser-Möst at last relaxed a little. So did his singers: Keenlyside's Doctor Marianne was fine and fervent, and each of Goethe's other mystical figures was gracefully sung. We began to appreciate Schumann's curiously gentle lyricism better.

That was rather late, however. We had been taken at a jog-trot through much of the earlier music (composed later, in fact), with little chance to dwell upon its luminous moments. Yet hardly anything in the *Scenes* is "symphonic"; the various movements are more like expanded mood-pieces.

David Murray

INTERNATIONAL ARTS GUIDE

ATHENS

Megaron Sat: George Demertzis violin recital. Sun, Mon: Kurt Masur conducts Leipzig Gewandhaus Orchestra in two programmes, including works by Mahler, Prokofiev and Richard Strauss. Tues: McCoy Tyrer Jazz Trio. Next Wed and Thurs: Wolfgang Gönnenwein conducts Mozart programme (01-728 2333/01-722 5511)

BOLOGNA

Teatro Comunale Sat, Sun: Marek Janowski conducts Orchestra of the Teatro Comunale in works by Weber, Hindemith and Brahms. Mon: The Wanderers plays piano trios by Beethoven and Chausson. Tues (Palazzo dei Congressi): Royal Flanders Ballet presents Giselle, staged by Robert Denvers and Maria Martinez. The opera season begins on Nov 26 (information: 051-529999)

GENOA

Teatro Carlo Felice Tomorrow evening, Sat afternoon: Alain Lombard conducts symphonies by Mozart and Brahms (No telephone bookings. Information: 010-598329/010-5381 225)

LONDON

THEATRE
● The Prime of Miss Jean Brodie: Patricia Hodge takes on the role of the formidable schoolteacher whose mix of romance and witfulness inspires her pupils. Alan Strachan directs the first major London revival since the original 1968 production of Joy Presson Allen's stage version of Muriel Spark's novel. Now in previews, opens on Tues (Strand 071-930 8800)
● The Sisters Rosenzweig: Michael Blakemore directs Maureen Lipman, Janet Suzman and Lynda Bellingham in Wendy Wasserstein's Broadway hit comedy about three American Jewish sisters who have a mid-life reunion in London (Old Vic 071-928 7818)
● The Winslow Boy: Peter Barkworth is ideally cast as the stiff upper-lipped father battling Whitehall to prove the innocence of his son, who has been expelled from naval college. A well-made production of Terence Rattigan's well-made 1946 play (Globe 071-494 5065)
● The Seagull: Judi Dench heads a splendid cast in Pam Gems' new version of the Chekhov play. In repertory with a new production of *The Devil's Disciple*, Shaw's 1897 satire on melodrama (National, Olivier 071-928 2252)
● The Children's Hour: Howard Davies directs the National Theatre's

new production of Lillian Hellman's 1934 drama, about a vengeful schoolgirl who accuses her teachers of having a lesbian affair and sets in motion the collapse of their world. The cast is headed by Harriet Walter and Claire Higgins (National, Lyttelton 071-928 2252)

The Queen and I: Sue Townsend's stage adaptation of her own best-selling novel in which the Royal Family are sent to live on a run-down housing estate. Max Stafford-Clark's Royal Court production has just transferred to the West End (Vaudeville 071-836 9587)

● Arcadia: Trevor Nunn directs Tom Stoppard's complex but often funny drama which won the 1994 Olivier Award for best play (Haymarket 071-930 8800)

● The Slab Boys Trilogy: the first London revival since 1982 of John Byrne's comic trilogy, which follows the lives of three Paisley boys from desperate youth to despairing middle-age. The three plays can be seen individually - the first is easily the best - or as a complete package on certain Saturdays (Young Vic 071-928 8363)

● What A Performance: the title recalls the catchphrase of Sid Field, the talented comedian who died in 1945 of a heart attack at the age of 45. David Suchet of Poirot fame does a cheeky grin in William Humble's stage biography which relives the best sketches and backstage life of the star (Queens 071-494 5040)
● She Loves Me: the charming 1963 Masteroff, Bock and Harnick musical about two longtime pen pals who don't know they work in the same perfume. Ruthe Henshall

and John Gordon Sinclair head the cast (Savoy 071-836 8888)

OPERA/DANCE

Covent Garden The Royal Opera has just unveiled the first two parts of its new Ring production, staged by Richard Jones and conducted by Bernard Haitink, with cast headed by John Tomlinson, Eidehard Wälschli, Poul Elming, Robert Tear, Deborah Polaski, Ulla Gustafson and Jane Henschel. Next performances of Das Rheingold are tonight and Tues, and of Die Walküre on Sat and Oct 29. Turandot is revived on Mon with Gwyneth Jones in the title role, and a new production of Gounod's *Roméo et Juliette* opens on Oct 28. The Royal Ballet presents Anthony Dowell's new production of *Sleeping Beauty* on Nov 3 (071-304 4000)

Coliseum Nicholas Hytner's English National Opera production of Die Zauberflöte is revived tonight with a cast headed by Neil Archer, Rebecca Caine, Quentin Hayes and John Connell. A new production of Messener's Don Quixote, staged by Ian Judge and conducted by Emmanuel Joel, can be seen tomorrow and next Fri (rune till Nov 9). Final performances of Tosca are Sat, next Tues and Thurs, with Rossini's *Pirotta* in the title role (071-836 3161)
Sadler's Wells American performance group Monix is in residence till Oct 29 (071-278 8916)
Queen Elizabeth Hall Tonight: Lucinda Childs Dance Company, Sat, Sun: Stephen Paterson Company (071-928 3002)

CONCERTS
Barbican Tonight: Michael Tilson

Thomas conducts London Symphony Orchestra in Mahler's Fifth Symphony. Sat, Mon and Wed: Andras Schiff and friends play chamber music by Schubert and Janacek. Tues: Georg Solti conducts LSO in a Brahms programme, with violin soloist Itzhak Perlman. Next Thurs: Perlman violin recital (071-638 8851)

South Bank Centre Tonight: Yehudi Menuhin conducts RPO in works by Britten, Elgar, Mendelssohn and Mozart, with cello soloist Lynn Harrell. Tomorrow: Owain Arwel Hughes conducts LPO in Dvorak, Bruch and Brahms, with violin soloist Joskim Sverhede. Sat: Andrew Davis conducts BBC Symphony Orchestra and Chorus in Schumann and Berlioz, with violin soloist Nobuko Imai. Sun: Tokyo Philharmonic Orchestra, Oct 27, Nov 1, 2, 6: Mariss Jansons conducts the LPO (071-928 8800)

MADRID

Teatro Lirico La Zarzuela Next Thurs: Victoria de los Angeles song recital (01-429 8225)

MILAN

Teatro alla Scala Tonight: final performance of Monteverdi's *L'incoronazione di Poppea*, conducted by Riccardo Muti and staged by Gilbert Deffo. Sun: Kronos Quartet, Oct 27: Georg Solti conducts London Symphony Orchestra (02-7200 3744)

PRAGUE

Rudolfinum Tonight, tomorrow: Václav Neumann conducts Czech Philharmonic Orchestra in works by Smetana, Jan Kubelík and Janacek, with violin soloist Miroslav Vilímec and bass-baritone Ivan Kusanjer. Sun: Leos Svarovsky conducts Brno State Philharmonic Orchestra in Smetana, Dvorak and Brahms. Next Wed and Thurs: Robert Stankovsky conducts Martinu, Hummel and Haydn, with trumpet soloist Hakan Hardenberger (02-2489 3352)

● A 10-day Dvorak Festival opens tomorrow with a performance of The Jacobin at the National Theatre, followed by recitals and choral and orchestral concerts at a variety of venues around the city. Tickets and information available from the Rudolfinum (02-2489 3352) or Bohemia Ticket International at Na Příkopě 15 in the city centre (02-2421 5031)

ROME

Myung-whun Chung conducts the Orchestra dell'Accademia Nazionale di Santa Cecilia on Sun, Mon and Tues in works by Haydn, Britten and Shostakovich, with soprano Barbara Hendricks. The orchestra's programme for the pre-Christmas period includes Krystian Zimman, Vladimir Spivakov and Cecilia Gasdia as soloists, with the conductors Georges Prêtre, Christian Tiersmann, Gennady Rozhdenskiy and Carlo Maria Giulini. All concerts take place at the Auditorio di Via della Conciliazione (06-6880 1044)

ARTS GUIDE

Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.
Wednesday: France, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel: FT Business Today 1330, FT Business Tonight 1730, 2230

MONDAY
NBC/Super Channel: FT Reports 1230.

TUESDAY
Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY
NBC/Super Channel: FT Reports 1230

FRIDAY
NBC/Super Channel: FT Reports 1230
Sky News: FT Reports 0230, 2030

SUNDAY
NBC/Super Channel: FT Reports 2230
Sky News: FT Reports 0430, 1730;

Let gnat-size robots do the dusting



Readers who are intrigued by the plethora of articles and programmes about 'information superhighways' and want to know more about what they really mean will find *Out of Control* an excellent introduction that captures the genuine spirit behind the publicity.

This book by Kevin Kelly, California's leading new wave techno-journalist, lives up to its title as it weaves wildly between 1,001 subjects: from electronic banking to the art of beekeeping, from the Gulf war to post-Darwinian evolution. But in the process it conveys brilliantly the end-of-millennium excitement felt by many techies about the coming convergence of computing, communications and biology.

The first primitive manifestation of this convergence is the information superhighway or 'I-way'. It may lead to the creation of artificial life some time in the next century, Kelly argues.

In Kelly's parlance, out-of-control is the ultimate accolade for a complex system, whether it is a communications network, a robot or an artificial organism. It means that the system is evolving beyond the original specifications of its (human) designers, developing of its own accord into something more capable and powerful than they could have devised by themselves.

Kelly concludes the book with "Nine Laws of God" which should be followed by anyone aiming to create an out-of-control system. The first two laws give the essence of his message:

1. "Distribute being". The spirit of an economy and the thinking of a supercomputer are distributed over a multitude of smaller units, whose interactions give the whole system a life that is far more than the sum of its parts.

2. "Control from the bottom up". The collapse of centrally planned, Soviet-style economies shows that no system can run for long on commands passed down from the top, Kelly says. "A mob can steer itself, and in the territory of

OUT OF CONTROL -
The New Biology of Machines
By Kevin Kelly
Fourth Estate, £16.99, 520 pages

rapid, massive and heterogeneous change, only a mob can steer."

Imagine that you are given a million units of intelligence - call them neurones - to start a system of artificial life. You will achieve more in the long run if you distribute the intelligence equally among 10,000 creatures, giving 100 neurones to each, than if you create 100 super-beings with 10,000 neurones each. The reason is that a myriad of different creatures can work together and evolve in a way that is impossible for a small number of beings, however intelligent each may be.

Robots to help around the house are a good illustration of Kelly's many-is-beautiful philosophy. He is not keen on the idea of a few humanoid robots trundling around like R2D2 in *Star Wars*, serving us beers or vacuuming our carpets.

Instead, Kelly enthuses about the prospect of filling our homes with vast numbers of unobtrusive insect-like "microbots" - an idea pioneered by Professor Rodney Brooks at the Massachusetts Institute of Technology. For example a tiny "gnatbot" (Kelly loves coining words) will live in the corner of the television screen and come out to eat the dust off the glass when the TV is switched off. Slightly larger cleaning robots will hide under every piece of furniture, programmed to emerge when they detect that the humans are away.

Out of Control is far from perfect. It contains inaccuracies, unsupported generalisations and non-sequiturs galore. Some passages are maddeningly short; others (such as the chapter on "Post-Darwinism") ramble on far too long. And Kelly, who is executive editor of *Wired*, the Californian magazine for network surfers, is not critical enough about the futuristic speculations of his friends and contacts.

Indeed the harshest criticism in the book is aimed at the late George Orwell. "No one has been more wrong about com-

puterisation than Orwell in 1984," Kelly writes. "So far nearly everything about [computers] indicates that they are the end of authority and not its beginning."

Yet, for all its faults, *Out of Control* is a joy to read, both for its detail and for the enlivening impression it provides. One reason the book works so well is that Kelly obviously had fun writing it. His *joie d'écrire* carries the reader happily through all 520 pages.

There is a striking contrast between *Out of Control* and *The Quark and the Jaguar*, another important science book published this summer. Both are wide-ranging books with complexity theory and the emergence of order from chaos as central themes.

But Murray Gell-Mann, the Nobel prize-winning author of *The Quark and the Jaguar* (Little, Brown, \$18.99), laboured long and hard on his book, repeatedly rewriting passages to make them as clear as possible. After all the effort, much of Gell-Mann's prose is indeed reasonably readable but it does not bubble like Kelly's. As a famous physicist, Gell-Mann is concerned to maintain his scientific reputation, and so resists the kind of bold but plausible speculation that makes *Out of Control* so fascinating.

In terms of content rather than style, however, Kelly could have borrowed a few thoughts from Gell-Mann, particularly the latter's emphasis on the all-important role of chance in the evolution of every system in the universe.

Kelly is too optimistic to consider the risk that sheer bad luck could wreck his rosy scenarios. If the out-of-control bio-computer systems of the future do take on a life of their own, will they necessarily develop in the benign human-friendly way that he predicts?

In the end, Kelly's infectious optimism suppresses such doubts. *Out of Control* leaves the reader with a sense of heightened anticipation, looking forward to riding on the information superhighway to a symbiosis of people and machines some time in the next century.

Clive Cookson

High pay is better than low pay; but low pay is better than no pay.

Obviously we would all like good, well-paid jobs. But for many people these are not available, partly because the labour market has shifted to the disadvantage of workers with low marketable skills. Meanwhile, low-paid jobs bring some benefit to the national economy, and some gain in self-respect and morale to those who have them. In the way that dole payments do not. Every economic gathering proclaims that it should be made worthwhile for people to work rather than live on social security, but few explain how.

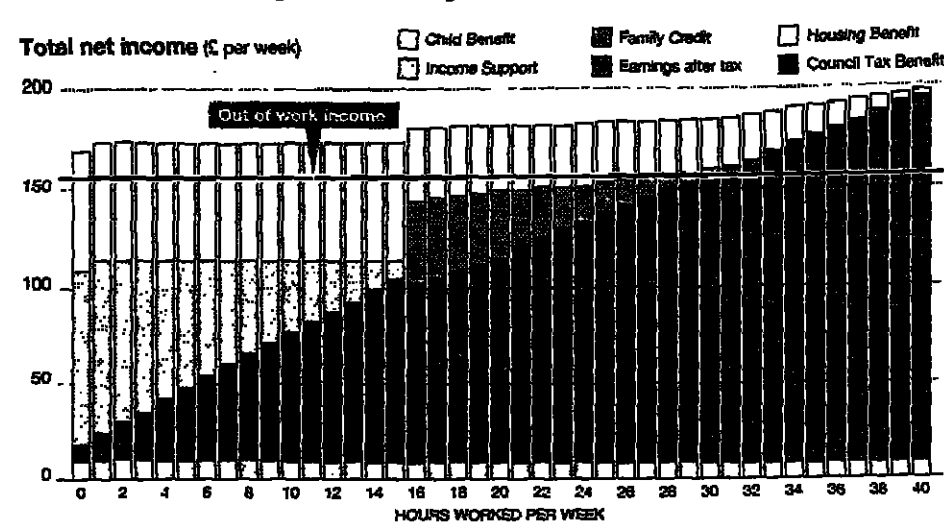
The deterrents are sometimes summarised in terms of a "tax wedge" between the gross wage and net payments after tax and social security contributions. In the UK, the wedge for low-paid workers has been much mitigated as a result of several past Budgets. But it does amount to nearly 30 per cent on the cost of employing workers at about £200 a week - the lower end of the middle income distribution range, which is where many of the problems lie.

Social security contributions are a tax on labour incomes. Indirect taxes such as value-added tax can be regarded as levied on wages plus profits. So there might be a modest effect on labour demand by switching from social security to VAT, but nothing like one-for-one. It is doubtful if a shift to income tax, which is another tax on labour, would have any notable effect at all.

As far as employee disincentives are concerned, the Institute for Fiscal Studies is right to say in its Green Budget that the main deterrent to accepting a low-paid or part-time job is not so much anything in the tax system, but the withdrawal of benefits once earnings start. In Britain the Thatcher and Major governments have put a lot of emphasis on making it more worthwhile to work and more difficult to live on benefit. Yet the proportion of the non-employed (unemployed plus working-age people outside the labour force) has increased from one cycle to another. Labour's Commission on Social Justice, chaired by Sir Gordon Borrie, is bound to say something on these matters in its report due to be published on Monday.

The worst disincentives are shown in the chart. A man with one child earning £5 an hour is no better off on a part-time job because of the

Net income of couple on Family Credit and Housing Benefit



withdrawal of income support, pound for pound, until he reaches a threshold of 16 hours worked. At this point Family Credit, specifically designed to make it worthwhile to take low-paid jobs, comes into effect. But much of the intended gain is negated because the withdrawal rate of Housing and Council Tax Benefit is added to the withdrawal rate of Family Credit.

The table shows that the combined effect of withdrawing Housing and Council Tax Benefit amounts to an implicit marginal tax rate of 89% per cent for every extra pound earned. If Family Credit is also received, the implicit marginal tax rate also rises to more than 97 per cent. The worst affected are spouses of unemployed people who stand to lose income support pound-for-pound if they go to work.

These interactions are made unnecessarily complicated because Housing Benefit is administered by local authorities for the Department of the Environment, while Family Credit is administered by the Department of Social Security, a fusion of the two benefits - which now serve a similar purpose - is surely overdue.

The IFS also suggests a rent credit in place of Housing Benefit, which would pay the rent for a family working less than 16 hours a week. Above that a boosted Family Credit should take over the job. An additional advantage - which may be psychological - is that there would no longer be an obvious sum which does not count for households with even a modest income from work. Thus people would be more inclined to bargain seriously over rents and to move out of over-extended accommodation. As for Council Tax Benefit, this is simply a bribe to local government voters alienated by the poll tax saga; and the sooner it is phased out and fed back into the general social security budget, the better.

Even apart from the Housing Benefit complication, Family Credit has the defect of not being paid to single people or families without children. The least the Borrie Commission could suggest would be to amalgamate Family Credit and Income Support, thus bringing together benefits for those in and out of work. Once it occurs the absurdity of both the 100 per cent cut-off for the unemployed person taking work and the exclusion of childless families would become apparent.

Borrie is almost certain to advocate the integration of benefits and taxes for pensioners. This should be a trial run for a wider amalgamation. But the acid test will be whether he advocates the amalgamation of working-age benefits.

The Conservative government will shy away from this minimum reform because of its preoccupation with the so-called Job Seeker's allowance, which will amalgamate the contribution-related Unemployment Benefit with the means-tested Income Support on which most unemployed people in practice rely.

Ministers did, however, come out at last week's party confer-

ence with a scheme meant to increase the incentives for the long-term unemployed to take a job in the non-black economy. Although they largely buried their initiative in a tide of anti-European rhetoric, they did envisage a 'claim-and-save' scheme under which somebody returning to full-time work would gain a bonus of up to £1,000.

This will be the light at the end of a long tunnel. Part-timers will still have every pound they earn clawed back from benefit above the normal £5 a week minimum. The difference is that half the benefit initially lost will be put into a fund reclaimable when the person returns to full-time work.

The scheme is typical of the minimalist reform that civil servants, with the Treasury breathing down their necks, produce for Conservative ministers. Apart from the obvious drawback of being long deferred for someone now in part-time work, the scheme has the further disadvantage of being once-for-all. In other words, those workers remaining at the lower end of the income distribution range will soon exhaust their gain.

What conclusions emerge if one draws back from the mass of confusing detail? As the Green Budget points out, there is a choice. For any given level of basic benefits there can, at one extreme, be a cut-off rate of 100 per cent for every extra pound earned. The result would be an extreme work disincentive for a limited number of people. The other extreme would be a Basic Income for all, which would be withdrawn only at the income tax rate. The latter however would have to be much higher than it is now (or some other tax such as VAT would have to be very high in its place). The result would be a less prohibitive, but still very heavy, disincentive spread over far more people.

The present system for income-related benefits is more like the 100 per cent cut-off rate than the Basic Income. Most reforms amount to moving slightly towards the latter, but still with high cut-off rates. There could also be a less inquisitorial administration.

There is in any case no cost-free option. The art is to do the most good for any given transfer from the main body of taxpayers. Unfortunately the Tories have too many moralistic hang-ups about reform and Labour too many inhibitions about "selectivity" to do this as well as they might.

ECONOMIC VIEWPOINT

Taxes, benefits and jobs

By Samuel Brittan

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Asylum seekers are dealt with fairly in UK

From Mr Nicholas Baker MP.

Sir, Your editorial, "Without charge" (October 19) about detention of asylum seekers contained a number of inaccuracies. May I set out the relevant figures in their context: 22,370 applications for asylum were made last year which is below the 1991 peak of 44,000 but well above the 1988 figure of 4,000. More than 90 per cent of asylum seekers are not genuine refugees under the 1951 UN Convention to which Britain adheres. Each application is considered carefully on its merits in accordance with that convention.

Powers of detention under the Immigration Act 1971 are exercised only where there are

good grounds for believing that the person will not comply with any conditions imposed, if released. Detention is authorised initially by a chief immigration officer - not by an immigration officer as you say - and is reviewed by an immigration service inspector within 24 hours. There are then monthly reviews at increasingly senior levels. I do not find it surprising that, in 22 of the cases referred to in the Amnesty International report, release was granted before the case was finally resolved. This is surely evidence in itself of the effectiveness of the reviews.

You say "some detainees (but not all) are eligible for

ball". Following changes made by the Asylum and Immigration Appeals Act 1993, anyone refused asylum can appeal to independent appellate authorities and anyone who has appealed can apply for bail.

It is not the case that immigration officers ignore their obligation to tell detainees of the reasons for their detention. All detainees are told orally, in a language which they understand, of the reasons for their detention. In addition, anyone who is refused entry or is being removed as an illegal entrant or is the subject of a deportation order is given notice in writing, setting out their rights of appeal and giving details of the free advice and assistance

available to them.

Britain complies with its obligation under international conventions to which it is a signatory. Our system has to deal fairly and promptly with genuine refugees and at the same time combat bogus asylum claims. Powers of detention are necessary in some cases. We seek to detain as few people as possible and less than 1.5 per cent of asylum seekers are currently detained. Detention is a necessary part of a policy of firm and fair immigration control.

Nicholas Baker, immigration minister, Home Office, 50 Queen Anne's Gate, London SW1H 9AT

Main point of pay-offs

From Mr Michael D Varcoe-Cocks.

Sir, In a comment on rolling contracts, Lex (October 19) writes: "Defenders of rollers say they do not necessarily reward failure as boards can insist on a reduced pay-off if performance is poor", and suggests that the departure from Automated Security (Holdings) of its chairman and chief executive gives it "the chance to show whether that is so".

Lex completely misses the fact that the starting point has to be the service contract. If a company has performed poorly, pay-off can be reduced only if the contract provides for compensation to be reduced for poor performance.

Of course, if it could be shown that the executive breached the terms of his employment, that would be another matter. But how many service contracts ("rollers" or not) set out a required standard of performance? Even then it would be a very difficult task to prove that a company's poor performance was caused directly by one or more senior executives.

A person who tries and fails should not receive performance-related benefits, but it must be wrong to try to claw back contractual entitlements which are not performance-related.

Michael D Varcoe-Cocks, 5 Brackenbury Road, London W6 0BE

Legal challenge to state aid can be easily launched

From Mr Tony Hockley.

Sir, In an otherwise excellent comment upon the European Commission and state aids ("Controlling state aids", October 19) you fail to recognise that some progress has already been made. Despite the Commission's approval of the staggering sum of FF20bn in aid to Air France, it is now easier than in the past to pursue a legal challenge to the decision.

For its part, the Commission has moved from acting as a "rubber stamp" for aid schemes, to much more thorough investigation. It is indicative of this that the published decision on the state cash injection into Air France in 1993 was less than four paragraphs long, whereas the more recent decision runs to 17 pages and provides detailed commentary.

It is true that most of the conditions imposed by the Commission upon Air France were, in fact, proposed by the airline itself. Nevertheless, the aid will be granted in three phases and will be dependent

upon Air France meeting these conditions. In addition the Commission has gone as close as is legally possible to secure the privatisation of Air France by making eventual privatisation a condition of approval.

The weakness in the policing of state aids does not appear to be in the Commission, which has worked hard to make liberalisation a reality. Following the decision to allow the Air France aid, Sir Leon Brittan told reporters that the French had threatened the Commission with an "empty chair policy", and the French government said that it would stop at nothing to ensure that the aid was approved. We can only hope that successful legal challenges to decisions on state aids and further market liberalisation will give the Commission stronger grounds to resist political menaces in future.

Tony Hockley, economic adviser, Air Transport Users Council, Kingsway House, 108 Kingsway, London WC2B 6QX

Frustrated electorate

From Mr A D Galling.

Sir, Far from leading to the government's defeat in the next election ("Brittan and Howe hit back on EU", October 14), I suspect that in the next two years Conservative strategists will come to realise that an anti-federal stance will represent their only chance of winning the next election.

As one who spent a considerable amount of time canvassing in the Euro election, I can advise Lord Howe and Sir Leon Brittan that present policy over Europe is deeply unpopular with the majority of the electorate, who are frustrated at having no democratic way of expressing their resentment at the steady encroachment of their national identity and institutions.

They also resent being described as "right wing" for opinions which are held across the whole political spectrum. A D Galling, White Lodge, Serinick St James, Salisbury, Wiltshire SP4 4TZ

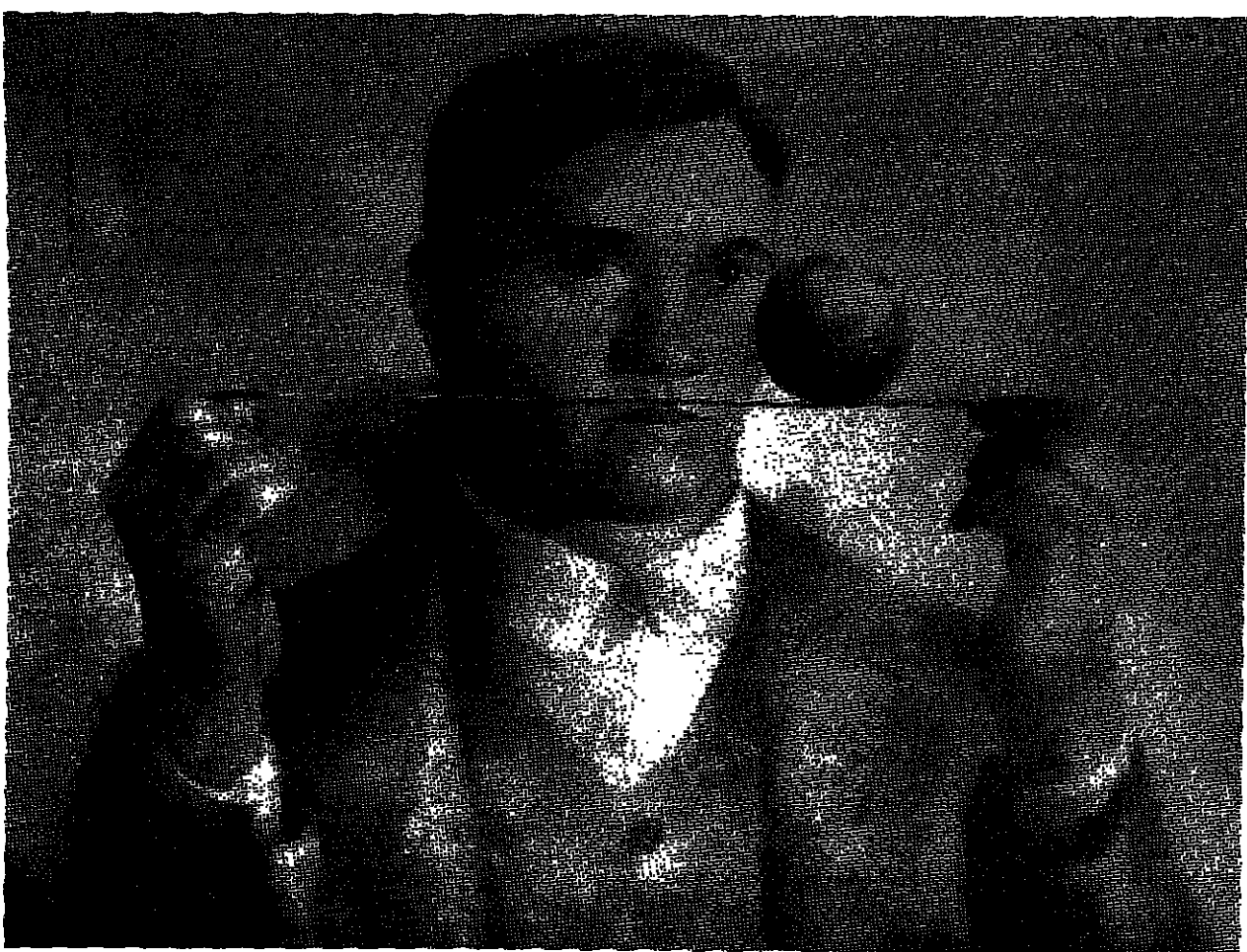
Good idea - but will there be anyone working?

From Mr Tom O'Leary.

Sir, Mr A Lister's suggestion (Letters, October 8) that the millennium should be celebrated in the UK by the government removing every traffic cone from every road by 4.30pm on December 31 1999 is

admirable. However, whoever heard of any government department or associated contractor working between December 24 and January 3? Indeed, it is only to be hoped, because of the debate concerning whether the millennium

should be celebrated at the end of 1999 or 2000, that public services and industry don't decide to bridge the entire year 2000. Tom O'Leary, Apdo 203, San Pedro de Alicantina, 29670 Spain



Consider, if you will, a power plant, a train, and a blast furnace. They're nothing in common except Ansaldo. In fact, creating products and systems for industrial growth in industry. Power and Transportation has made us into one of the leading companies in the field of Electromechanics. In Italy, our homebase, we've worked with Enel, the state electric company, to produce some 50% of the electricity consumed in

IN A MOVING WORLD,

WE ARE
THE MOVERS.

ANSALDO
INDUSTRY POWER TRANSPORTATION

the country. In the United States, we hold 30% of the railway signalling market and are the recognized world leader. We are known for our capacity to offer timely responses to questions which are constantly evolving and specific solutions to the principal problems posed by economic development in more than 70 countries around the world. A world that moves, just like us, and even, we might say, thanks to us.

F I N M E C C A N I C A I R I G R O U P

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday October 20 1994

Re-engineering the Treasury

The long-standing objective of the UK Treasury has been the achievement of sustained growth and higher living standards. The manifest shortfall of Treasury performance against objective in the post-war period makes an unambiguous case for radical reform of the institutional structure of Whitehall's most powerful department. The results of the fundamental expenditure review announced yesterday by Treasury permanent secretary Sir Terry Burns are, at least in British standards, genuinely radical. But so were the Treasury policies that culminated in sterling's departure from the European Exchange Rate Mechanism. How are we to judge these sweeping reforms?

The striking feature of the UK Treasury is the sheer breadth of its remit. Unlike the US, France and Germany, it still retains ultimate control over monetary policy. Unlike the French finance ministry it is the chief source of economic advice in government and does not leave control of public expenditure to a separate ministry. Its role is central. To that extent the current review proposes a wider return of government machinery than appears at first sight.

No doubt a New Zealand administration would have taken a more vigorous axe to the various parts of this highly centralised machine. Yet the current review could hardly be called soft, since it seeks both to decentralise much of the Treasury's second-guessing role, while dismissing a quarter of the department's top civil servants. In so far as objectives are being clarified and senior civil servants are given a less cluttered strategic role, this is all to the good. Yet there must be some unease at the proposals to push part of the task

of controlling expenditure back onto the spending departments.

There is, admittedly, some merit in devolving responsibility for public sector pay, in that a Treasury policy driven by public expenditure concerns makes for poor staff management and leads to results that can be remote from labour market reality. In their wider monitoring role Treasury officials' concerns are all too often with short-term objectives. The absence of a public accounting discipline that provides protection for capital projects against current expenditure notoriously exaggerates that fault.

The control of public expenditure is, nonetheless, one of the tasks that the Treasury has done well by international standards, at least since the second half of the 1970s, when a catastrophic failure of control led to the arrival of the International Monetary Fund. And while the Treasury is often accused of being remote, it does have the advantage of independence in dealing with the departmental clash of vested interests.

All history suggests that any relaxation over public spending has a nasty way of ending up in tears. Those who have watched the Treasury's performance with increasing disillusionment over the years might feel that it is proposing to loosen its grip in an area where it has done rather well in order to devote more resources to policy activities where its record has been dismal. A more fundamental worry is that job insecurity at the top of Whitehall will dramatically transform the notion of an independent civil service. Criticism of the Treasury can be overdone. But in view of the record, a reform of the Treasury driven from within is bound to raise more than the old doubt.

Paying the price

Europe's banks have lost their struggle against legislation which is intended to ensure quick and cheap transfers of cash across borders. Given that a quarter of a Euro100 payment can be expected to disappear in charges, and small businesses face considerable uncertainty over how long a payment will take, it is hard to feel too much sympathy for them. The service has been performed so badly for so long mainly because banks had little incentive to do better. Cross-border payments were a marginal and barely profitable activity, accounting for a tiny proportion of a bank's transfers of cash. The business also had perverse incentives: the longer a bank delayed the transfer of cash, the more money it gained in interest.

In the past two years banks have woken up to the fact that they could be missing a trick. As the European market becomes a reality for small companies, banks have realised that they can attract customers by providing efficient transfers. A company making many transfers to another country may value such efficiency above many other kinds.

Yet competition has been painfully slow to raise standards among the mass of banks. A study carried out by the European Commission shows that for many years high and services charges would have been preferable for banks to implement the voluntary charter

proposed by Ms Christiane Scrivener, the consumer affairs commissioner, but there was also a case for Commission action.

The proposed directive does not appear excessively harsh in most respects. It is feasible for banks to clear cash into an account within six days; it is also reasonable to require them to provide clear information about charges and transfer times. The Commission has avoided any move to set levels of charges, which may well remain high until the business becomes less marginal.

In one respect, the directive is too prescriptive. It says that banks should be banned from double-charging, or levying a charge on the receiver of the money as well as the sender. It is reasonable to prevent banks doing this when a customer has clearly instructed them not to do so; to do otherwise is close to fraud. But there may be cases where customers are happy to split charges, and many small banks rely on being able to charge for receiving payments.

Given the efforts of larger banks to improve services, it seems unlikely that they will be perturbed by the directive. Banking groups argue it creates an uncertain legal background for their business in the next few years. But any large bank investing in a project that does not meet the Commission's minimum standards might as well abandon it as uncompetitive anyway.

East needs west

The collapse of the Soviet system was a victory for those who argue that market forces create a more efficient, dynamic and creative economy than centralised commands. But the European Bank for Reconstruction and Development (EBRD) observes in its first Transition Report that, despite some successes, much remains to be done if that victory - now irreversible - is to be fully exploited. The central European countries that took harsh measures to restore macroeconomic stability and backed them up with privatisation, legal, banking and other institutional reforms are already emerging from recession with much more efficient and productive economies.

In others, notably Russia, performance remains mixed. There privatisation has moved ahead, but the reforms needed to stabilise the economy remain seriously incomplete. Ukraine is on the starting block, while in the war-torn Caucasus the economic base has been largely destroyed and energies have yet to be focused on reform.

Much has been achieved by the governments and the 450m people who live and work in the 25 countries surveyed by the EBRD. But the review is also right to call on wealthy states, which already have functioning market economies, to help the re-integration of the transitional economies into the network of global trade and

investment. As the report makes clear, the record of the European Union in this respect leaves much to be desired. Mixed in recession for the past three years and still digesting the Maastricht treaty, the EU has approached trade negotiations with nit-picking narrowness. It has also been far too ready to impose anti-dumping and other restraints on trade in "sensitive" products, such as steel, textiles and processed foods, which make up the bulk of exports from central Europe.

The countries in transition desperately need easier access to EU markets, and the higher foreign investment this would attract, to offset the unemployment caused by the restructuring of their obsolete Soviet-style economic systems. Without freer access for their exports and more investment, it may prove impossible for countries in the region to achieve the east Asian levels of growth needed to narrow the gap between living standards on both sides of Europe.

Five years after the collapse of communism, the EBRD's review underlines how slow western Europe has been in rethinking the future shape of a wider Europe. Such changes to western thinking and institutions are essential if western Europe is to seize the opportunities offered by the large potential markets and cost-effective labour on its doorstep.

This week's sale of Kidder Peabody to rival Wall Street securities house PaineWebber has created a new member among the elite of the US retail brokerage business.

By acquiring Kidder, PaineWebber boosts the size of its army of stockbrokers to 6,600. Only Merrill Lynch (with about 12,200 brokers), Smith Barney (11,200) and Dean Witter (7,300) are bigger.

These brokers are the front line of the retail investing industry. For PaineWebber, the extra hands will allow the firm to compete more effectively with the other giants of the financial services industry - the mutual fund groups, banks, insurance companies and discount brokers - which are scrapping for the right to manage the trillions of dollars Americans have invested in financial assets.

Retail investment broking in the US has not always been so competitive. Little more than a decade ago, it was a relatively simple business. Its targets were people like the dentist from Des Moines with a little money to spare. He could buy a certificate of deposit from a bank or a government bond from a broker and know that his money was secure. If he wanted to risk his capital, he could buy one of the few mutual funds sold by fund groups or, more likely, invest it directly in the stock market through a broker like PaineWebber.

Today, the Des Moines dentist has been joined by millions of other Americans who want to invest in securities. They can choose from a vast array of investment products sold by a variety of financial intermediaries.

The fastest growth has been recorded in the mutual fund business, amid intense competition between financial services providers. In 1990, just 6 per cent of US households invested in a mutual fund. Ownership levels had jumped to 27 per cent of households by the end of 1993 (the most recent for which data are available). Today, mutual fund assets total \$2,900bn, up from only \$50bn in 1977, and more than double the total just five years ago.

Mr Joe Grano, head of PaineWebber's retail broking force, says the flow of money in recent years into investments such as mutual funds has been "mind-boggling". "There has been a mad rush by non-traditional competitors to get into our business," says Mr Grano.

These "non-traditional competitors" include discount brokers, banks, specialist fund groups and insurance companies which are fighting over the retail dollar with full-service brokers such as PaineWebber and Merrill Lynch.

The discount brokers have pro-

Patrick Harverson on US retail investment brokers' fight against the giants of the financial services industry

Competition for the investor's dollar

pered in recent years by offering investors low-cost services. Since fixed commissions were abolished in 1975, firms such as Charles Schwab, Fidelity Brokerage and Quick & Reilly have been steadily winning business from the full-service brokers.

Although dwarfed by the full-service firms in the size of their broking forces and assets, they now account for about 14 per cent of retail broking commissions in the US, up from about 5 per cent 10 years ago. Firms such as Charles Schwab have been particularly successful in winning mutual funds business from the big brokers by offering investors an easy way to buy into a wide range of mutual funds with low commissions and "no-load" funds that charge no commission.

Insurance companies are also beginning to make their presence felt in the retail market. Mr Bill Hartman, securities industry analyst at JP Morgan in New York, says that insurers have a built-in advantage over other financial services firms because of their long experience in selling specialised, efficient investment products direct to investors.

Mr John Staffens, executive vice-president of Merrill Lynch, the second largest mutual fund manager in the US, is taking the threat from the insurers seriously. "The insurance companies have some definite advantages, because they have significant relationships [with customers], big asset bases, and large distribution systems in place."

The biggest threat to full-service brokers' retail investment business, however, comes from the banks. They can sell investment products through their large branch networks, which offer growing competition to the brokers' own distribution networks.

Banks are relatively recent entrants into the retail investment market after decades in which regulatory barriers kept the banking and securities industries apart. Five years ago, banks managed mutual fund assets worth \$43.8bn. By April of this year, that figure had jumped to \$219.4bn, or 10 per cent of the mutual fund market.

US retail investment market: the main players

Full-service brokers

Merrill Lynch: biggest with 12,200 brokers and \$1.4bn profits in 1993
PaineWebber: recently expanded to 6,600 brokers

Discount brokers

Charles Schwab: dominant in discount sector, is low-cost or no-fee broking
Quick & Reilly: 750,000 customers

Mutual fund groups

Fidelity Investments: the biggest fund group, with \$272bn funds under management, and 7m customers. Also owns a discount broker
Vanguard: \$132bn of mutual-fund assets under management

Banks

WFC Bank: the biggest bank selling funds through branch network with \$19.5bn fund assets under management
NationalsBank: second biggest with \$13.7bn in assets

Insurance companies

Prudential: biggest US insurer with \$372bn in total assets under management
MetLife: \$163bn in fund assets under management

The growing competition in the retail investment market is encouraged by demographic trends which are increasing the demand for savings products, says Mr Grano of PaineWebber. As the number of retired people expands, the working population will have to save more to pay for care of the elderly, he says. In the next 30 years, the number of people over 65 will double.

He also expects a rise in demand from the generation of baby-boomers, now passing the age of 40. "They are entering a period of their life when they have the most earning power and disposable

income," he says.

Financial services providers are coming up with an ever-wider array of products tailored to their customers' needs. These range from futures and options, to new forms of pension plans and funds investing in emerging markets.

Technology is revolutionising the industry by providing investors with new ways to make investment decisions and to acquire financial information. They can initiate transactions and monitor the performance of their investments on a laptop computer at home or in the office, 24 hours a day.

Mr Roger Servison, head of the Fidelity group's discount brokerage unit, says 71 per cent of phone calls to the fund group - the largest in the US - are answered by computers which use automated response technology to provide the caller with the information required.

These new techniques also allow brokers, fund groups and their competitors to improve efficiency and save money. Without automated response technology, says Mr Servison, the company would need to hire an extra 4,000 employees.

By allowing firms to cut their costs, technology also enables them to charge lower fees to their customers, a crucial advantage in a business that has become so price-sensitive.

Yet not all investors are chasing the lowest commissions: while some want inexpensive, efficient transaction-based services, others are looking for high-quality professional investment advice, which does not come cheaply.

As Mr Staffens of Merrill Lynch puts it: "The market is getting more segmented. Some people are looking for an increased level of service. Others are looking for rock-bottom prices just to execute a trade."

Mr Servison believes investors are increasingly seeking the latter. "Price seems to be winning out over advice. On the brokerage side you see it in the accelerating gains in market share the discount brokers are enjoying over full-service firms. On the mutual fund side, you see it in the increasing share of the market the no-load business is winning."

That view, however, is contested by the full-service brokers. Mr Staffens says that future prosperity lies in building long-term relationships with investors by providing them with a broad range of products backed by expert advice.

Long-term business trends are working in the big brokers' favour, believes Mr Grano. He says that more than 20 years ago, brokers mostly concentrated on handling investors' trades. Ten years ago, they worked on attracting investors' assets. Today, says Mr Grano, success lies in finding solutions to investors' problems, and meeting their individual needs.

"The '70s were a transactional era. The '80s were an asset-gathering era. The '90s are a problem-solving era."

If he is right, the full-service brokers may yet hold their own against the competition over the rest of the decade. With thousands of highly paid brokers, costly branch networks and hundreds of millions of dollars invested in technology, they cannot afford to be wrong.

Rising pressure on German unity



PERSONAL VIEW

In the run-up to last Sunday's German elections, controversy over Europe was conspicuous by its absence. This did not happen out of negligence or lack of concern. Germany's main political parties simply could not find enough common ground. So they left it to the marginal parties of a scattered left to raise the subject: the Greens quarrelled with the Brussels technocrats, while the recycled communists spouted their perennial anti-capitalist rhetoric. Only on the eve of the elections was there a hint of discord. The leaders of the opposition Social Democrats announced that, if they won power, they would renegotiate the terms for a future European currency to guarantee monetary stability.

To be pro-European is not only part of political correctness in Germany. It also reflects a widely shared notion of national interest, economic reform, and psychological reassurance. Germany regards the idea of constructing Europe

around an "inner core" as a practical matter, not a religious question. However, spelling out Germany's European agenda until the end of the decade will not be easy.

Germans agree there is no alternative to building Europe. However, it will not be without toil and tears - as the issues of economic and monetary union, European defence and the integration of the more eligible central European countries will remind us in coming years.

First, Germany under Chancellor Helmut Kohl will press for early admission into the EU of its immediate neighbours to the east. It will be much less enthusiastic about countries further away. Between the Czech Republic and the neighbouring German Länder of Bavaria and Saxony, cross-border trade in goods and services is growing fast. Much German capital investment is flowing to the Bohemian lands. The direct line between Munich in the south and Dresden in the east still goes via Prague.

Poland has courageously adopted market reform. Yet it still has not much to offer that would make it an indispensable member of the EU.

Germany's interest in seeing Poland in the Union has much to do with geography. It wants a stable neighbour to help to absorb any trouble in the former Soviet Union.

Hungary, still struggling with the communist past, is badly in need of some reassurance against the old demons of its Balkan neighbourhood. The big problem for German

policy-makers in this part of Europe is that the Common Agricultural Policy of the past is incompatible, financially and otherwise, with the German view of the future. But in terms of German farmers and their political muscle, the CAP has not yet outlived its usefulness.

How to make European security effective after the warning of the Pax Americana will be even more controversial. The Social Democrats

will not raise their sights about deploying the Bundeswehr, the German armed forces, outside Nato except under massive United Nations pressure. However, Mr Kohl's Christian Democrats are starting to understand that serious trouble in various parts of the world may require quicker action than the UN can furnish.

The Free Democrats, junior partners in the governing coalition, will tread uneasily over security matters. They will give up hope only gradually of international problems simply melting under the pressure of German goodwill. Now that the constitution no longer provides a pretext for inaction over "out of area" Bundeswehr deployment, Germany will agonise about the national interest in Europe as well as in the wider world.

Last, but not least, the effects of the Maastricht treaty will force the Germans to confront the D-Mark's future. This issue reaches deep into the collective memory of a nation that has had two catastrophic inflations this century. German society has a highly developed need for security, and Germans share with

their French neighbours a distrust of politicians managing their money. Any suspicion of cross-breeding between the D-Mark and, say, the drachma would turn Germany into a hotbed of rebellion. The Germans may play safe and stick to the D-Mark and their trust in the Bundesbank, but that may not please all their neighbours.

Five years after the fall of the Berlin Wall, Germany is facing the consequences for the whole of Europe of German unification and the end of the cold war. Politicians and the wider public still tend to believe that what is good for Europe is also good for Germany. But the choice ahead will involve a divide edge. The 1994 Bundestag elections may have been the last ones to provide a very nearly unanimous German view of Europe.

Michael Stürmer

The author is director of Stiftung Zukunft und Politik, the German future affairs and defence policy institute based in Eberhausen

Communist capitulation

What do Lord Prior, chairman of GEC, Robert Kuok, the Malaysian tycoon owner of the South China Morning Post, and communist official Zhang Baifu have in common?

They are governors of Beijing's newest club. Appropriately known as the Capital Club, it is not only located in the Chinese capital, but is also housed on the 50th floor of a building called the Capital Mansion. Membership fees - \$5,000 for individuals and \$7,500 for corporate members - are also pretty capital-intensive.

Officially opened last Saturday, the club is one of a growing band in Beijing and other Chinese cities where the new business elite can rub shoulders with Chinese politicians. In this case, other governors include the vice mayor of Beijing, who is a close confidant of Deng Xiaoping, and the vice-mayor of Shanghai.

Project. Westermann, who broke away from the American group in 1980 to set up his own Far Eastern operation, will presumably see his old associates' first incursion into Asia as something of a provocation. He has his own plans for Beijing - if there is anyone left to sign up.

Sea trials

Golfers in search of the ultimate water hazard need look no more. Royal Caribbean Cruise Lines has designed an 18-hole golf course complete with sand traps, trees and Scottish heather to go on top of its latest ship, Legend of the Seas.

Royal Caribbean insists that it "isn't one of those miniature golf courses with windmills, pirates and volcanoes". The all-weather course has been designed to be as challenging as some of "the great courses of the world". Admittedly, the longest hole is 32 feet and the tees are only five-feet wide, but the shipping company insists that there is a big demand out there.

It has even dredged up some statistics to prove that the number of rounds of mini-golf played in the US has risen from 100m in 1980 to 170m this year.

Envy party

Conclusive evidence that Germany's once madcap Green party has sold out to the political

OBSERVER



"Kiss me and I turn into a publisher"

establishment. The dedicated environmentalists, who now constitute the third largest parliamentary group in the Bundestag, had sermoneered November 4 and 5 for the party conference. Now the proceedings, to be held in Cologne, will be squeezed into the one day, November 5.

The reason? A rather large number of the delegates apparently wish to attend the annual press ball in Bonn the previous evening, a huge but tedious event attended by the massed ranks of the great and good.

Tickets cost DM250, black tie is obligatory, and about the best entertainment is to be had watching

self-important politicians fall over each other to secure their picture in a Sunday newspaper. All this mould-breaking understandability produces a thirst for some champagne.

Gated

So Bill Gates, Wunderkind entrepreneur, co-founder of Microsoft and the richest man in the US, is not invincible after all. His well-flagged book on the future of the information highway, titled *The Road Ahead*, has taken a wrong turn on the way to publication.

Viking, which is thought to have paid an advance of more than \$2.5m for the rights to publish Gates' musings, now says that the book's release has been postponed - from November to next March.

Also delayed - again - is the launch of Microsoft's next version of Windows PC software, which was originally scheduled for release in 1993 and is not now expected until May or June 1995. Could the latter have proved something of a distraction for the first-time author?

Show jumper

Pity poor old Malcolm Barr, chairman of Barr & Wallace Arnold Trust, who is currently besieged by his two rebellious nephews. Young master Nicholas and master Robert are calling for the heads of no less than the chief

executive and finance director and claim they are the backing of a majority of the shareholders of the leisure and motor distribution group.

For uncle Malcolm, 68, the prospect of losing his chief executive is an uncanny reminder of his other job as chairman of Leeds Permanent building society. He has been searching for a chief executive since February 1993, when Mike Blackburn escaped to run the Halifax building society. After 23 years on the board of the Leeds, Malcolm retires in January - an event which may in itself speed up one of the longest running CEO searches in recent times.

But the question remains whether Barr & Wallace will still be his nice little earner in retirement. After all, to lose one chief executive may be regarded as a misfortune; to lose two might look like carelessness. Perhaps he should take a few tips from his loyal son-in-law, show jumper John Whitaker, on how to stay in the saddle.

EU who?

Disappointing news for anyone trying to sell Europe to Asia's booming economies. A study by the European Commission into the European Union's image in south-east Asia found... no image at all. "Most people thought 'European Union' was an insurance company," sighs one Eurocrat.

Cuts follow government expenditure review

UK Treasury to shed one in four senior staff

By Philip Coggan,
Economics Correspondent

The UK's Treasury mandarins, one of the elite groups of Whitehall, are set to become some of the earliest victims of the British government's fundamental expenditure review.

Around one-in-four of the Treasury's senior staff are set to lose their jobs as part of a review of the finance ministry's functions and operations.

Although many of the departing staff can probably look forward to senior jobs in the City, on top of redundancy packages, the review is causing much disquiet among Treasury officials. Some believe that the ability of the Treasury to do its job will be undermined.

Part of the rationale for the review, which was overseen by the industrialist, Sir Colin Southgate, chairman of Thorn EMI, is that the Treasury should stop "second-guessing" government departments on small items of expenditure. Instead, the Treas-

ury should concentrate on the strategic issues that determine the long-run path of public spending.

The review also suggests that the Treasury should have off some of its duties, such as the supervision of Civil Service personnel management and pensions, to other government departments.

Treasury wants to hand tasks to SIB Page 10

Editorial Comment Page 15

departments. Mr Kenneth Clarke, the chancellor of the exchequer, has even suggested that the Treasury's much-cherished economic forecasting function be subject to the market testing programme in two years, a proposal dismissed by Sir Colin. Market testing would require Treasury economists to compete with private sector analysts and academics to provide forecasting.

Cuts at the UK Treasury will do little to make a dent in the government's budget deficit, fore-

cast by the Treasury to be £36bn (\$66.8bn) in 1994-95. The running costs of the Treasury will be just \$8m this year.

But with all government departments forced to make a fundamental review of their expenditure, the Treasury, guardian of the nation's purse strings, had to set an example.

Trade unions fear the Treasury cuts could be the precursor to widespread Civil Service cuts, although Sir Terry Burns, the economist who is the Treasury's top official, was playing down fears yesterday.

The review follows several years of substantial changes at the Treasury. After sterling's humiliating departure from the European exchange rate mechanism in 1992, a new policy framework was established, giving greater power and influence to the Bank of England. The minutes of the September 7 monetary meeting show that the Bank's governor, Mr Eddie George, was the prime mover behind the recent rise in UK interest rates.

Chrysler plans \$100m venture in Vietnam

By Our Vietnam Correspondent

Chrysler, the US carmaker, is planning a \$100m joint venture in Vietnam to build minivans and possibly four-wheel drive vehicles.

The venture would be the first by a US carmaker since the lifting of the US economic embargo on Vietnam earlier this year. The negotiations came as other international vehicle makers are considering projects in the country, in spite of difficulties in finding local partners with experience in the industry.

Mr Robert Eaton, the Chrysler chairman, arrived in Hanoi on Tuesday to meet Prime Minister Vo Van Kiet and the ministers of transport and heavy industry to discuss the project. The company's interest in Vietnam follows an early entry into the China market, where production of the Beijing Jeep began in September 1993.

In May, Mitsubishi Motors became the first Japanese carmaker to enter a joint venture in Vietnam, quickly followed in June by Renault. The French state-owned group, which signed a letter of intent to begin car assembly in the country.

BMW, the German carmaker, has a contract to assemble cars in Vietnam and Mercedes-Benz hopes to do the same.

Vietnam is eager to avoid domination of its motor industry by one country and has yet to decide how it will divide up shares of the motor assembly and manufacturing industry.

In Chrysler's case, industry sources suggest that the joint venture partner is most likely to be a division of the heavy industry ministry rather than a Vietnamese motor manufacturer.

Until two months ago, Chrysler was pursuing negotiations with Mekong Corporation, a three-way venture between Japan, Korea and Vietnam, to build a four-wheel drive vehicle.

However, the deal apparently fell through when the Korean partner made clear it was unwilling to relinquish sufficient equity control to Chrysler.

Since then, Chrysler has been hunting for other partners, determined to set up some sort of facility in Vietnam. It was reported yesterday that the company has already decided on a site for the venture.

If Chrysler wanted to sell domestically it would have to find a way round recent foreign currency regulations stipulating that revenue from any product sold in Vietnam must be in dong, the local currency, which is not freely convertible.

As an emerging market, Vietnam is being viewed with great interest by several of the world's leading vehicle makers.

Less than 5 per cent of the country's 72 million people drive cars.

THE LEX COLUMN

Defence manoeuvres

GEC may well want to retain the freedom to make a hostile bid for British Aerospace as a way of chivvying it into friendly talks on merging their defence interests. But actually moving ahead with a hostile bid can never have been more than a last-ditch option. BAE would have been able to use its immense strategic importance to create the most almighty political stink. The ensuing fight would have been more bitter even than GEC's two bids for Plessey in the 1980s.

This does not mean Lord Weinstock will believe BAE's promise to resume friendly talks provided GEC gives it a free run in its bid for VSEL. If BAE bags the submarine maker, it will be under little pressure to accede to GEC's demands. VSEL's cash pile will strengthen BAE's balance sheet, while earnings should be enhanced as the submarine group's profits could be set against BAE's tax allowances.

A bid by GEC for VSEL must therefore remain a high possibility. Lord Weinstock would probably have to pay more than VSEL was worth as a stand-alone entity. But he might be able to justify such a bid to himself on the grounds that it would keep BAE vulnerable and open to approaches.

Lord Weinstock's hopes of restructuring the UK defence industry through a mega-merger may not be an ideal option. Far better to reorganise Europe's industry through a series of cross-border mergers. The snag is that concerns over national sovereignty make such deals politically impossible. But if BAE wants to escape GEC's affections once and for all, it will have to advance beyond its current mish-mash of continental alliances.

Smiths Industries

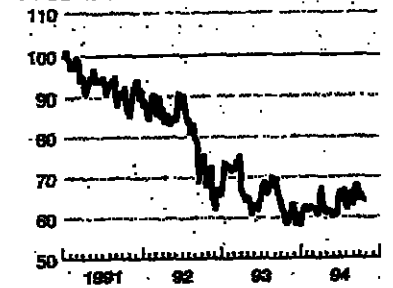
A third of the 12 per cent increase in Smiths Industries pre-tax profits last year was due to acquisitions and exceptional items. But it would be churlish to take issue with Smiths' achievement in attaining record profits and earnings per share at this point in the economic cycle. With half of its turnover deriving from the deeply troubled aerospace sector, Smiths' management has deftly avoided the substantial problems encountered by other companies in the sector.

Smiths' success lay in defending or enhancing margins in its three core business areas. In aerospace, for example, turnover slipped but margins were maintained at more than 10 per cent. In medical systems, they rose to an

FT-SE Index: 3060.8 (-24.5)

Booker

Share price relative to the FT-SE-A All-Share Index



Source: FT Graphite

enjoyable 23.3 per cent, in the face of rising costs and the difficult US healthcare environment. Despite Smiths' small size compared with international competitors, its concentration on profitable niches has evidently insulated the group from the full force of recession. Moreover, the success of unimpaired but well-timed industrial and healthcare acquisitions.

At present, the group's aerospace activities are dormant in profits terms. After a drastic restructuring, the awakening promises to be spectacular, even if recovery in the sector is still some years off. But investors should not be deterred by the delay. Analysts expect the group to make pre-tax profits of £130m-£135m in the year to next July, putting the shares on a modest premium to the market.

Booker

Given that Booker's dividend cover last year was 1.3 times and falling, shareholders have more than a passing interest in its quality of earnings. Salmon farming has become a highly cyclical, commodity business with wide price fluctuations and regular bouts of disease. So the relaxed reaction to the proposed acquisition of Marine Harvest is testimony to the persuasiveness of new chief executive Mr Charles Bowen.

The deal will spread Booker's salmon risks by bringing in Chilean production and adding sales in the fast-growing US and Japanese markets. Disease control has also improved significantly over the past

few years. Yet it is hard to argue the acquisition will reduce Booker's risks as a group. The purchase will more than treble its salmon production to nearly £100m a year. Though Booker argue this is modest in the context of group sales of £3.5bn, fish farming will contribute about a tenth of its profits.

Although Booker cannot eliminate salmon cycles entirely, it is currently making good money. It is also convinced it can cut costs faster than the 2-3 per cent a year fall in prices it predicts. But even after cost savings of around £2m a year, the £76m purchase price will not look a bargain if the 11 times multiple proves to be calculated on peak earnings. There was a real bargain to be had in 1992 when Unilever sold the Marine Harvest salmon business for £22m, but Booker passed up the chance.

UK housing

The gap between the bulls and bears on the outlook for the currently moribund UK housing market is surprisingly wide. Predictions for house price inflation range from a 30 per cent increase by the end of 1999 to nearly 50 per cent. Bulls and bears alike can root out evidence to support their forecasts. The bears stress falling tax privileges for mortgage holders, high levels of indebtedness and negative equity, and a weak demographic outlook. The continuing fall in numbers employed is still undermining job security and confidence. Finally, they argue there has been a structural shift in attitudes: low inflation provides little incentive to see housing as a speculative asset rather than a living space. The bulls, led by UBS, question the weight given to such factors and say underlying macro-economic growth will drive house prices upwards. Most importantly, they believe the UK's historic inability to hold down prices during economic upturns guarantees galloping house inflation.

The bulls' scenario would be undermined if the government delivers on its rhetoric. If inflation remains low, then housebuilders, DIY merchants, white goods manufacturers and the like face a gloomy end to the century. No matter which scenario proves accurate, the mortgage lenders, geared for a peak of 2m property transactions a year, look chronically over-stuffed. Even UBS's optimistic model predicts only 1.8m transactions by 1997. With high operational gearing, the lenders should be seeking to cut at least 10 per cent of overheads, if not more.

Former BCCI chief jailed for 11 years by US court

By Richard Waters in New York

Mr Swaleh Naqvi, former chief executive of the Bank of Credit and Commerce International, was sentenced to 11 years and three months imprisonment in the US yesterday for his role in the multi-billion dollar fraud at the collapsed bank.

He was also ordered to pay \$355.4m restitution.

The sentence, at a federal court in Washington, was the maximum permitted under a plea bargain agreement between Mr Naqvi's lawyers and the US Department of Justice. It makes Mr Naqvi the most senior BCCI officer yet jailed over the fraud.

The sentence will be reduced by the three years and one month Mr Naqvi has already spent in detention in Abu Dhabi and the US. The Justice Department said it would apply for a

further reduction if Mr Naqvi assists with its BCCI investigations over the next year.

Federal pre-sentence reports described the banker as destitute, so his ability to pay the restitution is in doubt.

Mr Naqvi pleaded guilty in July to three criminal charges of fraud and conspiracy at BCCI, which was closed by international regulators three years ago. He admitted he engaged with other BCCI executives in a racketeering conspiracy to control several US banks.

Mr Naqvi will face additional charges in New York tomorrow, when he is due to be arraigned before a state court. Prosecutors acting for Mr Robert Morgenthau, the New York district attorney, are pushing for a further, higher sentence.

The move is seen in part as an attempt to force him to help with

their inquiries into the affair.

Mr Joseph diGenova, Mr Naqvi's lawyer, said his client had already given considerable help to a number of investigators since being sent to the US by Abu Dhabi five months ago. These included the Federal Bureau of Investigation, the Internal Revenue Service and the Immigration and Naturalisation Service, he said.

Mr Naqvi has also been interviewed before two federal grand juries in the past three weeks, in Atlanta and Washington.

One investigator, who has followed the BCCI case from the start, said the Grand Jury were considering whether to indict junior BCCI employees, implying that the Justice Department has halted investigations into whether outsiders, including prominent figures in the US, may have aided the fraud.

Russia

Continued from Page 1

of a standby agreement and the addition of a third tranche to an economic reform loan of which they have already drawn down \$8bn. If the strategy proves successful, he hoped for a further \$6bn loan to stabilise the rouble.

"If the IMF decides not to advance these loans, or does not agree with our schedule of how the loans should be paid, then this approach would certainly be put in doubt," Mr Shokhin said.

Brussels plans transfer law

Continued from Page 1

was enacted. The Commission's study found Europe's businesses and customers pay an average €25.4 per €100 cross-border payment, €2.2 more than they paid a year ago. The average total time for a transaction is almost five working days.

Mrs Christiane Scrivener, the commissioner who initially supported a voluntary code of conduct, bailed the proposed legislation. "We could not put up with this situation for ever; at some

point we had to act," she said.

Mrs Scrivener urged ministers to agree legislation as soon as possible, and noted that it required a simple majority only rather than unanimity. Internal market ministers will consider the proposal at a meeting in Luxembourg in October 31.

The Commission wants full disclosure of the costs of cross-border transactions to customers; but it does not prescribe maximum charges because this could encourage cartels and run foul of competition law.

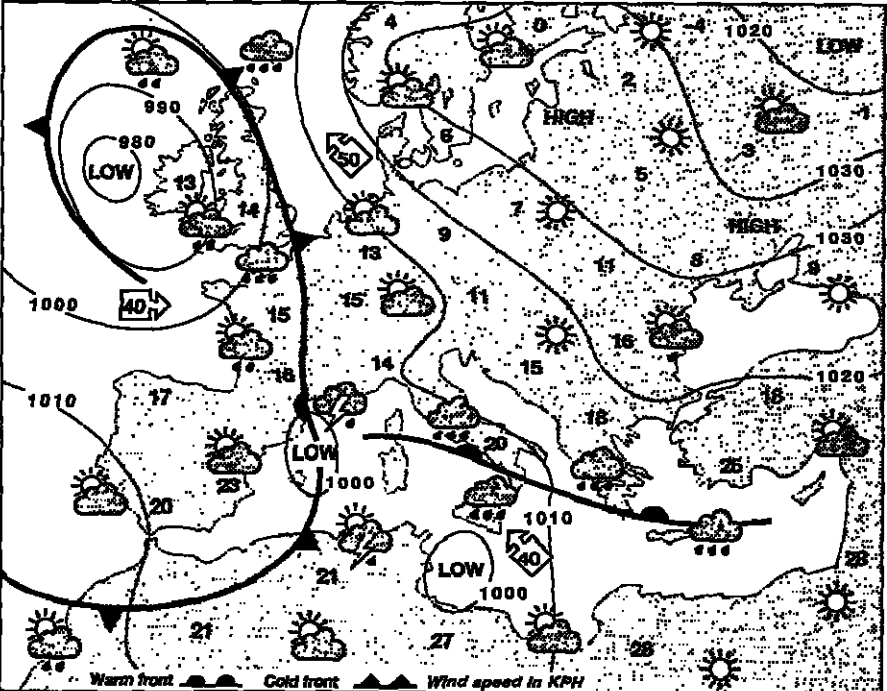
FT WEATHER GUIDE

Europe today

An active front will generate heavy showers in parts of southern France and the Balearics. In addition, the central and eastern Mediterranean will be unsettled. Southern Italy, southern Greece and Albania will have downpours during the afternoon and evening. Sunny periods in Spain will become more frequent from west to east but the south-east might have scattered showers at first. It will be dry north of the Alps, though temperatures will only be around 10C in Germany. The Low Countries and northern France will have a lot of cloud but rain will be confined to Scotland, northern England and Ireland. It will continue dry and virtually cloudless in Poland, Czechoslovakia, and most of Russia.

Five-day forecast

Heavy rain will increase a risk of flooding in southern Italy and southern Greece on Friday. During the weekend, other sections of Greece are expected to experience heavy rain. An active frontal system will give rain in northern France, the Low Countries and England. Central and southern Spain will become more settled.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

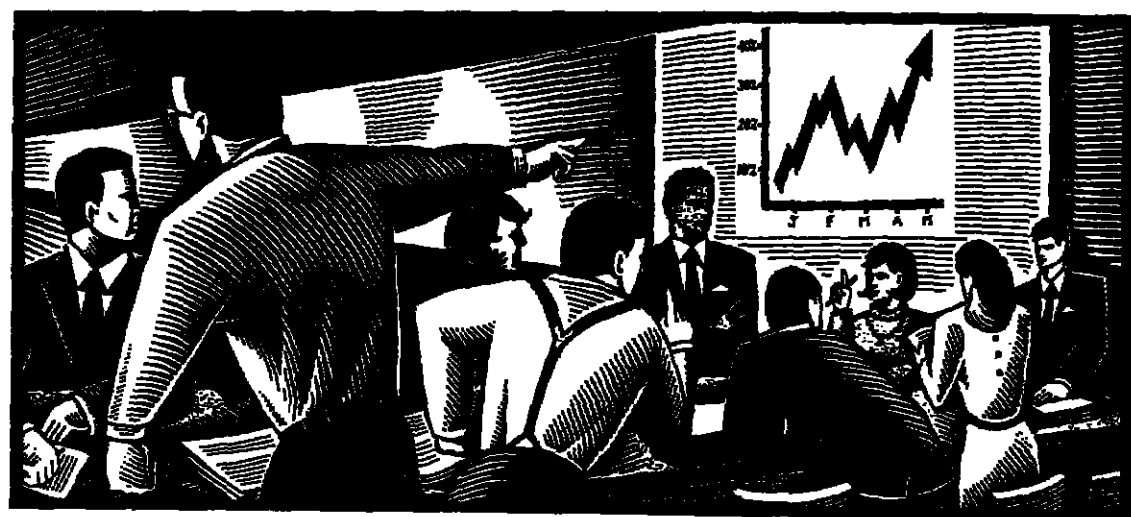
TODAY'S TEMPERATURES

Location	Temp	Location	Temp
Abu Dhabi	35	Madrid	18
Algiers	28	Moscow	15
Amsterdam	13	Munich	12
Athens	22	Nairobi	27
Bahia	24	Paris	15
Bangkok	30	Rome	18
Barcelona	19	Sydney	26
Cairo	28	Taipei	21
Cape Town	22	Tokyo	23
		Toronto	12
		Vancouver	18
		Verona	15
		Vienna	12
		Warsaw	8
		Washington	19
		Wellington	19
		Winnipeg	13
		Zurich	14

No other airline flies to more cities in Eastern Europe.

Lufthansa

IN-DEPTH RESEARCH depends on teamwork. Simple enough in theory, perhaps, but practice is quite another matter.



Every stock recommendation is ultimately underpinned by pure information. The question is, how good is the information? How astutely is it analyzed?

At Lehman Brothers, our analysts, the institutional investors that we serve and the companies we have under coverage all contribute to a process in which investment hypotheses are formed, challenged and refined until they can withstand the scrutiny of multiple perspectives.

QUALITY RESULTS, THE BENEFITS OF TEAMWORK

Within the firm, an analyst who identifies a stock with unusual potential confers with colleagues in related fields to pool information and insights. This teamwork is an essential step in turning potential into a recommendation. Validation is sought from a variety of sources. The companies we cover provide valuable feedback on trends as well as fundamental data. Our analysts then go to these companies' competitors and suppliers to test and substantiate the information. Similarly, we consult with the

very institutions who rely on our investment conclusions.

Additionally, our international network of analysts interact with each other to share information on industries, clients and economic trends to ensure that Lehman Brothers' perspective is strengthened by global sectoral research. Like continuous distillation, the process is repeated until the research team is satisfied—or the idea is discarded.

AN INVITATION TO SAMPLE OUR THINKING

If you would like an example of the recommendations that result from this approach, contact your local Lehman Brothers representative for a copy of our *Global Portfolio Perspective*, a comprehensive overview of market, economic and political trends, as well as specific investment opportunities by industry group.

If your company has a problem or opportunity that could benefit from the quality of thinking we've described, we are ready to work with you.

LEHMAN BROTHERS

Incorporated by Lehman Brothers International (Europe), a member of SFA. ©1994 Lehman Brothers Inc.

INTERNATIONAL COMPANIES AND FINANCE

Accor expects deficit in first half

By John Ridding
in Paris

Accor, the French hotels and travel service group, said yesterday that it would report a loss for the first half of the year, compared with a net profit of FF109m (\$20.8m) in the same period in 1993.

The company declined to comment on the size of the loss ahead of an official announcement next week. It said, however, the deficit reflected the lack of exceptional gains on the disposal of assets which have boosted profits in previous years.

Accor said the first-half performance would be affected by the seasonal nature of the hotels business. However, the economic recovery in some of its principal European markets was expected to have a positive impact in the second half of the year.

Industry analysts said they were not surprised by the prospect of the loss. "Since it became apparent that there would be no exceptional gains, the announcement is not a shock," said Mr Hervé Guez, an analyst at Smith New Court.

Another hotels analyst said a

poor operating result would fuel concerns about the group's recovery prospects.

The forecast loss is the latest step in a results decline at the hotels group which has seen profits fall from FF802m in 1992.

The company has been hit by the impact of recession in its principal markets and has little exposure to the UK, where recovery has come earlier than on the continent.

Profits have also been hit by a heavy debt burden which totalled about FF13.3bn at the end of last year, excluding the debts of Motel 6, the US chain

in which Accor has a controlling 39.5 per cent stake.

The high level of debts, partly due to the company's 1991 acquisition of Wagons-Lits of Belgium, have prompted a programme of asset disposals.

The group recently suffered another setback, losing out to Forte of the UK in a battle for control of the Mériidien chain of luxury hotels owned by Air France.

It has also been at odds with Suez, its principal shareholder, over the conditions concerning an increase in the industrial and financial group's shareholding.

Matsushita moves to keep control of MCA

By Michio Nakamoto
in Tokyo and Alice Rawsthorn in London

Matsushita, the Japanese electronics group, yesterday affirmed its determination to retain control of MCA, its Los Angeles-based entertainment business, in spite of demands from MCA's senior management to take control of the company.

Mr Yoichi Morishita, chairman of Matsushita, held five hours of talks in San Francisco on Tuesday with Mr Lew Wasserman, veteran MCA chairman, and Mr Sidney Sheinberg, president.

The US duo, the longest established management team in Hollywood, tabled a request for managerial control. Mr Morishita rejected the request by telling them: "As long as Matsushita holds 100 per cent of the shares we can not cede control."

The San Francisco showdown followed months of strained relations between MCA and its Japanese parent company. Mr Wasserman and Mr Sheinberg have criticised Matsushita for allegedly blocking their plans to expand MCA's entertainment interests at the same aggressive pace as rivals such as Time Warner and Viacom.

Tuesday's meeting followed a few days after the news that Mr David Geffen, the billionaire music mogul who founded MCA's Geffen Record subsidiary, and Mr Steven Spielberg, the director of its latest box office hits, *Jurassic Park* and *Schindler's List*, were joining forces with Mr Jeffrey Katzenberg, former head of Walt Disney's film studios, to form an entertainment company.

The potential loss of Mr Geffen and Mr Spielberg has intensified the pressure on MCA and Matsushita to resolve the US company's future.

However, some US entertainment industry analysts speculated that Mr Wasserman, 81, and Mr Sheinberg, 59, may have over-played their hand by giving Matsushita the chance to replace them with a younger management team.

KOP seeks to strengthen capital base by FM3bn

By Christopher Brown-Humes
in Helsinki

Kansallis-Osake-Pankki, Finland's leading commercial bank, said yesterday it wanted to strengthen its capital base by FM3bn (\$648.4m). The move is a final attempt to shake off the legacy of the country's banking sector crisis, which has brought the bank four years of losses.

It intends to launch a FM2bn share issue - its third big equity offering in the past two years - and raise a further FM1bn in capital gains from asset sales.

Part of the aim is to support an expected growth in lending as the Finnish economy recovers.

However, the issue will also restore the bank's distributable equity and allow it to pay interest on FM1.75bn of preferred capital certificates held by the state. Otherwise, the government has the option to convert the certificates into

shares, increasing its stake in the bank from 15 to 36 per cent.

The share issue, at FM6.40 a share, will lift the bank's capital adequacy ratio above 11 per cent from 9.3 per cent. It is being informally guaranteed by Repola and Pohjola, KOP's leading shareholders who have said they will subscribe for at least FM1bn of the offer.

"This share issue is the culmination of our capitalisation programme," said Mr Pertti Voutilainen, KOP chief executive. He said there would also be a further effort to squeeze costs to cut annual operating expenses by FM300m.

The capital-raising programme follows a worsening of the bank's performance in the first eight months of the year, when operating losses rose to FM1.3bn from FM66m in the same 1993 period. Cumulative losses over the 1991-1994 period exceed FM5bn.

The bank said its figures had deteriorated in the second four

months because of losses linked to the construction group Puolimatka.

A charge of FM800m against Puolimatka was the main item in a total had debt charge of FM1.67bn, compared with FM1.96bn in the same 1993 period. However, this year's figure was struck after full utilisation of a FM400m provision in the 1993 accounts for future write-offs.

The bank's figures were also hit by FM160m in bond losses, compared with gains of FM340m in the same 1993 period. This lowered net income from financial operations by 7 per cent to FM1.48bn.

KOP says expected net operating losses of between FM400m and FM500m in the final four months should largely be offset by realised and unrealised investment gains. It still hopes to make a profit next year, although it expects to remain in the red for the first few months.

Shake-up puts Neste in black

By Hugh Carnegie
in Stockholm

Neste, the state-owned Finnish oil and petrochemicals group, yesterday confirmed a strong return to profitability this year with figures showing a swing to a pre-tax profit of FM879m (\$190m) in the first eight months of the year from a loss of FM1.3bn in the same period last year.

Sales were down sharply at FM32.96bn from FM42.8bn, due in part to lower crude oil prices. However, operating profit jumped to FM1.5bn from FM454m, and Neste said it expected profitability to be sustained at the same levels during the rest of the year.

The turnaround - and much of the fall in sales - was attributed to the effects of a broad restructuring programme designed to return Neste to profit, and prepare the 97-per cent state-owned group for a partial privatisation.

Part of the fall in sales was blamed on the merger in spring of Neste's petrochemicals and polyolefins operations in a 50-50 joint venture with Norway's Statoil. The merged company is called Borealis. Neste has also reduced operations in its main trading division, which saw sales in the first eight months fall to FM17bn from FM24bn. Neste says it will concentrate its activities on oil and energy.

Alcatel, Telefónica break ties

By John Ridding

Alcatel, the French telecommunications company, yesterday announced it had bought a 13.2 per cent stake in Alcatel Standard Eléctrica, its Spanish subsidiary, from Telefonía, the Spanish telecommunications operator.

The purchase of the shares, for Ptas22.23bn (\$178.3m), satisfies a recommendation by the European Commission that the Spanish operator eliminate shareholding ties with its transmission equipment suppliers.

The recommendation, made in 1990, followed the acquisition by Alcatel of Telettra of Italy. The acquisition gave Alcatel, through its Spanish subsidiary and the Spanish

operations of Telettra, about 80 per cent of the country's transmission market.

Sir Leon Brittan, then competition commissioner, had expressed concern about Alcatel's dominance of the Spanish transmission market. His recommendation that equity ties with Telefonía should be broken was aimed at preventing distortion of the market.

Mr Pierre Suard, chairman of Alcatel, and Mr Cándido Velázquez Gaztelu, his counterpart at Telefonía, said the break in the equity relationship would not affect the co-operation between the two groups.

As a result of the deal, Alcatel will now hold 99.82 per cent of Alcatel Standard Eléctrica, with the balance held

by Spanish shareholders.

Yesterday's announcement coincided with a statement by Alcatel on the re-organisation of its mobile communications and network systems operations. It said the move was aimed at increasing efficiency and the speed of reaction to clients' demands.

As part of the re-organisation, Mr Pierre Guichet, chairman of Alcatel CIT, the telecoms equipment division, will become president of Alcatel Mobile Communications. Alcatel Network Systems, which covers the development and manufacture of telecoms infrastructure equipment, will be organised into five product lines.

It will be headed by Mr Jozef Cornu, president of ANS.

Profits trebled at Metsä-Serla

By Hugh Carnegie

Metsä-Serla, the Finnish forestry group, said yesterday its profits after financial items had more than trebled in the first eight months of the year, to FM385m (\$82.7m) from FM124m in spite of flat sales and a drop in operating profits.

The rise in earnings stemmed from a steep fall in net financial expenses, to FM153m from FM504m, as interest charges tumbled and the group made a net exchange rate gain of FM68m.

However, Metsä said an upswing in the forestry industry that began at the beginning

of the year had gathered strength during the summer. It said demand and prices were rising and that profitability would be stronger in the last four months of the year.

It forecast full-year profits at least double 1993's FM303m.

In the first eight months, sales reached FM6bn, virtually unchanged from a year ago. An increase in expenses and losses from associated companies pushed down operating profit, to FM535m from FM628m.

In the three main business areas - encompassing paper, paperboard, corrugated board, tissue and chemicals - both sales and operating profits

were down. Sales of sawn goods and pulp, however, rose to FM1.55bn from FM1.32bn, while operating profit rose to FM282m from FM137m.

Metsä said it would spend more than FM700m on new investments over the year.

It has a 26 per cent stake in a 500,000 tonnes-per-annum pulp mill being built at Rauma in Finland, and is expanding a sawmill at Kyrö.

The group said it had taken an extraordinary charge of FM44m in the eight-month accounts to cover its share of a fine for price fixing imposed by the European Union on European board manufacturers.

Rhône-Poulenc to sell division

By David Buchan in Paris

Rhône-Poulenc, the French chemicals group, plans to sell its acetates business as part of a strategy to get out of making intermediate and basic chemicals.

Rhône-Poulenc management has convened a meeting for October 27 at the works council at the group's Pardiès acetates plant in south-west France to explain the move. An

announcement will be made later that day.

Rhône-Poulenc gave no further details, except to confirm the impending sale was in line with the intention of Mr Jean-René Fourtou, president, to sell \$1bn-\$1.5bn in assets over the next 18 months. These would be chiefly in intermediate or basic chemicals for which his group had no in-house use or where the scale of its activity was dwarfed by that of others.

Acetates form part of Rhône-Poulenc's organic and inorganic intermediates division, which last year recorded sales of FF14.1bn (\$266m). It is estimated that acetates accounted for just over FF2bn of this.

Other main producers of acetates are British Petroleum and Hoechst, but according to one report in Paris, Union Carbide of the US might be interested in buying the unit from Rhône-Poulenc.

Acquisitions spur Smiths by 12%

By Paul Taylor in London

Smiths Industries yesterday reported better than expected full-year profits, buoyed by acquisitions and a particularly strong performance by its medical systems business.

Pre-tax profits for the year to July 31 rose 12 per cent to £117.2m (\$185.17m) from £104.6m. The shares gained 7p to close at 447p.

Sales advanced 4.6 per cent to £769.3m, including a £16.9m

initial contribution from acquisitions such as Deltac, a US medical equipment manufacturer, which was purchased for \$150m in June.

The group spent £129.4m on acquisitions during the year.

Spending on research and development reached a new peak of £122m from £118m last year, of which Smiths funded £44m and customers the rest.

Operating profits of £113.3m, up from £103.8m last year, included a £2.5m contribution

from acquisitions. For the second year running, medical systems contributed more to group results than the aerospace division which saw trading profits fall 4 per cent to £38.9m on sales of £374.2m, down from £392.8m.

Earnings per share grew by 11.3 per cent to 26.6p, from 23.9p last year, and a final dividend of 8.4p, from 7.55p, is proposed, making a total of 35p, up from 32.05p.

Lex, Page 16

Fidelity Europe Fund

Wouldn't it be nice to know where the worm is?

There are all kinds of inviting places to invest your money. Many seem promising, but appearances can be deceptive. That's why you need experts who look at investment opportunities from every angle to bring you the pick of the crop.

Fidelity has 270 experts worldwide providing in-depth investment analyses based on first-hand knowledge. Last year, for example, our European

research team visited or contacted 2,000 companies from Iceland to Italy.

And that bears fruit. Our Fidelity Europe Fund has grown by over 50%* during the past two years.

Founded nearly 50 years ago, Fidelity is now

Bahrain 800 574
Belgium 078 11 75 86
France 05 90 8213

Germany 0130 8192 06
Netherlands 06 0226443
Norway 050 11063

the world's largest independent investment management organisation. We currently serve seven million clients across the globe with total investments of over £190 billion.†

To find out more, call us free of charge from any

Spain 900 96 4476
Hong Kong 848 1000
UK 44 732 777377

of the countries listed. If you live elsewhere, please use the UK number or post or fax the coupon.

To: Fidelity Investments, PO Box 88, Tonbridge, Kent TN11 9DZ.
Fax no 44 732 838886

Please Register me for details of Fidelity Europe Fund.

Surname _____ First Name _____

Address _____

Postcode _____ Telephone _____

Fidelity Investments™

* Source: Mifitral, NAV to NAV with gross income reinvested to 1.10.94. Cumulative growth since launch +50.3%. † Figures include those of FMR, a US company and an affiliate of Fidelity Investment Services Limited. The Fidelity Funds Europe Fund is part of Fidelity Funds (SICAV), which is an open ended Luxembourg investment company with 26 classes of shares ("funds"). The value of shares may rise or fall due to changes in the rate of exchange of the currency in which the funds are invested. Past performance is no guarantee of future returns. The value of investments and the income from them can go down as well as up and the investor may not get back the amount invested. Investment in Fidelity Funds should be made on the basis of the current brochure, a copy of which can be obtained from the Distributors. UK investors should also note that Fidelity Funds are recognised under Section 86 of the Financial Services Act 1986. The holding of Shares in the Funds will not be covered by the provisions of the SIF Investors Compensation Scheme nor by any similar scheme in Luxembourg. The UK Distributor of the Funds is Fidelity Investments International, a member of IMRC.

YOU NEED
CASH MANAGEMENT
AROUND THE CLOCK,
AROUND THE WORLD.

YOU WANT
UP-TO-THE-MINUTE
INFORMATION,
DOWN TO THE LAST DETAIL.

YOU NEED
LOCAL MARKET ACCESS,
AND GLOBAL
INTEGRATION.

YOU WANT A BANK THAT
DOES MORE THAN
MEET YOUR EXPECTATIONS.
YOU WANT A BANK THAT
EXCEEDS THEM.

Citibank combines technological innovation and professional expertise to create solutions based on your company's unique cash management needs. In 94 countries, no other bank can maximize your money's productivity like Citibank can.

CITIBANK 

INTERNATIONAL COMPANIES AND FINANCE

Volume grows at US telecom groups

By Tony Jackson
in New York

Third-quarter results from several US telecommunications companies showed continued fast growth in the volume of traffic, but also bore the scars of increased competition.

Bell Atlantic reported a 58 per cent rise in the number of its cellular phone customers and a 9 per cent increase in minutes of use on its local networks.

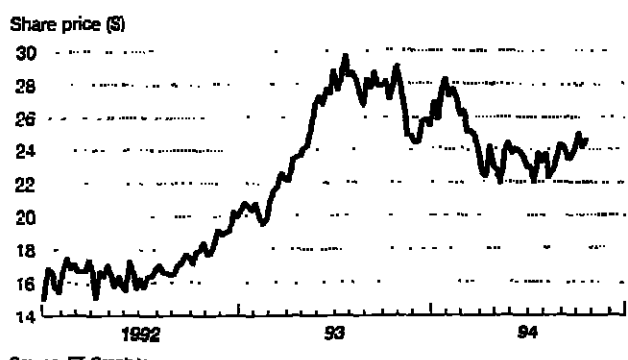
However, the Philadelphia-based company suffered a loss of \$1.67bn in the quarter after previously announced extraordinary charges of \$2.15bn, incurred in what Mr Raymond Smith, chairman, called "an aggressive, multi-year campaign to respond to competition in our traditional markets".

Underlying net earnings for the quarter were down 29 per cent at \$276m.

Pacific Telesis announced a 6.7 per cent rise in minutes of use, but flat revenues and a 2 per cent rise in net earnings for the quarter, to \$31m.

The San Francisco-based

MCI Communications



company warned that it would be difficult to achieve earnings growth next year, as a result of "regulatory rulings, increased competition and strategic initiatives".

Mr Phil Quigley, chairman, said "a price cap on call charges which is being introduced next year as part of California's new regulatory framework would cut revenues by around \$196m, with an initial \$45m impact on this year's results".

In addition, the company will drop its local toll charges by 40 per cent from the start of next

year, when new competitors will be allowed into its market.

GTE, the biggest US local phone company, said its cellular customers rose by 48 per cent and minutes of use in its local networks by 9.6 per cent.

These factors "more than offset lower, more competitive telephone pricing," the company said.

Operating profits were up 8 per cent at a record \$1.25bn for the quarter, while earnings per share before special items were also up 8 per cent at 64 cents.

second largest US long-distance telephone company, in which the UK telecommunications company BT has a 20 per cent stake, said its third-quarter earnings showed an underlying increase of 15 per cent to \$220m, or 38 cents a share, on sales up 12 per cent at \$3.41bn.

Traffic grew 10.2 per cent over the year, while international business was up more than 20 per cent.

MCI also reported strong growth in the use of toll-free 800 numbers in the US. Sales in the 800 business market grew almost 20 per cent, while MCI's 1-800-COLLECT consumer service, introduced last year, had doubled its number of calls since the start of the year.

MCI's newest 800 product, an international directory enquiries service launched earlier this month under the name of 1-800-CALL-INFO, came under fire yesterday from AT&T, MCI's bigger rival.

In a formal complaint to the US Federal Communications Commission, AT&T said the service was illegal because it charged customers for a call to an 800 number. MCI denied the service was illegal.

Advance of 16% at US healthcare group

By Richard Tomkins
in New York

Johnson & Johnson, the US healthcare group that has recently agreed to buy Eastman Kodak's diagnostic products division and the Neurologics skin care company, saw a 16 per cent increase in net profits in the third quarter in spite of a big increase in its tax charge.

The profits growth was led by the group's pharmaceuticals division, which increased sales by 21 per cent in the US and internationally because of strong performances from new drugs, such as Risperdal, an anti-psychotic medication for schizophrenia. The division had sales of \$1.3bn.

The consumer division saw a 22 per cent increase in international sales, mainly because of a strong performance from its operations in Brazil where the local economy is recovering. Domestic growth was softer at 5 per cent, leaving total sales 13 per cent ahead at \$1.4bn.

The professional division, driven by rapid international growth, increased sales by 12 per cent to \$1.3bn.

Overall, group sales rose by 15 per cent to \$4.04bn, of which 12 percentage points were attributable to the recent weakness of the dollar against other currencies.

International sales advanced by 22 per cent - much faster than domestic sales, which rose by 9 per cent.

Pre-tax profits rose by 22.5 per cent, but after the increase in the tax charge, earnings per share were 17 per cent ahead at 82 cents.

Compaq impresses with 88% jump in third term

By Louise Kehoe
in San Francisco

Compaq Computer lived up to high expectations with an 88 per cent jump in net income for the third quarter, achieved on a sales increase of 63 per cent.

Net income for the quarter was \$201m, up from \$107m in the third quarter of 1993. Earnings per share rose 79 per cent to 75 cents, compared with 42 cents in the same period last year. Revenues increased to \$2.94bn from \$1.75bn.

Sales growth was strong worldwide, the company said. North American sales grew by 57 per cent, Europe by 50 per cent and Japan, Latin America and Asia-Pacific sales grew at a combined rate of 122 per cent.

More than half of Compaq's sales are in North America.

During the quarter, Compaq continued its expansion by beginning production at new facilities in Jaguarina, Brazil, and Shenzhen, China. This week the company announced plans to establish a sales and marketing subsidiary in South Africa.

Third-quarter gross margin declined to 33 per cent from 26.5 per cent in the second quarter, but the drop was anticipated due to aggressive price cuts. Mr Eckhard Pfeiffer, president and chief executive, said he expected to maintain this level of profit margins for the remainder of the year and 1995.

He has set a target for Compaq to be the worldwide PC industry leader by 1996. By

most measures, however, this goal has already been achieved with Compaq outstripping its largest competitors, IBM and Apple Computer, for the year to date.

Mr Gian Carlo Bison, senior vice-president for North American marketing, declined to comment on a legal dispute between Intel and Advanced Micro Devices, Compaq's two suppliers of microprocessor chips, that threatens to interrupt AMD's production. He said, however, that Compaq was talking to "a variety of potential suppliers" of microprocessors.

For the year to date, net income rose to \$624m, or \$3.11, against \$311m, or \$1.22. Revenues advanced to \$7.6bn from \$5.8bn in the first nine months of 1993.

WMX moves back to black with \$212.8m

By Laurie Morse
in Chicago

WMX Technologies, the international waste hauler and processor, reported third-quarter income of \$212.8m, or 44 cents a share, up from a loss of \$127.1m, or 26 cents, in the same 1993 quarter.

The 1993 third-quarter loss was the result of a \$285m charge for a restructuring at WMX's struggling Chemical Waste Management subsidiary.

WMX's third-quarter sales were \$2.6bn, up from \$2.3bn a year earlier.

In addition to Chemical Waste, WMX is the majority owner of WMX International, Rust International and Wheelabrator Technologies. Chemical Waste this week reported that it earned \$15m, or 7 cents a share, in the third quarter, recovering from last year's third-quarter loss of \$358.9m, or \$1.72. Excluding special charges, Chemical Waste earned 4 cents a share in the 1993 third quarter.

WMX said Chemical Waste still suffered from low volumes in its core hazardous waste businesses. In June, state regulators sharply restricted the use of the company's Barnwell, South Carolina, low-level radioactive waste processing facilities, dampening earnings prospects.

WMX last week agreed to buy back the 45m shares, or about 21 per cent, of Chemical Waste that it does not already own for \$8.85 a share, substantially above an initial offer of \$7.86 made in July.

For the first nine months of the year, WMX earned \$678.6m, or \$1.20, on sales of \$7.4bn. That is up from \$268.8m, or 60 cents, on sales of \$6.7bn in the same 1993 period.

Mr Dean Buntrock, WMX chairman, said that revenue growth in Waste Management's North American operations helped offset weakness at Chemical Waste and in some international sectors. "I am pleased to say we are continuing the progress we reported earlier this year and our results are in line with our expectations at this point in the year," he said.

Boost for US airline shares as AMR profits beat forecasts

By Richard Tomkins

Shares in US airlines jumped sharply yesterday after AMR, the parent company of American Airlines, the first US carrier to report its quarterly results this season, produced profits far in excess of analysts' expectations.

AMR said net earnings after preferred stock dividends shot up to \$188m in the quarter to September from \$102m last time, and fully-diluted earnings per share rose from \$1.34 to \$2.37. It was the airline's best result in five years.

Analysts had been predicting earnings per share of \$1.75 to \$2, and AMR's shares rose 3 1/2

to \$54 1/2. UAL shares were ahead \$4 1/2 to \$91 and Delta \$1 1/2 at \$47.

AMR said improved economic conditions were one reason for the increase, but the main factor had been a small increase in revenues combined with a big decrease in costs. AMR's passenger division flew slightly more passengers than in the same period last year, but reduced capacity by 5 per cent.

American Airlines has been cutting costs by dropping unprofitable routes, reducing its fleet and shedding jobs. It said operating expenses declined by 2.2 per cent in the quarter to \$3.74bn, partly

because jet fuel costs were 3.2 per cent lower.

One drawback to the profits improvement is that it will make it harder for AMR to persuade its labour unions of the need to accept higher productivity and pay cuts. Mr Robert Crandall, chairman, said: "In light of our earnings, some may ask if the company still needs to change. The answer is that it clearly does."

However, he also lavished uncharacteristic praise on the airline's employees, saying the results were "a commentary on the hard work and commitment of our people, who are offering our customers first-rate service".

Monsanto hit by higher costs

By Tony Jackson

A rise of almost 20 per cent in raw material costs contributed to a 14 per cent drop in operating income at Monsanto, the US chemicals group, in the third quarter.

Other factors were lower margins in Roundup herbicide, lower bulk prices for the artificial sweetener aspartame (NutraSweet) and the absence of income from discontinued businesses. However, the company was on its way to "an outstanding 1994", Mr Richard

Mahoney, chairman, said.

Worldwide sales of Roundup were well ahead in the quarter, though a tilt in volume towards lower-margin markets as a result of weather conditions had reduced profits.

Operating profits in pharmaceuticals were maintained on a 4 per cent rise in sales. Sales of the controversial substance BST (bovine somatotropin), used to increase milk yields, were well ahead of expectations, the company said. Introduced to the US market early this year, Postlac -

Monsanto's version of BST - had got off to "a very good start", a spokesman said.

Net earnings for the quarter, helped by a \$21m tax settlement, were up 22 per cent at \$16m, or 89 cents a share.

Full-year net earnings from Rohm and Haas, the specialty chemicals producer, should beat their previous record of \$230m set in 1988. Mr Lawrence Wilson, chairman, said yesterday. Net earnings in the third quarter were \$55m, compared with a loss of \$23m, bringing the nine-month total to \$211m.

BankAmerica meets expectations

By Patrick Marverson
in New York

BankAmerica, the second largest bank in the US, yesterday reported a 13 per cent improvement in third-quarter earnings to \$647m, or \$1.36 a share.

The results, boosted by the contribution of the Chicago-based Continental Bank, which BankAmerica acquired earlier this year for \$1.5bn, were in line with analysts' estimates.

BankAmerica said the addition of Continental's businesses had given it improved access to US wholesale custom-

ers, especially in the Midwest, where the bank has set up a new subsidiary - Bank of America Illinois - and relocated its corporate banking operation.

Net interest income at the San Francisco-based bank rose to \$1.9bn in the latest quarter from \$1.88bn a year ago.

However, without Continental's \$40m contribution, net interest income would have fallen slightly in the quarter as an increase in loans failed to offset a fall in the bank's net interest margin from 4.72 per cent to 4.51 per cent.

Credit quality improved in

the period, with BankAmerica having to set aside only \$110m as a provision for loan losses in the quarter, compared with \$173m a year earlier.

Non-interest income, meanwhile, increased \$63m to just under \$1.1bn, with just over half of the improvement derived from Continental.

Growth in this area was primarily due to sales of equity interests in Burns-Fry Holdings, a Malaysian financial services company.

BankAmerica shares eased 3/4 to \$44 1/2 on the New York Stock Exchange in early trading yesterday.

BT in joint transatlantic video service

By Raymond Snoddy

British Telecom has combined with four North American organisations to operate the first commercial transatlantic fibre-optic video service for broadcasters and production houses.

The new company, AtlanticVision, will operate its service, using the recently completed cable, from early next year. A service is already available using satellite.

When fully operational AtlanticVision will compete with satellite transmission of pictures across the Atlantic by professional users.

The Vyvx, a subsidiary of Wiltel, the US telecommunications company, and BT have entered an agreement with Teleglobe Canada, the international telecommunications group, to provide the television transmission links between the UK and the US.

Links between the UK and Canada will be provided under a separate agreement between Teleglobe, an alliance of Canada's leading telephone companies, BT and Teleglobe.

Charges will be \$600 for 15 minutes and the new organisation claims that the undersea network will offer "the fastest and most cost-effective secure link between North America and northern and eastern Europe".

Amgen posts strong growth in sales

By Tony Jackson

Amgen, the California-based biotechnology company, reported strong sales growth in its two main products in the third quarter, leading to a 23 per cent rise in underlying earnings to \$114m.

Sales of Eprex, for kidney failure, rose 25 per cent, and of Neupogen, used to boost the immune system, 15 per cent.

Group sales were 20 per cent ahead at \$426m. Amgen said sales of Neupogen in the US were up 11 per cent at \$215m, and international sales up 29 per cent at \$55m. Eprex sales totalled \$187m.

Earnings per share for the quarter were 83 cents, compared with an adjusted 65 cents last year.

Mr Gordon Binder, chairman, said: "I am confident that the strong patient benefits of Eprex and Neupogen will enable us to achieve double-digit sales and earnings growth in 1995 and that these breakthrough products, as well as others being explored through in-house discovery and external collaboration, will continue to fuel growth in later years."

Amgen said that during the quarter it made a preliminary submission to the US authorities for a new drug, neurotrophin-3, developed in partnership with Regeneron Pharmaceuticals.

The drug treats peripheral neuropathies, found in patients undergoing cancer therapy and in diabetics.

Arthur Andersen parent turns in record revenue

By Jim Kelly

Arthur Andersen Worldwide Organisation, the global professional services firm, yesterday announced a 12 per cent rise in revenues to a record \$8.7bn.

Mr Lawrence Weinbach, managing partner and chief executive, said growth had been very strong in the Asia and Pacific region, at 50 per cent, and in the Americas, at 14 per cent.

"During the next five years the organisation will continue to invest heavily in worldwide training and expect to continue an annual investment of over six cents of each revenue dollar," he said.

Andersen Consulting, the consultancy unit, saw revenue rise by 14 per cent to \$3.2bn and Arthur Andersen, the accounting services unit, lifted revenues by 10 per cent to \$3.5bn.

Genentech ahead 116% at \$33.6m

By Tony Jackson in New York

Genentech, the US bio-technology company, bucked the trend of bad news from its sector with a 116 per cent rise in net income in the third quarter to \$33.6m, or 28 cents a share.

The company attributed much of the growth to its latest product, Pulmozyme, which treats cystic fibrosis.

On Monday, shares in two smaller biotech companies, Genista Pharmaceuticals and ProCyt, more than halved on the news that new products had failed in clinical trials. However, Mr Kirk Raab, Genentech chairman, said: "Important clinical development progress during the quarter should help us maintain our rate of growth."

The company said sales of Pulmozyme, in its third quarter on the market, had been \$21m, compared with \$18.7m in the second quarter. The drug was launched in France and Germany in the quarter, and sells in 18 countries.

Sales of Actimmune, used to dissolve blood clots, were \$55.1m, against \$33.5m. However, sales of Genentech's two human growth hormone products, Protropin and Nutropin, were down to \$54.6m from \$55.4m.

Group revenues in the quarter were \$193.8m, an increase of 17 per cent. Research and development expenditure was \$73.2m, against \$72.3m, or 38 per cent of revenue.

AEC Holdings (UK) Limited

a wholly-owned subsidiary of

Alliance Entertainment Corp.

has purchased

Castle Communications plc

We acted as exclusive financial advisor to AEC Holdings (UK) Limited and Alliance Entertainment Corp. in this transaction.

Bear, Stearns International Limited

October 1994



Bracco s.p.a.

has acquired

Squibb Diagnostics

a Division of Bristol-Myers Squibb Company

We acted as financial advisor to Bracco s.p.a. in this transaction.

Bear, Stearns & Co. Inc.

October 1994

BEAR STEARNS

SWEDBANK
(Sparbanken Sverige AB)
US\$150,000,000
Floating Subordinated
Floating Rate Notes
Notice is hereby given that the
notes will bear interest at
7.5625% per annum from
20 October 1994 to 20 April
1995. Interest payable on 20
April 1995 will amount to
US\$382.33 per US\$10,000 note.
Agent: Morgan Guaranty
Trust Company

APPOINTMENTS ADVERTISING
appears in the UK edition
every Wednesday & Thursday
and in the International edition every Friday
For further information
please call:
Carole Jones on
071 873 3779
Andrew Steynor on
071 873 3054

NOTICE TO THE WARRANTHOLDERS OF MISAWA HOMES CO., LTD.
Warrants to subscribe for shares of Common Stock of Misawa Homes Co., Ltd. issued with US\$1,340,000.00
3 1/4 per cent. Guaranteed Bonds 1995
Pursuant to Clause 4(c) of the Instruments dated 12th December, 1991 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that:
Due to issue by Misawa Homes Co., Ltd. (the "Company") on 20th October, 1994, of US\$1,340,000.00 3 1/4 per cent. Notes due 20th October, 1995, with Warrants to subscribe for shares of common stock of the Company (the "Shares"), at a consideration per Share receivable by the Company (1993) which is less than the current market price per Share of \$1,169.20 on the date in Japan on which the Company final the and consideration, the Subscription Price of the Warrants in effect was adjusted as follows - pursuant to Clause 3 (1)(ii) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants.
Subscription Price before adjustment: \$1,340.00
Effective date of adjustment: 20th October, 1994 (Japan time)
MISAWA HOMES CO., LTD.
By: The Tokyo Marine, Limited as the Principal Paying Agent
20th October, 1994

Traded Options Software
INDEXIA
(tel: (0442) 870015 • fax: (0442) 876834)

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

UBS rejects Ebner board proposal

By Ian Rodger in Zurich

Union Bank of Switzerland yesterday rejected Mr Martin Ebner's proposal that a director be appointed specifically to represent the bank's registered shareholders.

Pursuing its proxy battle with the maverick Zurich banker, the bank discounted Mr Ebner's warning that the bank could come under the control of drug barons or other undesirable groups once voting restrictions had been removed from its shares.

The UBS board last month proposed splitting its registered shares and bearer shares into a new class of bearer shares with equal voting power and no voting restrictions. An extraordinary general meeting will be held on November 22 to vote on the proposal.

The board made clear that its purpose was to remove the disproportionate voting power

held by the registered shares. These shares have 61.1 per cent of all votes and can be voted only by Swiss nationals, but they represent only 17.3 per cent of the bank's capital.

Mr Ebner is chairman of BK Vision, an investment fund that is UBS's largest shareholder with an 18 per cent holding in the registered shares. He has said he is trying to rally the support of other shareholders to vote for changes in the bank's strategy at the annual meeting next spring.

Mr Nikolaus Senn, chairman, said the nomination of a board member to represent the registered shareholders would be superfluous if, as he expected, shareholders approved the board's motion.

He said a Swiss banking law coming into effect at the beginning of the year would provide greater safeguards against undesirable takeovers

than the registered shares.

Mr Robert Studer, UBS chief executive, explained the bank's rejection of Mr Ebner's call for it to focus more on investment and private banking. He said the bank's strategy of underpinning its wholesale financial activities with a strong Swiss retail base ensured a more stable earnings performance and a higher share rating than those of leading US and UK banks.

Mr Studer dismissed calls for compensation to registered shareholders for the loss in value of their shares because it could only come unfairly at the expense of the bearer shareholders.

Analysts advised against buying the registered shares in recent months because of the abnormal premium they acquired.

"Those who bought despite this advice did so at their own risk," Mr Studer said.



Nikolaus Senn: new law will provide greater safeguards

Indosat shares rise on Jakarta SE debut

By Manuela Saragosa in Jakarta

Shares in Indosat, the Indonesian state-owned satellite telecommunications company, made their debut on the Jakarta Stock Exchange yesterday after a listing of American Depositary Shares in New York earlier this week.

Indosat shares ended the day in Jakarta at Rp8,475, up from the initial price of Rp7,000.

ADRs, equal to 10 Indosat shares, traded at \$32.25 around midday yesterday, up \$1.12 on the day and up from the initial price of \$32.05.

Some brokers claimed the unexpectedly high opening price on the Jakarta exchange was orchestrated to stimulate domestic demand.

"The first trade was a well-rehearsed transaction," said Mr Andrew Vaughan, head of research at G.K. Goh Ome-traco in Jakarta.

However, the fact that investors were prepared to pay almost 20 per cent more than the initial public offering price in both cities is a sign of confidence in the company's future.

Brokers say Indosat is one of Asia's most profitable companies. It employs about 1,600 people and recorded net profits of Rp237bn (\$109m) in 1992 against Rp208.5bn in 1991.

Indonesia is expected to invest about \$10bn by the year 2000 in expanding telecommunications across its archipelago of more than 13,000 islands.

Indosat raised about \$1bn in its New York float, or 25 per cent of the company's stock. It listed 10 per cent of its stock in Jakarta.

A report on the initial public offering of the shares in Jakarta is expected to show that the shares were more than twice subscribed.

American Depositary Receipts of Philippine Long Distance Telephone, the Philippines' biggest telecommunications company, were listed yesterday in New York and on the Pacific stock exchange in the US, writes Jose Galang in Manila.

Each of the ADRs represents one share of common stock. A total of 22m ADRs were listed at an opening price of \$9.50 in Jakarta, corresponding to the common stock's closing price on October 18.

Citibank, which packaged the programme, said holders of the stock would be entitled to exchange without charge their shares for the corresponding amount of ADRs. Citibank will also provide depositary facilities for the ADRs and will act as custodian bank in Manila for the PLDT shares.

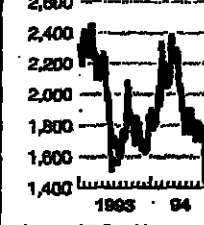
PLDT said its common stock will benefit from the increased visibility and liquidity afforded by the NYSE listing. Trading in PLDT common shares in the US will be suspended.

NEWS DIGEST

Moody's lowers Banco di Napoli credit rating

Banco di Napoli

Share price (\$)



Source: FT Graphs

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

Moody's downgraded the rating of Banco di Napoli for long-term senior deposits to Baa1 from A2, and to Baa2 for subordinated deposits, from A3. The ratings for senior and subordinated debt of the bank and its subsidiaries were also lowered.

The downgrade comes as a further blow to Banco di Napoli, one of Italy's longest established banks. Last month, the bank announced disappointing first-half results, after making heavy provisions against bad loans. Since then, the bank's share price has declined 17 per cent, although it held firm yesterday.

to fund new projects, the group said. The result followed a tax provision of A\$12.1m, compared with A\$3.5m, and excluded a net foreign exchange gain of A\$1.3m against A\$2.3m. There were no abnormal items, against a A\$17.5m loss last time.

Incitec profits hit by Australian drought

Widespread drought cut net profit of Incitec, the Australian fertiliser and chemicals group, by 7 per cent to A\$28.6m from A\$31.8m in the year to September, writes Bruce Jacques.

Directors said second-half earnings were particularly hit by drought which eroded margins in the fertiliser business. But this was partially offset by expansion in the industrial chemicals business.

The directors expected tight conditions to continue but have declared a special dividend of 20 cents a share to pass franking tax credits to shareholders.

The ordinary dividend has been reduced to 20 cents a share from 23 cents.

The result followed a 5.2 per cent sales increase to A\$675m. Tax provisions took A\$18.3m compared with A\$12.4m, and depreciation A\$22.9m against A\$24.8m. Interest expense took A\$5.4m against A\$6.9m.

San Miguel plans third brewery in China

San Miguel Corporation, the Philippine brewing and food group, has formalised plans for a new joint venture brewery in China, its third in that market, writes Jose Galang in Manila.

The company signed an agreement with Hebei Sida Group of Baoding City in Hebei province for the establishment of the brewery and a company to be called San Miguel Sida Baoding Brewery.

The Philippine group will have a 70 per cent controlling interest for its initial investment of \$21m.

San Miguel's other joint venture breweries in China are in Guangzhou and Shunde in the southern province of Guangdong.

The new plant, which is scheduled to start operations in 1996, will have an initial production capacity of 700,000 hectolitres a year, to be "expanded eventually to 2m hectolitres", the group said yesterday.

MAS in joint venture with Cambodian carrier

Malaysia Airlines (MAS) says it is forming a joint venture with Royal Air Cambodia (RAC), the Cambodian carrier, which could involve taking up an equity stake, writes Kieran Cooke in Kuala Lumpur.

Mr Tajudin Ramli, the Malaysian entrepreneur who gained control of MAS earlier this year through a highly-leveraged M\$1.79bn (US\$691m) deal, said the joint venture with RAC would be similar to one recently formed between MAS and Air Maldives. Under that agreement Air Maldives is leasing an Airbus A300 with crew from MAS.

Mr Tajudin has said that MAS intends to take a 49 per cent stake in Air Maldives and turn it into a fully-fledged international carrier. The size of the stake MAS intends to take in RAC was not disclosed.

Last year, Singapore Airlines (SIA) said it was considering taking a 49 per cent stake in RAC, but SIA recently withdrew from the deal saying that it had been unable to agree terms with the Cambodian carrier.

Saudi groups improve

Two of Saudi Arabia's cement companies have reported higher profits for the first nine months of this year on the back of a construction spree following the Gulf war in 1991. Renter reports from Manama.

The Southern Province Cement Company reported a 5.6 per cent rise in net profit to SR218m (\$58.1m) up from SR206.4m in the corresponding 1993 period. The Arabian Cement Company said its net profit for the first nine months rose to SR24.3m from SR7.7m a year earlier.

Record sales help Cummins to \$61.9m

By Laurie Morse in Chicago

Cummins, the Indiana-based diesel engine maker, yesterday said third-quarter income rose to \$61.9m, or \$1.48 a share, from last year's \$40.7m, or \$1.11.

Sales for the quarter were a record \$1.2bn, up from \$988.3m in last year's third quarter.

Strong sales in US medium-duty and heavy-duty truck markets lifted results. The company said it expected North American heavy-duty truck production to reach a record 225,000 units in 1994, up 20 per cent over 1993.

Cummins has 34 per cent of that market, and 35 per cent of the North American medium-duty truck market.

Its power generation group recorded sales of \$249m in the quarter.

The company recently acquired Power Group International, based in the UK, whose businesses are less cyclical than those of Cummins' other business segments.

For the first nine months earnings rose to \$182.7m, or \$4.40, on sales of \$3.5bn, against \$130.0m, or \$3.54, on sales of \$3.1bn last time.

Riyad Bank falls 15% to SR559.1m

Riyad Bank, Saudi Arabia's second largest bank, saw net profits drop for the first nine months of 1994. Renter reports from Manama.

Net profits fell 15 per cent to SR559.1m (\$149m) from SR667.7m in the same period in 1993.

Shareholders' equity rose to SR7.47bn from SR5.97bn. Customer deposits fell to SR26.31bn from SR26.83bn. Total assets also dropped to SR32.15bn from SR34.13bn.

Higher prices help Gengold to lift profit by 42.8% to R127m

By Mark Suzman in Johannesburg

Gengold, the gold division of South African mining house AngloGold, shrugged off the labour unrest that had dented its previous quarter's figures and reported a sharp 42.8 per cent rise in after-tax profit for the three months to September, up to R126.8m (\$83m) from a disappointing R88.8m.

The company's mines benefited from a 4 per cent rise in the average gold price received and improved overall production. These were more than sufficient to offset a slight decline in yield.

Overall gold production rose by 3.2 per cent to 15,731kg, up from 15,242kg, while the average gold price received rose to R44,614 a kg from R42,744/kg. Total tonnage milled was 2.7m tonnes, up from 2.6m tonnes.

Of the group's bigger mines, Beatrice performed best, increasing after-tax income to R31.3m from R20.7m in spite of a slight drop in yield to 6.1 grammes/tonne from 6.2 grammes/tonne.

Kinross also showed substantial improvement, raising after-tax profits to R31.1m from R21.5m. Winklaar improved its after-tax figures to R21.5m from R13.6m, while Buffelsfontein's improvement was less dramatic, boosting profits to R16.3m from R14.5m.

Gold mines in the Anglovaal group increased attributable

profit slightly for the September quarter, raising attributable profit of R46.2m, up from R45.2m in the previous three months.

As usual, the bulk of the profit came from heavyweights producer Hartbeesfontein, which in spite of lower yields achieved managed to raise after-tax to R42.1m from R40.4m.

Lorraine, the group's other big mine, managed to exploit higher grade ore to reduce its operating loss to R238,000 from R2.76m. However, after-tax losses rose sharply to R2.35m compared with R2.7m previously as the mine provided for R2.2m in rehabilitation costs and was forced to pay R1.8m in tax on non-mining income.

Of the smaller mines, Eastern Transvaal increased its tax profit slightly to R6.2m from R5.4m.

Saga and Statoil in assets swap

By Karen Fosell in Oslo

Saga Petroleum, Norway's largest independent oil group, and Statoil, the Norwegian state oil company, yesterday announced details of a planned asset swap programme designed to facilitate a NK40bn (\$6.1bn) development of three gasfields in the Norwegian Sea.

The two companies signed a letter of intent covering the complex arrangement, with the aim of completing a detailed purchase and sales agreement on November 1.

Saga confirmed it would take over operational responsibility for Statoil's North Sea Fennis oil field and Statoil would buy 15 per cent of Saga's 50 per cent shareholding in the field, increasing its Fennis stake to 35 per cent.

The company will take over 10 per cent in two exploration licences in the Fennis area.

Saga will also acquire from the state a 7 per cent interest in each of the two licences comprising the Smørbukk and Smørbukk South gasfields. This transaction will need parliamentary approval.

In return, Statoil will acquire two Saga shareholdings, 5 per cent and 0.625 per cent, in the Norwegian Sea Heidrun oil field. Statoil will also take over the operation of Saga's Midgard gas field, comprising two licences.

Midgard, Smørbukk and Smørbukk South are situated in Haltenbanken off the coast of mid-Norway.

"This is a pioneer agreement which is very important for the two companies, and for the development of Haltenbanken," said Mr Harald Norvik, chief executive of Statoil.

"I think we will see more and more of these deals in future."

The joint Haltenbanken development will compete with North Sea fields to supply continental Europe with natural gas.

Mr Asbjørn Larsen, chief executive of Saga, said his company would be an equal partner in the co-ordinated development of the three fields.

One aim of the companies is to cut even further Haltenbanken development costs, which were estimated in 1992 at NK50bn. They plan to complete a detailed development concept by late 1995 and, if plans are approved by energy authorities, production can start in the year 2000.

Each of the ADRs represents one share of common stock. A total of 22m ADRs were listed at an opening price of \$9.50 in Jakarta, corresponding to the common stock's closing price on October 18.

Citibank, which packaged the programme, said holders of the stock would be entitled to exchange without charge their shares for the corresponding amount of ADRs. Citibank will also provide depositary facilities for the ADRs and will act as custodian bank in Manila for the PLDT shares.

PLDT said its common stock will benefit from the increased visibility and liquidity afforded by the NYSE listing. Trading in PLDT common shares in the US will be suspended.

The message: the whole debt-retirement package would have cost \$611m at that time - that was at least an advance on the end of 1993, when lower prevailing interest rates meant the cost to the company of retiring the debt would have been nearly \$1.2bn.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

Kodak has reported pre-tax costs of \$162m from unwinding its various positions. Bond yields have risen slightly from their June levels, bringing down the cost of the programme. However, the message from quarterly report is that there are several hundred million dollars worth of charges still to come.

By Richard Waters in New York

Paying off \$5bn of debt and retiring \$7bn worth of swaps and options must rank as one of the biggest balance sheet restructuring operations. For Eastman Kodak, which is undertaking the process, the result is likely to be a charge to earnings that runs into the hundreds of millions of dollars - though its derivatives strategy has cut the company's borrowing costs over a number of years.

Kodak took on the debt in 1986 to finance its purchase of Sterling, a drugs company. On top of this debt - a mixture of fixed-rate and zero-coupon bonds, much of it callable - the US photographic products company layered an array of interest rate and currency swaps, along with interest options. Its overall aim at the time was to restructure the debt, in part to take advantage of arbitrage opportunities between the corporate debt

and derivative markets. "There were two objectives - one was to reduce borrowing costs, the other was to receive cash," says Mr Jesse Greene, Kodak's current treasurer.

One arbitrage exploited by Kodak in the late 1980s, for example, involved the use of

DERIVATIVES

callable debt linked with options to create synthetic fixed-rate debt. The company issued callable bonds, then sold call options in the market to receive an immediate cash premium.

If interest

INTERNATIONAL CAPITAL MARKETS

Spread of Argentina's \$500m global issue surprises

By Graham Bowley and Richard Lapper

The Republic of Argentina launched its long-awaited global eurobond offering yesterday, with a \$500m issue of five-year fixed-rate bonds.

Syndicate managers expressed surprise at the spread, of 337 1/2 to 350 basis points over US Treasuries, offered on the bonds. "Argentina was expected to come at around 275 to 300 basis points but because of the deal's size and the difficulty of the markets, it has had to come higher. But even then it is struggling," said one syndicate manager.

However, joint lead manager Deutsche Bank said the pricing accurately reflected demand and current market conditions.

"The pricing is a realistic assessment of how the demand is building. We tried to match

price insensitive retail demand in Europe, for whom the coupon is more important, and institutional demand in the US which is more value sensitive," said a syndicate official at Deutsche Bank.

INTERNATIONAL BONDS

He said 80 per cent of demand came from retail and institutional investors in Europe, with the remainder coming from the US.

The bonds, Argentina's first significant dollar issue since December 1993, will be priced today.

The National Bank of Canada launched a \$200m offering of five-year floating-rate notes, increased to \$250m because of the huge demand for the issue. The bonds were priced to

yield 20 basis points over three-month Libor.

Fannie Mae, the US mortgage agency, announced its intention to borrow \$200m in international markets, launching what it claimed was the "largest global funded programme in the world".

Lehman Brothers, the US investment bank is arranging the new facility, with 10 other international banks involved in the marketing and distribution of the issue.

The association made its debut in global bond markets in June, issuing \$1.5bn of 10-year global debentures.

Abbey National said that it plans to return to the US market following the success of its \$500m offering of Yankee bonds launched on Tuesday.

Mr Gareth Jones, Abbey National treasurer, said that it would look to do a global offer-

ing of \$1.5bn early next year.

Salomon Brothers was forced to raise the coupon on the \$100m offering of five-year floating-rate notes launched by

Banco di Napoli on Tuesday after Moody's, the US credit rating agency, downgraded the Italian bank.

A Salomon syndicate official

said: "The market has now stabilised and at these cheaper levels I think we are going to see more investors coming in to buy the paper."

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
US DOLLARS							
MINA MCOIT II, S.1994 (Cayman)	870	6.50	101.30	Mar 2004	0.35		Merrill Lynch International
MINA MCOIT II, S.1994 (Cayman)	870	6.50	101.30	Mar 2004	0.35		Merrill Lynch International
Republic of Argentina	500	6.50	101.30	Nov 1999	0.225	(50W 5yr)	Deutsche Bank
National Bank of Canada	250	6.50	101.30	Nov 1999	0.225		Goldman Sachs International
Chaparral	200	6.50	101.30	Nov 1999	0.225		Goldman Sachs International
Central Puerto/Chaparral	100	6.50	101.30	Nov 1999	0.225		Goldman Sachs International
D-MARKS							
Swiss Francs	100	8.75	101.30	Jan 1999	1.60		Commerzbank
Govt. Asset-Backed Secs. (I)	100	4.875	100.00	Jan 1999	undtd.		UBS
LUXEMBOURG FRANC	50m	7.75	102.50	Feb 2000	1.75		BSL
Electricite de France (I)							

European sector weakens as profit-taking continues

By Conner Middelmann in London and Frank McGurty in New York

Profit-taking continued to weigh on European government bond markets yesterday, and dealers said trading would remain range-bound and directionless until there were new fundamental factors to inspire them.

Prices in Europe opened on a softer tone after US Treasuries had weakened overnight, and continued to slip throughout the day. However, "there hasn't been a lot of selling pressure - we're in a consolidative phase," said Mr Paul Campayne, bond strategist at Paribas Capital Markets.

Adding: "The markets moved up sharply in a short period of time, and now they're taking a breather."

German government bonds once again set the pace, slipping

by nearly 1/4 point after the December bond future breached key technical support at 90.50. It fell as low as 90.20 before closing around 90.43, down 0.40 point on the day. A break of the next key support level at 90.00 could open the

GOVERNMENT BONDS

way to 89.80 or lower, traders said.

"In the last two days, we've lost all the gains seen in the wake of the German elections," said Mr André de Souza, international bond strategist at PaineWebber. "Now we're waiting for further direction."

Markets that September 1993 money supply growth, expected to be published late this week or early next week, would not be as low as expected also spooked the market.

After an August growth rate of 8.3 per cent, analysts have been calling for a September rate between 6.9 per cent and 7.5 per cent; however, talk yesterday was of a number of about 8 per cent. "In the wake of these rumours, a number below 7.5 per cent would probably support bonds," said a dealer.

UK gilts shadowed bonds lower yesterday, with profit-taking reinforced by slightly disappointing retail sales numbers.

"In the pre-auction phase disappointing news is often used as an excuse for the market to cheapen up," said Mr Chris Anthony, gilt analyst at ABN Amro Hoare Christy. The Bank of England is due to auction £2.5bn of 8 per cent gilts due 2000 next Wednesday.

Dealers reported some shifts by investors into the 10-year sector from the ultra-long end

of the yield curve; moreover, they said there had been active two-way dealings in the new gilt which is trading on a when-issued basis.

While Swedish bonds eased in line with most other markets on continued profit-taking, most traders were looking to today's meeting of the new Riksbank policy-making council.

"Following the inflation report, the odds have shortened for a tightening at this meeting," said Mr de Souza at PaineWebber. On Monday, the central bank published a report warning of rising inflationary pressures, and market participants have been gearing up for another interest rate hike in the coming weeks.

US Treasury bonds gave ground yesterday morning even though August trade data produced no surprises and the

dollar held fairly steady.

By midday, the benchmark 30-year government bond was 1/8 lower at 95 1/2, with the yield rising to 7.893 per cent. On the short end, the two-year note was down 1/8 at 98 1/2, to yield 6.618 per cent.

The weak tone which had been established the previous session carried over into the opening. Bonds across the yield curve were showing modest losses even before the Commerce Department released the latest figures on the US performance on trade.

The report had minimal impact. Bonds held steady at their lower levels on news of a \$9.7bn trade deficit in August, close to what economists had forecast. The figure represented a narrowing of July's upwardly revised trade gap of \$11.19bn.

However, the data itself was less important to the bond market than on the value of

the dollar, which would be likely to fall on an unexpectedly wide deficit. Traders were worried that a weaker dollar would diminish the attraction of US-denominated securities.

In the event, the currency was performing fairly on the foreign exchange markets. It improved against the D-Mark, but slipped against the yen. Traders were showing some concern that the US deficit with Japan in August was a little larger than forecast.

As the afternoon began, the bond market was turning its attention to the announcement of details on next week's Treasury auctions of five-year and two-year notes.

There was some concern that the government would increase the normal size of the five-year sale at a time when the market's ability to absorb the extra supply was still an open question.

Airbus Finance in \$1bn loan launch

By Graham Bowley

Airbus Finance, the sales finance company recently established by Airbus Industrie, the European aircraft-building consortium, yesterday publicly launched a \$1bn syndicated loan, its debut transaction.

The seven-year revolving credit facility carries an interest rate of 30 basis points above Libor for the first four years of the loan and 35 basis points over Libor for the remaining three years.

The loan is guaranteed by Airbus Industrie's four shareholders, Aerospatiale, Daimler-Benz, British Aerospace and Construcciones Aeronauticas. Eventually it is hoped that AFC, which will provide finance to Airbus Industrie's customers for the purchase of aircraft, will become a separately-rated stand alone company.

The company intends to

return to the syndicated loans market and also to eventually tap the international capital markets. J.P. Morgan said, J.P. Morgan is AFC's financial adviser and has played a key role in the design of the loan.

The loan is being placed among selected relationship banks of Airbus Industrie and its four shareholders. Banks are being invited to participate at levels of either \$50m or \$30m with participation fees of 12.5 basis points or 6.25 basis points respectively.

On the undrawn part of the facility, AFC will pay a commitment fee payable quarterly in arrears at 12.5 basis points in the first three years and 15 basis points thereafter. Additionally, there will be a fee of 2.5 basis points per annum if the use of the facility exceeds 50 per cent and a fee of 5 basis points if use exceeds 75 per cent.

Finnish chemicals group valued at up to FM5bn

By Martin Brice

The international offering of shares in Kemira, the state-owned Finnish chemicals group, is expected to value the company at up to FM5.16bn (\$1bn).

The sale of 25 per cent of shares in the group is expected to raise between FM1.1bn and FM1.3bn, making it Finland's biggest initial public offering. Global co-ordinator and book-runner Merrill Lynch reports good interest. It has two teams marketing the deal to international investors, with final pricing due in November. Merrill has been involved in Finnish international equity

offers from Outokumpu, the mining and metals group, Valmet, the paper machinery and engineering group, and Rautaruukki, the steel group, within the past year.

The group, Finland's eighth largest by sales, will offer 30m shares, at between FM3.7 and FM4.4 each. Postipankki is handling the domestic and Nordic side, and the US tranche is being handled by Merrill Lynch with Goldman Sachs, UBS and S.G. Warburg.

The rest of the world is being handled by Merrill with Indosuez, UBS, Postipankki, S.G. Warburg, ABN Amro, Dresdner, Daiwa, James Capel and Kleinwort Benson.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Price	Yield	Week	Month
Australia	9.000	09/04	92.500	-0.180	10.21	10.10
Belgium	7.250	04/04	93.070	-0.490	8.32	8.45
Canada	6.500	06/04	93.500	-0.500	9.11	9.00
Denmark	7.000	12/04	93.500	-0.300	8.75	8.94
France	8.000	02/08	102.210	-0.210	7.23	7.44
Germany	5.500	04/04	93.500	-0.210	8.04	8.11
Japan	7.500	09/04	100.600	-0.380	7.41	7.56
Italy	8.500	08/04	91.500	-0.440	11.77	11.75
Netherlands	4.000	09/08	102.850	-0.080	4.07	4.18
Spain	4.100	12/03	92.180	-0.310	4.69	4.78
Sweden	7.250	10/04	98.800	-0.450	7.41	7.52
Switzerland	8.000	02/08	91.500	-0.430	7.67	7.88
UK Gilt	8.000	09/09	90.16	-0.320	8.43	8.42
US Treasury	8.750	11/04	97.22	-0.420	8.59	8.59
US Treasury	8.000	08/04	105.14	-0.120	8.57	8.57
US Treasury	7.250	08/04	97.44	-0.030	7.67	7.68
US Treasury	7.500	11/24	95.16	-0.420	7.89	7.83
ECU (French Govt)	8.000	04/04	84.190	-0.280	8.48	8.50

US INTEREST RATES

	Rate	Yield	Week	Month
Prime rate	7 1/4	4.72	Two year	6.62
Three month	6 1/2	4.72	Three year	7.23
Six month	6 1/2	4.72	Six year	7.57
One year	6 1/2	4.72	One year	7.56

BOND FUTURES AND OPTIONS

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	111.62	111.52	-0.26	111.72	111.36	129,999	130,520
Mar	111.86	111.76	-0.26	111.86	111.70	1,146	10,994
Jun	110.10	109.98	-0.28	110.10	110.10	2	861

LONG TERM FRENCH BOND OPTIONS (MATF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	111.62	111.52	-0.26	111.72	111.36	129,999	130,520
Mar	111.86	111.76	-0.26	111.86	111.70	1,146	10,994
Jun	110.10	109.98	-0.28	110.10	110.10	2	861

LONG TERM GERMAN BOND FUTURES (CBT)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	90.74	90.71	-0.45	90.74	90.33	1,439,112	1,790,422
Mar	89.80	89.57	-0.47	89.80	89.50	275	4268

LONG TERM JAPANESE BOND FUTURES (LJBF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	107.45	107.45	-0.12	107.45	107.10	2875	0
Mar	106.77	106.77	-0.12	106.77	106.77	18	0

UK GILTS PRICES

	Yield	Price	Yield	Price	Yield	Price	Yield	Price
Short	10.81	111.52	10.81	111.52	10.81	111.52	10.81	111.52
Three month	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Six month	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
One year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Two year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Three year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Four year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Five year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Six year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Seven year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Eight year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Nine year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30
Ten year	6.50	101.30	6.50	101.30	6.50	101.30	6.50	101.30

ITALY

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	98.55	98.43	-0.35	98.54	98.35	2700	61,326
Mar	98.70	98.69	-0.29	98.80	98.70	448	34,995

ITALY GOVT. BOND (BTF) FUTURES OPTIONS (LJBF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	98.55	98.43	-0.35	98.54	98.35	2700	61,326
Mar	98.70	98.69	-0.29	98.80	98.70	448	34,995

SPAIN

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	87.458	87.08	-0.50	87.46	86.80	67,324	75,495
Mar							

UK

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	101.24	101.18	-0.13	101.27	101.08	58,843	90,883
Mar							

LONG TERM JAPANESE BOND FUTURES (LJBF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	107.45	107.45	-0.12	107.45	107.10	2875	0
Mar	106.77	106.77	-0.12	106.77	106.77	18	0

ECU BOND FUTURES (MATF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	81.16	81.14	-0.28	81.24	81.00	1,508	7,088

US

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	98.30	98.21	-0.12	98.30	98.17	304,025	403,882
Mar	98.08	97.91	-0.12	98.08	97.88	1,415	27,140
Jun	97.15	97.10	-0.14	97.15	97.09	2	11,180

JAPAN

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	107.45	107.45	-0.12	107.45	107.10	2875	0
Mar	106.77	106.77	-0.12	106.77	106.77	18	0

OTHER STRAIGHTS

	1994			Yield			1994		
Price	+ or -	High	Notes	(1)	(2)	Price	+ or -	High	Low
47	75%	85.5	Index-Linked	2.56	4.00	209		209	176 1/2
48	100%	69.5	7% 10/1/94	3.62	3.89	107 1/2		113 1/2	105 1/2
49	105 1/2	61.5	4 3/4% 9/8/94	103.65					
50	99 1/2	100.5	9% 10/1/94	72.33	3.33	3.76	189	175	185 1/2
51	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.45	3.89	152 1/4	173 1/2	159 1/2
52	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
53	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
54	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
55	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
56	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
57	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
58	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
59	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
60	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
61	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
62	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
63	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
64	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
65	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
66	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
67	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
68	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
69	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
70	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
71	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
72	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
73	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
74	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
75	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
76	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
77	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
78	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
79	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
80	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
81	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
82	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
83	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
84	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
85	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
86	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
87	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
88	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
89	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
90	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
91	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
92	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
93	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
94	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
95	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
96	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
97	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
98	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
99	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2
100	105 1/2	102 1/2	8 1/2% 10/1/94	72.33	3.47	3.81	104 1/2	115	108 1/2

COMPANY NEWS: UK

DFS beats flotation targets with 14% rise

By David Blackwell

DFS Furniture, which makes and sells upholstered furniture, lifted both annual profits and sales to record levels.

But at yesterday's close the share price remained below last year's flotation price of 250p, even after a 3p gain to 253p - a market value of £270m.

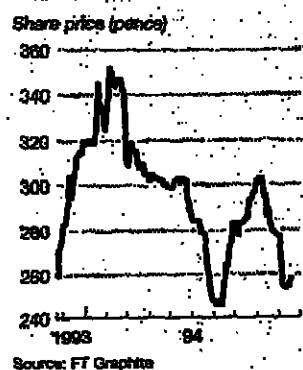
Mr Graham Kirkham, chairman, said yesterday that the results had exceeded the targets set at flotation and represented a 25-year history of increased profits. They confirmed the company's position as the "leading specialist in upholstered furniture in the UK".

Pre-tax profits for the year to the end of July, excluding exceptional and property disposals, increased by just over 14 per cent to £22.7m, compared with £19.9m in the previous 53 weeks.

Sales were 18 per cent ahead at £134.9m (£114.2m). Operating margins were almost unchanged at 16.2 per cent.

Net cash increased from £16.1m to £26.8m. Mr Chris Ferris, finance director, said expansion plans would be met from operating cash flow. "We have never borrowed and in view of the cash generation

DFS Furniture



there is no need to do so," he said.

While admitting that its cash pile is large, DFS believes it would not take many fresh retail opportunities to bring it down quickly. The group, which now employs a workforce of 680, opened three branches last year, taking the total to 29. It is planning to open in Swindon this year, and to add a further four outlets in 1995-96.

Capital expenditure this year is expected to remain steady at £5.5m. Net interest receivable fell from £1.8m to £886,000. Exceptional charges of £1.36m related to the costs of the flotation. In the previous year there was a charge of

£13.4m for one-off payments to directors and pension contributions.

Earnings per share grew to 14.39p (13.02p). A final dividend of 4.5p is proposed, taking the total for the year to 7.2p, against 6.4p.

COMMENT

The retreat of the shares from the year's high of \$54p in January looks like the result of disappointment at the rise in interest rates, lower durable goods sales and the continuing weak housing market. Even so, the DFS management has delivered everything it promised at the flotation, performing well in a difficult year. Its approach is inherently conservative: it likes fresh retail opportunities paid for out of strong cash flow. The in-house manufacture of 15 per cent of its sales puts it in a strong position when dealing with other suppliers. Expansion plans are constrained mainly by the difficulty of finding and training the right staff - with only 7 per cent of a fragmented market there is plenty to play for. Estimated profits of £28m this year - a prospective p/e of 15.7 - leave it at a slight premium to the sector, which seems fair enough for a retailer with a strong format and plenty of room to grow.

Last credits for Ealing as receivers are called in

By Alice Rawsthorn

The latest instalment in the chequered history of Ealing Studios, the home of classic British films such as *Passport to Pimlico* and *The Lavender Hill Mob*, came to an end yesterday when BBRK Group, its parent company, went into administrative receivership.

BBRK, a group of film lighting and special effects businesses, bought Ealing Studios two years ago in a £6.1m deal with the BBC. BBRK has since tried to revive the old Ealing tradition by relaunching the studios as a centre for film production. However, yesterday BBRK was forced to call in administrative receivers for all its subsidiaries including Ealing. The studios are now being run by Casson Beckman, the insolvency practitioner, which said the full extent of its liabilities would not be known until early next week.

The receivership comes as a blow not only to Ealing itself but to the entire British film industry which has recently made some progress in its attempts to relaunch the UK as a production centre for the Hollywood film studios.

Ealing has long been regarded as a *totem* for the industry's fortunes. The studios were established in Ealing, an inconspicuous suburb of west London, in 1927 and within five years became the biggest film production centre in the UK.

Ealing's heyday was in the 1940s when, under Sir Michael Balcon as head of production, it turned out a string of classics - including *Kind Hearts and Coronets* and *Whisky Galore* - to entertain the British public during the second world war and post-war years.

The Balcon formula of wistful comedies free from violence and bad language seemed anachronistic by the 1960s. The BBC bought the studios in 1987 and Ealing had a new lease of life as a centre for classic television drama series such as *Colditz* and *The Singing Detective*.

Since selling the studios in 1992, the BBC has continued to use Ealing for drama production, while BBRK has tried to drum up film commissions.

Casson Beckman said it intended to continue with the productions now being shot at Ealing, including a BBC drama series and a new film version of *James Bond*, directed by Franco Zeffirelli and starring William Hurt.

Barclays acts to create a stronger divide

By John Gepper, Banking Editor

Barclays has implemented changes promised by Mr Martin Taylor, the bank's chief executive following his appointment a year ago, to create a stronger divide between head office functions and the UK clearing bank.

The bank's head office personnel department is to be split, with many functions passing to UK banking services. Mr John Davies, current deputy director of personnel, will become personnel director for the UK bank.

Within the Barclays group, Mr John Cotton will become the director of group human resources. The bank said he could head a small central unit that would oversee broad personnel policy issues and manage senior personnel.

Mr Howard Trust, the legal director of BZW, Barclays' investment banking arm, has been appointed to a new position of group general counsel from next January.

L&G moves into investment trust market

By Bethan Hutton

Legal & General is joining the ranks of unit trust managers expanding into the mainstream retail investment trust market. Its first offering is a recovery investment trust, to be run by the same manager as its existing UK Recovery unit trust.

The £89m unit trust, managed by Ms Lesley Hooper, has been in the top quartile of UK equity growth unit trusts over one, three and five years to October 1, according to Micropal statistics.

The group hopes to raise review £25m and £50m for the new fund from a placing and public offer, opening towards the end of November.

DTI says bid for VSEL affects UK's 'essential security interests'

BAe instructed not to notify EU

By Robert Rice, Legal Correspondent

The UK government yesterday warned Brussels not to interfere in British Aerospace's agreed bid for VSEL, the Barrow-based submarine maker.

Mr Michael Heseltine, trade and industry secretary, has written to the European Commission stating that it would not be appropriate for Brussels to vet the merger under the EU Merger Regulation as the bid "affects the UK's essential security interests".

Asserting rights under article 233 of the Treaty of Rome, which allows member states to take measures to protect their essential interests, the government has also written to BAe instructing it not to notify Brussels of the deal.

Under EU merger rules, BAe and VSEL had until yesterday to pre-notify Brussels.

Normally, failure to notify the Commission could result in the companies being fined up to 10 per cent of their turnover. Brussels sources said yesterday, however, that neither

company would be in jeopardy if they were acting on the UK government's instructions.

The government could have allowed them to notify the deal and then request the merger be dealt with by the UK competition authorities, arguing that issues of national security were involved.

However, the government decided that the notification process itself, which involves companies supplying vast quantities of information about their finances, the structure of markets and research and

development, would not have been in the national interest.

The Commission's response is not expected until next week. But Mr Colin Overbury, former head of the EC Merger Task Force and a consultant to City lawyers Allen & Overy, said Brussels had shown itself to be flexible where defence issues were involved.

The crucial question would be whether other member states objected to the merger on grounds that it adversely affected their defence procurement or defence industries.



County Hall's final step into private sector

By Simon London, Property Correspondent

County Hall, once home to the controversial Greater London Council, took its final step into the private sector yesterday, more than eight years after the government first tried to sell the site.

Frogmore Estates is paying £17.5m for the three remaining buildings and land next to Waterloo Station, which it plans to turn into a mix of flats and offices.

The deal completes the disposal of County Hall (above), following the sale of the main riverside building to Shiryama, a Japanese developer, in 1993.

While details of this transaction were never disclosed, the government appears to have raised about £80m for the site as a whole, far less than originally hoped.

County Hall Development Group - a consortium which included the London & Metropolitan property group, merchant bank Lazards and the

COUNTY HALL

Sept 1985 - London Residuary Body appoints Richard Ellis to find buyer for County Hall site

June 1989 - County Hall Development Group bid of about £170m accepted by LRB

Sept 1989 - Lambeth Council turns down planning applications for hotel and office development

Sept-Nov 1989 - Public Inquiry

July 1990 - Inquiry inspector rules against CHDG plans

Oct 1990 - CHDG goes into receivership

Sept 1991 - Mr Michael Heseltine, environment secretary, approves amended planning application

March 1992 - £20m bid by London School of Economics rejected by LRB in favour of £20m offer from Shiryama for main riverside building

July 1992 - LSE makes £25m bid for whole site, rejected by LRB with government approval

Oct 1993 - Shiryama completes purchase

Nov 1993 - Remaining buildings sold to Frogmore Estates for £17.5m

1992 and campaigned to get the government to accept its plans to relocate to the site.

However, the government finally rejected the LSE's proposals in September 1992, after the financial viability of its bid was questioned.

Shiryama is converting the riverside building into a 600-bedroom hotel and leisure com-

plex. The hotel will be managed by Mr Richard Branson's Virgin Group and is scheduled to open early in 1997.

Frogmore plans to convert the two buildings adjoining the riverside building into about 300 apartments. Under previous plans these buildings would have been demolished.

The company will seek the approval of Lambeth Council, since existing planning consents are for office and retail use.

Mr Phillip Davies, managing director, said the island building, built on a roundabout at the entrance to Waterloo Bridge, could be redeveloped as offices at a later date.

Detailed plans had not been drawn up, he added.

The original County Hall Development Group plans envisaged moving the roundabout in order to combine the island building with vacant land next to Waterloo Station. This would make room for a new office building of up to 500,000 sq ft.

Go-Ahead executives take pay-cuts

By Peter Pearce

In a move which appears to fly in the face of recent corporate trends, executive directors of Go-Ahead Group - which floated in May - have taken a pay cut.

The reduction applies to the year to July 2 when the Gateshead-based bus service operator lifted pre-tax profits from £215,000 to £2.87m, exceeding the prospectus forecast by 25 per cent.

The total remuneration for Mr Martin Ballinger, managing director and highest paid director, declined from £131,000 to £101,000, with his salary falling to £90,000 (£117,000). The emoluments (excluding

pension contributions) of Mr Trevor Shears, finance director, and Mr Christopher Moyes, commercial director, fell from the £115,000-£120,000 band into the £80,000-£85,000 band.

Mr Shears said that directors sold some 6.83m shares at 120p at the flotation, and said that previous pay had included a "bonus ownership reward". From next year this will be replaced by dividends on the directors' 34 per cent holding.

Mr Shears said the executive salary levels were "what we believe to be right for a business of our size". He added that they were still tied to a public sector benchmark, from the management buy-out in

1987. The fear of being seen as "nasty capitalists" and the recommendations of the Monk Survey on size of business and regional position also contributed.

A recent survey of directors' pay by actuaries Bacon & Woodrow showed that executive salaries have risen by 8.5 per cent this year. Mr Shears said he expected Go-Ahead directors' salaries to rise in line with inflation next time.

The annual results included some four months' contribution from Oxford Bus Company and six months from Brighton & Hove Bus Company. On Tuesday, the group completed the near-£24m acquisition of London Central Bus Company.

SNC seeks to become full Tokyo member

By Norma Cohen, Investments Correspondent

Smith New Court, the UK-based securities company, said it is seeking to become a full member of the Tokyo stock exchange when a seat becomes available.

The Japanese Ministry of Finance has indicated it is unwilling to increase the number of seats from the current 24. SNC will be unable to fulfil its ambition unless an existing member decides to sell a seat. Currently, 24 of the Tokyo stock exchange's seats are owned by non-Japanese firms, including five held by UK firms.

Once purchase of a seat has been agreed, it would take six to 12 months before SNC could begin to take full advantage of its stock exchange membership.

There has been growing pressure for deregulation of the securities industry in Japan, a move which could increase non-domestic participation in the markets there.

SNC has operated a representative office in Tokyo since 1987 and has recently expanded its Asian securities operations. It has seats on the Hong Kong, Singapore and Kuala Lumpur stock exchanges and has applied to operate a representative office in Shenzhen.

Waterglade's new board concedes defeat

By Christopher Price

The new board of directors at Waterglade International Holdings, the property development group which had its shares suspended on October 10, yesterday conceded defeat and said it would not oppose liquidation moves next month.

Following a boardroom coup in September, the existing management was ousted and the new board instituted an inquiry into the group's finances with a view to restructuring the loss-making business. However, the board reported yesterday that the group's financial position made any proposed rescue

plan impossible.

Waterglade's liabilities are put at £29m. Of this, some £21.5m is owed to various banks and secured on properties worth not more than £9.5m. There is also £7.5m owed to unsecured creditors - this includes about £800,000 of VAT and the winding up order initiated by the Customs and Excise office is due to be heard on November 9.

Mr Anthony Midgen, one of the new directors, said he expected the liquidator to initiate his own enquiries into the running of the company's finances, and there could also be an inquiry from Customs and Excise.

Glenchewton deficit reduced

Glenchewton reduced pre-tax losses for the six months to June 30 from £463,000 to £293,000 having ended 1993 with a pre-tax profit of £806,000.

Turnover at the toys and

housewares importer was down slightly at £8m (£8.3m).

There were restructuring expenses of £21,000, while last year's figures took into account the recovery of £35,000 in property litigation costs.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Derwent Valley Int	1.581	Dec 1	1.525	-	4.95*
DFS Furniture	4.5	Dec 20	-	-	-
English Nat Prof	5.4	Dec 2	5	7.2	16.2
English Nat Debt	2.95	Dec 2	2.55	-	11.3
Emvco Dual Int	2.3	Dec 7	2.75	9.05	10.55
Emvco Dual Ord	1.59	Dec 7	1.85	1.59	1.85
Harrington K'ted	nil	Dec 7	1.7	-	2.7
Havelock Europe	1	Dec 22	nil	-	2
Shire High Yd	1.24	Dec 30	1.1	-	5.05
Swire Inds	8.4	Jan 6	7.55	13	11.85
Warford Inv	2.75	Apr 10	2.75	-	7.75

Dividends shown pence per share net except where otherwise stated. *10 increased capital. *Adjusted for scrip. *Third interim makes 3.6p to date.

Le Creuset 8% lower at £1.1m

By Peter Pearce

Pre-tax profits at Le Creuset, the London-listed housewares manufacturer, fell by 8 per cent in the first half of 1994 as a result of "weakness in the French barbeque market" and the strength of the French franc against the dollar and the pound.

On turnover which grew by 10 per cent to £21.3m (£19.3m), pre-tax profits were £1.07m, against £1.18m.

Mr Keith Divall, UK finance director, said that operating

profits of £1.6m would have exceeded last time's £1.87m without the effect of the currency losses and the barbeque problems.

With the French economy "very quiet" in the first quarter - the barbeque buying season is from January to April - customers had been buying cheaper barbeques than the current Le Creuset models. Prices were sharply reduced, putting margins "under severe pressure". Mr Divall said Le Creuset wanted to gain market share, by having products at

different price points, possibly in partnership with others.

On the currency question, Mr Divall said the group's cost base was mostly in francs, as was 40 per cent of its income. Dollars and sterling accounted for 30 per cent each. He did not expect currency to have the same drastic effect over the full year, however.

The story in the UK and the US was brighter with increased sales and "very satisfactory" demand.

Earnings advanced to 5p (4.8p) per share.



NOTICE OF EARLY REDEMPTION

Notice to the Holders of

£50,000,000 Subordinated Floating Rate Notes Due 1998

(the "Notes")

of

LEEDS PERMANENT BUILDING SOCIETY (the "Society")

NOTICE IS HEREBY GIVEN THAT, in accordance with Condition 4(b) of the Notes, the Society (having obtained prior Relevant Supervisory Consent (as defined in Condition 4(b) of the Notes)) will redeem all of the outstanding Notes at their principal amount on the next Interest Payment Date, 30th November, 1994. Payments of principal in respect of the Notes will be made on or after 30th November, 1994 at the specified office of any of the Paying Agents listed below against presentation and surrender of the Notes, by a sterling cheque drawn on, or at the option of the holder, by transfer to a sterling account maintained by the payee with, a bank in London, subject in all cases to any fiscal or other laws or regulations applicable in the place of payment, but without prejudice to the provisions of Condition 6 of the Notes. Coupons due on 30th November, 1994 should be presented and surrendered for payment in the usual manner.

Each Note presented for redemption should be presented together with all unmaturing Coupons appertaining thereto. Unmaturing Coupons due after 30th November, 1994 (whether or not attached) shall become void and no payment shall be made in respect thereof.

Notes and Coupons maturing on or prior to 30th November, 1994 will become void unless presented for payment within a period of 10 years in the case of Notes and five years in the case of Coupons from the relevant date (as defined in Condition 6 of the Notes) relating thereto.

The specified offices of the Paying Agents are:

Principal Paying Agent:
Barings Brothers & Co., Limited
(Broadgate Branch)
155 Bishopsgate
London EC2M 3XY

Other Paying Agent:
Dai-ichi Kangyo Bank (Luxembourg) S.A.
PO Box 43
9, Boulevard F.D. Roosevelt
L-2450 Luxembourg

Issued on behalf of Leeds Permanent Building Society. 20th October, 1994

PEOPLE

Plumb to chair UK agricultural lender

The Agricultural Mortgage Corporation, the biggest long-term lender to Britain's farmers, has just acquired its third chairman in the last 18 months. Lord Plumb, 69, leader of the Tory MEPs in Strasbourg, has taken the helm of Britain's only specialised agricultural lender.

Lord Plumb, right, a former president of the National Farmers Union, takes over from Sir David Walker, following the latter's announcement that he is resigning as a deputy chairman of Lloyds Bank to become chairman of Morgan Stanley's European operations. Sir David had replaced Henry Lambert as chairman, following last year's acquisition of the AMC by Lloyds Bank.

The AMC, set up in 1928, had been owned by the Bank of England and the big London clearing banks prior to its acquisition by Lloyds. The bank is intent on expanding its new acquisition and has been strengthening its ties with the farming community.

Lord Plumb, who had been a director of Lloyds for 15 years, went on the board following last year's acquisition, joining Sir Simon Conway, another president of the NFU, and Lord Selborne, who farms 2,500 acres in Hampshire and is the Government's chief adviser on nature conservation.



Food and the Secretary of State for Wales.

He was appointed a non-executive director of Lloyds Bank last July.

Waterford Wedgwood

Waterford Wedgwood, the Irish group formed in 1986 by the merger of the crystal and china companies has appointed Roger Little, 51, to the board, in a new position of chief operating officer of the Wedgwood group.

Little joined from Unilever in 1987, as managing director of Waterford Wedgwood Australia, moving to the UK in 1992 as Wedgwood group sales director. Finance director Edward Jenner who was also brought in from Unilever, is appointed to the board of Waterford Wedgwood, reporting to Little.

In 1990 a consortium led by Tony O'Reilly, the Irish-born head of Heinz, took a 30 per cent stake with O'Reilly becoming non executive chairman.

FINANCE MOVES

David Cockburn, formerly with Lehman Brothers, joins SALOMON BROTHERS as London director of investment banking, responsible for the energy sector. There are more than 150 directors worldwide. Cockburn's is not a board appointment.

Paul Leach, formerly md of Framlington Group, has been appointed md of GT MANAGEMENT EUROPE; he succeeds Peter Stevens, now corporate governance director of the BIL GT Group.

Michael Barker, formerly director of County NatWest Australia Investment Management, becomes marketing director of NATWEST Investment Management.

Peter Sellers becomes chief executive of the BARCLAYS Metals Group, part of BZW. Sarah Bates has been promoted to md of INVESCO's investment trust division.

Sikorski scores at Proteus International

Jurek Sikorski, business development and marketing director at Proteus International, has been promoted to chief executive just five months after joining the biotechnology company.

The move follows the group's decision to accelerate the search for commercial applications for some of its 30 products under development.

Sikorski, 43, is expected to use experience gained at Smith and Nephew - the healthcare group where he was international marketing director - to form more collaborative ventures with pharmaceutical companies, offsetting the cost of bringing products to market.

Of those products, Proteus has high hopes for Adjuvant - its immune system booster for treating arthritis - and a new diagnostic test for Bovine Spongiform Encephalopathy, commonly known as mad cow

disease, in live cattle.

Proteus is discussing development programmes for Adjuvant with nine pharmaceutical companies, while an animal health company is said to be interested in manufacturing and marketing the BSE test.

Kevin Gilmore, executive chairman, said Sikorski - son of a Polish immigrant and one-time professional footballer with Swindon Town - was "ideally placed" to push the products forward.

"Jurek will not only accelerate our development programmes but help us replace our entrepreneurial style with the kind of structured line management we now need," he added.

John Pool, Proteus's 50-year-old managing director, has been named deputy chairman but will continue to oversee the group's research and development arm.

GEC Alsthom: Bray to manage largest division

Kelvin Bray has been appointed managing director of GEC Alsthom's power generation division, created this month to allow the Anglo-French company to respond more effectively and rapidly to changes in the world market.

In his new role Bray, right, one of the best known names in Europe's gas turbine industry, is running by far the largest of GEC Alsthom's divisions, which the reorganisation has reduced in number from seven to five.

Consequential appointments remain to be made, although GEC Alsthom did say that Wilhelm Heilmann would continue running the boilers and environmental systems activities.

ACCOUNTING STANDARDS BOARD

David Allvey, group finance director of BAT Industries, is to be the new tenth member of the Accounting Standards Board, which sets financial reporting standards.

This appointment to the ASB increases the influence of industry and commerce on the board; other recent appointments to the ASB have given a

voice to preparers, auditors and institutional users of accounts.

Allvey, 49, joined BAT in 1980, and is one of a three-person team responsible for the day-to-day running of the company. Originally a civil engineer, he later became a chartered accountant and a member of the Institute of Taxation. He worked with Price Waterhouse as a tax specialist before joining BAT.



This announcement appears as a matter of record only

New Issue

October 1994

Land and Agricultural Bank of South Africa



R300 000 000

16% Local Registered Stock due 1996
(Loan number 105)
Open-ended issue

Issuing and arranging bank
Investec Bank Limited

Registered Bank, South Africa
Registration number 04/02833/06

INVESTEC

Are you an international expatriate working in the UK?

Are you making the most of Britain?

International expatriates working in Britain qualify for unique tax savings and investment opportunities. Investing your money wisely while you are in the UK can lead to significant rewards. The International in Britain is a new magazine with expertise to help you.

To be published early in 1995 by Financial Times Magazines, it will provide independent and impartial advice to help all international expatriates manage their personal finances profitably while in the UK.

And more - regular features will cover job opportunities, property, schooling and healthcare as well as finance - essential guidance on all the practical issues an international expatriate faces when moving to the UK.

Make The International in Britain your first move in the UK - complete and sign the coupon below for your FREE one year subscription.

THE International
IN BRITAIN

Please return to Kevin Phillips, The International in Britain, FREEPOST, Greyhound Place, Fetter Lane, London EC4A 3GJ. Yes, please send me FREE and without obligation, for one year, my monthly copy of The International in Britain, the essential magazine for international expatriates working in the UK.

How long have you been in the UK? ☐ 0-1 years ☐ 2-5 years ☐ Over 5 years

When do you plan to return home? ☐ 0-1 years ☐ 2-5 years ☐ Over 5 years

Which British newspapers/magazines do you read? (please specify)

Which publications from your home country do you read? (please specify)

☐ I prefer not to receive promotional mailings from other companies.

FT Business Enterprises Ltd. Registered Office: Number One, Southwark Bridge, London SE1 0NL. Registered in England No. 980898

01407E

CONTRACTS & TENDERS

ESTADO DO PARANÁ
SECRETARIA DA AGRICULTURA E DO ABASTECIMENTO
Instituto Agronômico do Paraná

LIGHTING DETECTION AND LOCATION SYSTEM
SIMEPAR TENDER Nº 003/94
CALL FOR BIDS

The AGRONOMIC INSTITUTE OF PARANÁ - IAPAR will receive until 2:00 p.m. on the 25 November 1994, at the Paraná State Meteorological System - SIMEPAR at the Polytechnic Center of the Federal University of Paraná, Jardim das Américas, Curitiba - Paraná - Brazil, the Documentation for Eligibility and Technical and Commercial Proposals to manufacture the equipment for the Lighting Detection and Location System, the complete description of which is contained in the Technical Specification, the opportunity for which will begin in public session by the opening of the envelopes containing the Documents of Eligibility.

The bidding will be of a type, for Technical Quality and Price as Governed by the Brazilian Federal Statute 8.666/93 and the specific conditions contained in this edict.

It is projected that the system for tender shall be an integral part of the Paraná State Meteorological System - SIMEPAR and is to be a priority for the work in Scientific and Technological Research, and by complementary to the operational activities.

Interested parties may obtain more information, analyze, or receive a copy of the complete Edict at the address below:

Sistema Meteorológico do Paraná - SIMEPAR
Centro Politécnico da Universidade Federal do Paraná
Jardim das Américas - Caixa Postal 318
80001-970, Curitiba - Paraná - Brazil
Tel/fax: +55(41) 366-2122

A complete copy of the document for bidding, in Portuguese and in English may be obtained by interested parties on payment of a non returnable fee of R\$ 300,00 (three hundred Reals) up until 10 (ten) days before the above established deadline for receiving proposals. The financial resources for payments, resulting from this current bidding, are available as part of the Paraná State budget.

At the time the document for bidding is purchased, all Bidders shall present a letter containing their complete mailing address (Bidder's Name, Street, Number, Zip code, City, State, Country, Tel and Fax numbers).

GONÇALO SIGNORELLI DE FARIAS
Director President

GOVERNO DO ESTADO DO PARANÁ

FINANCIAL TIMES FINANCIAL REGULATION REPORT

FINANCIAL REGULATION REPORT is a monthly service from the Financial Times. It provides subscribers with up-to-date and thorough information on worldwide regulatory developments and their implications for the financial services industry.

To receive a FREE sample copy contact:
Sini Seneel, Financial Times, Newsletters, Marketing Department,
Third Floor, Number One Southwark Bridge, London SE1 0NL, England.
Tel: (+44 71) 873 3795 Fax: (+44 71) 873 3935

The information you provide will be held by us and may be used by other select quality responsible for sending you our products.

FT
FINANCIAL TIMES

FT Business Enterprises Ltd. Registered Office: Number One, Southwark Bridge, London SE1 0NL. Registered in England No. 980898

Additional Interest Statement The Walt Disney Company

U.S. \$400,000,000
Senior Participating Notes Due 1999

☐ Quarterly Statement for the period from October 1 to December 31, 1993 (the "Period")

☐ Semiannual Statement for the period from March 1, 1994 to August 31, 1994 (the "Period")

☐ Annual Statement for the period from September 1, 1993, to August 31, 1994 (the "Period")

Pursuant to the terms of the above-referenced Notes, this Additional Interest Statement (the "Statement") is being furnished to holders of such Notes of The Walt Disney Company (the "Company"). Capitalized terms used in this Statement have the meanings ascribed to them in the Notes and the Fiscal Agency Agreement, dated and dated October 1, 1992, between the Company and Citicorp, N.A., as Fiscal Agent, Principal Paying Agent, Transfer Agent and Registrar. The information contained in this Statement is given for the period covered by this Statement (indicated by the box checked above) and for the period from October 20, 1992, the date of issuance of the Notes (the "Term Date"), through the end of the Period covered by this Statement.

This Statement is accompanied by a descriptive report describing the activity and status of Eligible Plans. Copies of such descriptive report can be obtained by holders of the Notes upon request to the Fiscal Agent at the following address and telephone number: Citicorp, N.A., 120 Wall Street, New York, New York 10038; Attention: Corporate Trust Department; telephone: (212) 412-6215. If this Statement is an Annual Statement, it is also accompanied by a Supplemental Audit Report of the Company's independent public accountants. In this Statement, references to "we" are to United States dollars.

1. Names of Eligible Plans included in the Portfolio:

a. For the Period:

b. From the Issue Date through and of Period:

c. From the Issue Date through and of Period:

d. From the Issue Date through and of Period:

e. From the Issue Date through and of Period:

f. From the Issue Date through and of Period:

g. From the Issue Date through and of Period:

h. From the Issue Date through and of Period:

i. From the Issue Date through and of Period:

j. From the Issue Date through and of Period:

k. From the Issue Date through and of Period:

l. From the Issue Date through and of Period:

m. From the Issue Date through and of Period:

n. From the Issue Date through and of Period:

o. From the Issue Date through and of Period:

p. From the Issue Date through and of Period:

q. From the Issue Date through and of Period:

r. From the Issue Date through and of Period:

s. From the Issue Date through and of Period:

t. From the Issue Date through and of Period:

u. From the Issue Date through and of Period:

v. From the Issue Date through and of Period:

w. From the Issue Date through and of Period:

x. From the Issue Date through and of Period:

y. From the Issue Date through and of Period:

z. From the Issue Date through and of Period:

aa. From the Issue Date through and of Period:

ab. From the Issue Date through and of Period:

ac. From the Issue Date through and of Period:

ad. From the Issue Date through and of Period:

ae. From the Issue Date through and of Period:

af. From the Issue Date through and of Period:

ag. From the Issue Date through and of Period:

ah. From the Issue Date through and of Period:

ai. From the Issue Date through and of Period:

aj. From the Issue Date through and of Period:

ak. From the Issue Date through and of Period:

al. From the Issue Date through and of Period:

am. From the Issue Date through and of Period:

an. From the Issue Date through and of Period:

COMMODITIES AND AGRICULTURE

Metals surge as nickel touches two-year high

By Kenneth Gooding, Mining Correspondent

Prices on the London Metal Exchange rose sharply yesterday, helped by renewed interest from investment funds and a weakening dollar which made metals look cheaper in other currencies.

Aluminium prices touched a fresh four-year high and nickel joined the party to go briefly to its highest level for two years before substantial profit-taking stopped the upward momentum. At the close, aluminium was up another US\$9.25 a tonne at \$1,741.50, copper had

advanced by \$51 to \$2,539.50 while nickel was up \$205 at \$6,885 a tonne.

Nickel, used mainly for production of stainless steel, reached \$6,850 at one stage, a 42 per cent rise from the \$4,800 low point it touched last year, in spite of LME stocks standing at a record 150,000 tonnes or an estimated 11 weeks of consumption.

Analysts suggested that investment funds were anticipating strong demand for metals next year and helping to push up prices before increased consumption reduced stocks.

Mr Heinz Pariser of Heinz H Pariser Alloy Metals & Steel Market Research, said at an LME seminar last week that nickel consumption this year was likely to grow by 7.7 per cent and reach a record 740,000 tonnes. A "moderate" further increase of 2.7 per cent was forecast for 1995 followed by rises between 4 and 5 per cent in 1996 and 1997. This would create a 33,000-tonne supply shortage in 1994 and one of 40,000 tonnes next year. Mr Pariser said nickel prices were likely to average \$6,390 a tonne this year and \$7,063 and \$7,714 a tonne in 1995.

India cuts import duty on aluminium

by Kunal Bose in Calcutta

India's federal government has cut the import duty on aluminium to 10 per cent ad valorem from 25 per cent because primary aluminium consumption is rebounding strongly.

Domestic producers, although operating at a high level of capacity, are not able to fully meet the demand for the metal from fabricators and extruders.

According to industry officials, the rising price of aluminium on the London Metal Exchange was also behind the government's decision to lower the customs duty.

But even at the revised duty, the imported metal will cost more than locally produced aluminium. In recent months all domestic producers have raised their aluminium prices.

Last year India imported about 100,000 tonnes of aluminium, while domestic production was less than 500,000 tonnes. In the current year there has been a sharp rise in demand for aluminium from the automobile and electrical industry.

India's state-owned National Aluminium Company (Nalco) is to cut alumina output by 10 per cent because of slack demand. Reuter reports from New Delhi.

In 1993-94 Nalco produced 753,000 tonnes of alumina and exported 372,000 tonnes. Nalco's annual alumina production capacity is 800,000 tonnes a year against world output of 40m tonnes.

An official said: "Nalco had targeted exports of 400,000 tonnes of alumina in 1994-95 but in the present scenario the company might achieve exports of 370,000 tonnes. Demand for alumina had increased mainly because of moves by the world aluminium industry to deal with oversupply," he added.

Booker's salmon leap to the top

James Buxton and Roderick Oram on the UK group's latest acquisition

The decision by Booker, a UK food group, to buy the salmon farming operations of Marine Harvest International of the US makes Booker the biggest single salmon producer in the world. It is also a vote of confidence in an industry which has repeatedly fallen into crisis in the past few years.

No one is saying that the crisis triggered by the sharply oscillating prices caused by the market dominance of Norway, the biggest salmon producing country in the world, will not recur. This year Norway's expected output of 220,000 tonnes will once again dwarf that of Scotland, the second biggest producer, which is expected to harvest 59,000 tonnes. Chile comes third with about 50,000 tonnes.

But the experience of the last few months gives some room for optimism. Only a year ago Scottish salmon farmers despaired as another unexpected surge of output by Norway pushed prices to their lowest level for several years. Yet, against the predictions of many experts, prices have recovered since April and a leading Norwegian salmon producer told a conference in Scotland this month that in 1994 salmon farmers would have their most profitable year for many years, despite the fact that prices are still below 1992 levels.

One reason is that in the past few years new vaccines have led to a sharp drop in disease mortality. Mortality

rates at McConnell Salmon, Booker's salmon subsidiary, fell from 12 per cent in 1993-94 to 5 per cent in 1994-95. Farmers have also invested in better production equipment and introduced more efficient methods of husbandry, producing bigger and better fish. The result is that the breakeven point for most salmon farmers has dropped substantially as UK consumption has risen by 22 per cent in the year ended June.

"We've looked into the abyss on price and disease, and believe we can still make money in salmon farming," Mr Charles Bowen, chief executive of Booker, said yesterday. "We project the average net the peaks of salmon prices and we assume salmon prices could fall." On that basis, Booker, he suggests, thinks it can still make money.

The takeover of Marine Harvest brings to Booker the biggest salmon producer in Scotland, pushing its share of Scottish salmon production from about 9 per cent to just under 25 per cent. With output from Chile thrown in, Booker will have about 7 per cent of the world market, with production of 26,000 tonnes of salmon a year out of world output of about 385,000 tonnes. The next largest producer is probably Hydro Seafood of Norway, part of Norsk Hydro.

Operations will be more efficient after the takeover. Booker will close Marine Harvest's headquarters in New Jersey, and merge the two companies' research and

development departments, saving about \$3m a year.

The acquisition of Marine Harvest's salmon farming operation in Chile brings it a set of farms in a country which has the lowest production costs in the world, thanks to excellent water and growing conditions, and low labour costs. These benefits amount to a saving of 5p per pound off production costs which in Scotland are about £1 per lb.

The takeover also gives Booker access to the Japanese and US markets. But the cost advantage of producing in Chile is offset by the cost of transporting fish to the US market, making Chile overall only as competitive as US salmon producers.

The resulting diversification of production and markets should mean that no more than 10 per cent of Booker's output could suffer a disease problem at any one time. In any event, salmon turnover

will still be only about £100m, compared with the group's total of £150m.

However, the danger of a future glut of salmon on the European market remains as Norway continues to push up output faster than Scotland. To prevent this, Booker has led a campaign to establish a system to regulate salmon output in Scotland, Norway and Ireland. Farmers would form producer groups and agree production quotas which they hope would maintain prices. But for the scheme to work their governments would have to permit the producer organisations to enforce controls on non-members, which the UK government rejects, saying it would harm the consumer.

Whatever the outcome, Booker believes that creating a Scottish-based company with about 25 per cent of production will help strengthen the industry as it comes under attack from Norway.

Scottish farmed salmon

Wholesale prices at Billingsgate, London (£ per kg)



Source: FBS Scotland

Watch out for the garlic

Alison Maitland on innovation in the UK food sector

Garlic growers of France, beware. Consumption of the pungent bulb in southern England has overtaken that of northern France, largely thanks to one enthusiastic grower on the Isle of Wight.

Mr Colin Boswell has turned his Mersley Farms into one of the biggest garlic producers in northern Europe in the 15 years since he diversified out of sweetcorn. Britain's first indigenous garlic grower, he is now the country's leading supplier of fresh and prepared garlic products.

His innovative approach - which includes his own brand of Smoked Garlic Butter - won him a national award for food marketing this week. British farmers are much criticised for failing to market their produce successfully, and the awards are designed to raise standards and help reduce the UK's food and drink trade deficit of nearly £8bn (\$8bn).

at Tesco, the supermarket group which sponsored the food awards. "Not only is Colin Boswell wholly committed to his exceptional product, but he has shown clear marketing expertise in creating a range of added-value garlic products."

Beating the French at their own game proved a winner for two other British producers. Mr Julian Temperley, owner of a large area of elder orchards in Somerset, wanted to add value to his product because of increasing competition in elder production. So he created the first commercially produced elder brandy in Britain for three centuries.

The Somerset Cider Brandy Company makes 15,000 bottles a year of Somerset Royal, which is similar to Normandy Calvados but has the distinctive flavour of Somerset apples.

Tuddenham Hall Foods of Suffolk decided there was a market for tender English asparagus that could be eaten from the stalk and they managed to double turnover of their pre-packed delicacy in two years.

Food buyers agree that British farm produce is of a high quality but complain they cannot always obtain the quantity they need when they need it.

Mr Mike Bunney of Adas, the government's agricultural advisory service which sponsored the awards, said: "Marketing is not strong among quite a chunk of the industry, who fail to differentiate their product from their competitors." But he added that more farmers and processors were tailoring their product to their customers' needs.

One Somerset meat producer, Peninsular Pigs, received an award for its successful collaboration with Marks & Spencer, supplying the retailer with all the fresh pork it sells.

"Peninsular Pigs had clearly thought very hard about their market, and, by talking to the retailer, spotted an opportunity for meat of a superior eating quality, reared outdoors under a strictly controlled, welfare-friendly system," said Mr Jeremy Pinnis of the ministry of agriculture, which sponsored the award.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1700-21 1741-42

Previous 1713-14 1732-32.5

High/Low 1730 1749/1737

AM Official 1729-30 1748-548.0

Kerb close 1741-2

Open int. 232,220

Total daily turnover 50,660

ALUMINIUM ALLOY (\$ per tonne)

Close 1700-10 1735-45

Previous 1700-10 1735-40

High/Low 1710-17 1742-49

AM Official 1710-17 1742-49

Kerb close 1735-40

Open int. 2,878

Total daily turnover 321

LEAD (\$ per tonne)

Close 846-47 859-58.5

Previous 843.5-44.5 855-56

High/Low 846.5-47.5 861/557

AM Official 846.5-47.5 861/557

Kerb close 859-55

Open int. 41,943

Total daily turnover 6,991

NICKEL (\$ per tonne)

Close 6785-95 6890-900

Previous 6850-90 6885-85

High/Low 6785-95 6890-900

AM Official 6785-95 6890-900

Kerb close 6890-900

Open int. 63,565

Total daily turnover 17,832

TIN (\$ per tonne)

Close 5490-90 5560-70

Previous 5390-40 5475-80

High/Low 5410-20 5495-5000

AM Official 5410-20 5495-5000

Kerb close 5570-80

Open int. 15,355

Total daily turnover 3,514

ZINC, special high grade (\$ per tonne)

Close 1063-63.5 1093-83.5

Previous 1054-55 1074-75

High/Low 1068-68 1089-1075

AM Official 1068-68 1089-1075

Kerb close 1085-85

Open int. 103,262

Total daily turnover 32,510

COPPER, grade A (\$ per tonne)

Close 2542-43 2558-40

Previous 2535-35 2548-35

High/Low 2517/2518 2558/2494

AM Official 2517/2518 2558/2494

Kerb close 2543-4

Open int. 29,918

Total daily turnover 80,220

LME AM Official 2/5 ratio: 1.8200

LME Closing 2/5 ratio: 1.8175

Spot 1.6179 2 months 1.6182 6 months 1.6194 9 months 1.6098

HIGH GRADE COPPER (COMEX)

Close 105-05 110-10

Previous 104-05 109-05

High/Low 105-05 110-10

AM Official 105-05 110-10

Kerb close 108-05

Open int. 103,262

Total daily turnover 32,510

LME AM Official 2/5 ratio: 1.8200

LME Closing 2/5 ratio: 1.8175

Spot 1.6179 2 months 1.6182 6 months 1.6194 9 months 1.6098

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/Troy oz)

Close 380.1 +1.0 - - 98 55

Previous 380.1 +1.0 383.7

High/Low 383.7 +1.0 386.9

AM Official 383.7 +1.0 386.9

Kerb close 386.9

Open int. 15,355

Total daily turnover 3,514

PLATINUM NYMEX (500 Troy oz; \$/Troy oz)

Close 423.5 +2.5 423.0

Previous 423.5 +2.5 423.0

High/Low 423.5 +2.5 423.0

AM Official 423.5 +2.5 423.0

Kerb close 423.0

Open int. 25,072

Total daily turnover 1,388

PALLADIUM NYMEX (100 Troy oz; \$/Troy oz)

Close 158.00 +0.85 157.25

Previous 158.00 +0.85 157.25

High/Low 158.00 +0.85 157.25

AM Official 158.00 +0.85 157.25

Kerb close 157.25

Open int. 2,878

Total daily turnover 321

SILVER COMEX (100 Troy oz; Cents/Troy oz)

Close 537.1 +2.4 - - 41 40

Previous 537.1 +2.4 - - 41 40

High/Low 537.1 +2.4 - - 41 40

AM Official 537.1 +2.4 - - 41 40

Kerb close 537.1

Open int. 41,943

Total daily turnover 6,991

BAIRLEY LCE (\$ per tonne)

Close 101.70 -0.20 101.50

Previous 101.70 -0.20 101.50

High/Low 101.70 -0.20 101.50

AM Official 101.70 -0.20 101.50

Kerb close 101.50

Open int. 15,355

Total daily turnover 3,514

SOYABEANS CBT (50,000 lbs; cents/bushel)

Close 541.2 -0.4 540.8

Previous 541.2 -0.4 540.8

High/Low 541.2 -0.4 540.8

AM Official 541.2 -0.4 540.8

Kerb close 540.8

Open int. 15,355

Total daily turnover 3,514

SOYABEAN MEAL CBT (100 tons; \$/ton)

Close 161.1 -1.1 160.0

Previous 161.1 -1.1 160.0

High/Low 161.1 -1.1 160.0

AM Official 161.1 -1.1 160.0

Kerb close 160.0

Open int. 15,355

Total daily turnover 3,514

WHEAT LCE (\$ per tonne)

Close 101.70 -0.20 101.50

Previous 101.70 -0.20 101.50

High/Low 101.70 -0.20 101.50

AM Official 101.70 -0.20 101.50

Kerb close 101.50

Open int. 15,355

Total daily turnover 3,514

WHEAT LCE (\$ per tonne)

Close 101.70 -0.20 101.50

Previous 101.70 -0.20 101.50

High/Low 101.70 -0.20 101.50

AM Official 101.70 -0.20 101.50

Kerb close 101.50

Open int. 15,355

Total daily turnover 3,514

GRAINS AND OIL SEEDS

WHEAT LCE (\$ per tonne)

Close 101.70 -0.20 101.50

Previous 101.70 -0.20 101.50

High/Low 101.70 -0.20 101.50

AM Official 101.70 -0.20 101.50

Kerb close 101.50

Open int. 15,355

Total daily turnover 3,514

MAIZE CBT (50,000 lbs; cents/bushel)

Close 214.4 -0.4 214.0

Previous 214.4 -0.4 214.0

High/Low 214.4 -0.4 214.0

AM Official 214.4 -0.4 214.0

Kerb close 214.0

Open int. 15,355

Total daily turnover 3,514

COFFEE LCE (\$/tonne)

Close 375.5 -7.2 378.3

Previous 375.5 -7.2 378.3

High/Low 375.5 -7.2 378.3

AM Official 375.5 -7.2 378.3

Kerb close 378.3

Open int. 15,355

Total daily turnover 3,514

COFFEE C CBT (50,000 lbs; cents/bushel)

Close 375.5 -7.2 378.3

Previous 375.5 -7.2 378.3

High/Low 375.5 -7.2 378.3

AM Official 375.5 -7.2 378.3

Kerb close 378.3

Open int. 15,355

Total daily turnover 3,514

COFFEE C CBT (50,000 lbs; cents/bushel)

Close 375.5 -7.2 378.3

Previous 375.5 -7.2 378.3

High/Low 375.5 -7.2 378.3

AM Official 375.5 -7.2 378.3

UK Gas: the competitive era

Thursday October 20 1994

Ten months have passed since the government gave the go-ahead for the planned liberalisation of the UK gas market, the fifth largest in the world and one of the fastest growing. But the subject has continued to spark off intense debate among industry executives, politicians and consumer groups.

Last December, Michael Heseltine, trade and industry secretary, brushed aside warnings from the Monopolies and Mergers Commission and approved a fast-track timetable for the full opening of the domestic gas market in 1996.

It was high time, he said, that the 18m household consumers now served by British Gas had a choice of supplier.

Officials from Ofgas, the industry regulator, spoke of a future in which a multitude of suppliers would emerge. Super-market and department store chains, as well as credit card companies, might vie against the gas subsidiaries of leading oil companies and regional electricity companies for a share in the market.

But by the summer, the brave new competitive gas world envisioned by the government and Ofgas was fast falling apart. The idea that millions of consumers (and voters) would soon be counting the cash saved as a result of introducing competition gave way to front page scare stories. "Eight million face gas price hikes," screamed the headlines.

Ofgas fought a rearguard action to contain the damage, claiming that the end of uniform national prices would lead to only minor regional variations. It also gave assurances that the elderly and disabled would not suffer as a result of the introduction of competition.

But the government's refusal to make a commitment to include a new Gas Act in this year's legislative programme merely added to the uncertainty.

To many in the industry it looked as if government ministers had decided that gas competition was just too risky a project to embark upon so close to an election.



Paying the bills: whether or not gas deregulation will mean higher prices is a subject of debate



British Gas exploration: the company is undergoing an extensive programme of restructuring

workforce, will be gone and thousands of regional and district offices and high street retail shops will be closed.

Senior management has also launched a cultural revolution to turn what has been one of the UK's most bureaucratic and hierarchical companies into one which Richard Giordano, chairman, says will be "more dynamic and commercially astute".

Change is also the order of the day for the independent gas marketing companies which have blossomed in recent years in response to regulatory actions to promote limited competition in the mainly commercial and industrial markets.

The independents, with low overheads, have easily undercut prices charged by British Gas, which until recently was barred by the regulator from offering discounts. They quickly captured 65 per cent of the mainly commercial market over 2,500 tonnes a year.

But during the past year, intense competition has broken out among the independents, with the result that margins have narrowed dramatically. There are unlikely to be any early improvements, as Ofgas has recently lifted many of the temporary restraints it had imposed on British Gas to ensure that competition took hold.

The harsh operating environment is such that most independents predict it will lead to a wave of rationalisation over the next two years. Many independents are subsidiaries of large international oil and gas companies, and thus should be able to ride out the hard times. Financially weaker companies may have to merge or seek market niches to survive.

But in spite of the problems and upheavals affecting the industry, there is a growing belief that competition can be made to work if the final political go-ahead is given. Ms Spottiswoode is among the optimists.

"When we started work on this we thought there were a lot of contentious issues. But there are not really that many. The real problem is the legislative timetable."

Support for liberalisation gathers pace

Although political uncertainties continue to surround the planned opening of the UK gas market, Robert Corzine finds there is a growing belief that competition can be made to work

Many now believe those dark days of summer have passed. In recent months support for liberalisation has gathered pace.

British Gas now says it welcomes competition, and wants to see a new gas bill passed this year so that it has maximum freedom to restructure its businesses.

Consumer associations say that they, too, want competition. Even the opposition Labour Party has said that it does not want to defend British Gas's monopoly.

Although the government remains non-committal about whether gas will be included in

the Queen's Speech in mid-November, there is growing confidence that some form of gas bill or government statement of support may be in the offing.

But not all of the uncertainties raised during the summer have been swept away with the change of season. The concerns raised in recent months were enough to cause the Trade and Industry Select Committee of the House of Commons to focus its current round of hearings on gas liberalisation.

Many of British Gas's would-be competitors are confident that the hearings will merely confirm that competi-

tion with adequate safeguards is the best way forward. But there is no certainty that competition will deliver the substantially lower prices and higher standards of service its proponents argue are attainable.

Clare Spottiswoode, director general of Ofgas, is optimistic that gas deregulation will not mean higher prices, as some critics have contended. "I don't see that anyone will lose as a result of competition," she says.

However, she admits that this is a "leap of faith" on her part because there is no evidence from other countries to

support her view.

Indeed, it is the fact that no other large western industrialised country has embarked on a similar path which worries some of those charged with implementing the complex structural and technical changes in the industry required to make competition work.

British Gas, for example, has asked for at least a six-month delay in the first phase of competition beginning in 1996. Executives at its TransCo pipeline subsidiary describe the current timetable as a "high risk strategy". They want more time to ensure that the new



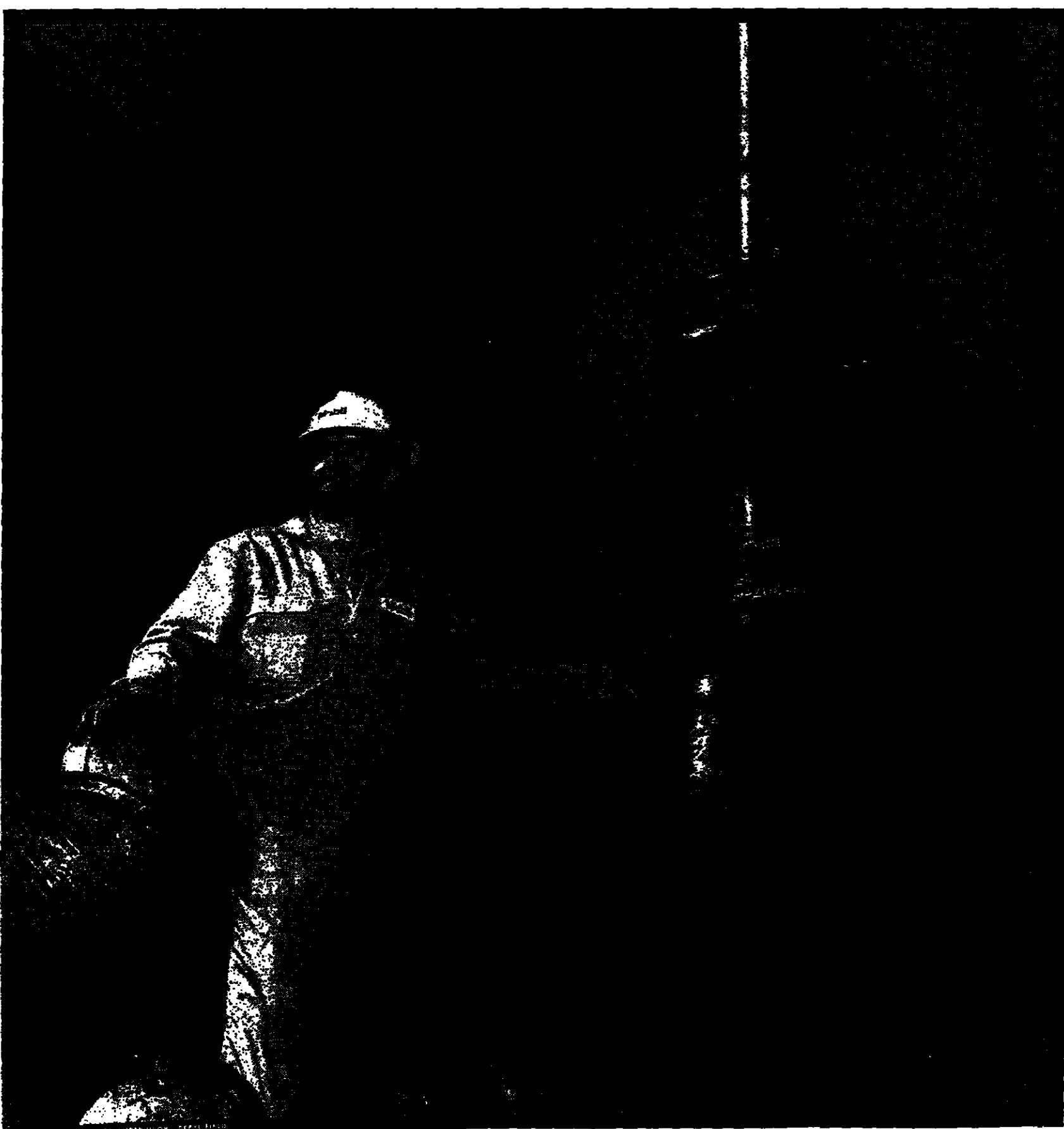
Heseltine: time to give the household consumer a choice of supplier

market-based mechanisms to balance the inflow and consumption of gas actually work.

But even though uncertainties persist, the limited competition introduced so far and the prospect of a much more open market in the future have trig-

gered dramatic changes within the UK gas industry.

British Gas is undergoing a root-and-branch restructuring, one of the largest ever attempted in the UK, according to its executives. Within three years 25,000 jobs, a third of its



Mobil Gas. From platform to pipeline to processing plant to you. We supply gas direct to thousands of businesses in Britain. If you or your business spend over £1,200 a year on gas call 0800 822 822 now and we will get a competitive quote to you within 24 hours.

Send to: Mobil Gas, Freepost WD 4164, PO Box 135, London WC2N 4BE or call 0800 822 822.

Name _____

Company Name _____

Address _____

Postcode _____ Tel _____ FTL

Annual Gas Bill (pence incl) ☐ £1,200 - 4,000 ☐ £4,001 - 24,000 ☐ £24,001+

Mobil Gas
The Natural Choice.

UK GAS MARKET 2

Robert Corzine finds British Gas in an aggressively confident mood

Facing commercial reality



Richard Giordano, chairman



A gas showroom in north London: transportation costs account for about half of the total gas bill paid by residential consumers



Cedric Brown, chief executive

Last month British Gas topped off a turbulent year by unveiling a much-delayed presentation on its strategy to the end of the decade and beyond.

Gone, according to Richard Giordano, chairman, was the old British Gas, a public utility whose "mindset was driven first and foremost by the obligation to serve... at any cost if necessary".

In its place will come a new British Gas, a "dynamic and commercially astute" company which will dramatically restructure its domestic businesses over the next few years. This should ensure sufficient cash flow to fund a big international expansion which will begin to pay off in the next century.

Gone too, says Mr Giordano, will be a corporate culture determined to "fight dogged regulatory battles to defend a proud past".

For British Gas's would-be competitors in the UK gas market, Mr Giordano's statement and similar comments from Cedric Brown, chief executive, offered a reassurance that Europe's 13th largest company would no longer stand in the way of the introduction of domestic competition.

But the comments also contained an implied threat that British Gas would not idly stand by and see its domestic market share eroded, as has happened under regulatory pressure in the liberalised market for large commercial and industrial users.

Last month's presentation also offered evidence that the "strategic paralysis" that gripped British Gas in recent years as senior management fought pitched battles with its regulator, has receded, along with what Mr Giordano described as the "regulatory fog". The result is that the company has been confident enough to map out a coherent way forward.

What is less clear, however, is how successful it will be in

implementing such a radical realignment.

There is little doubt that senior management is determined to overturn the corporate culture of a long-standing monopoly. A root-and-branch restructuring of the company means that 25,000 employees - a third of the workforce - will be made redundant over the next three years.

Employee morale, aside from

the handful of executives and managers who know they will have a job after the restructuring, is low. Some employees say management has been surprised by the large number of highly-skilled individuals who intend to accept voluntary redundancy, rather than subject themselves to further uncertainty.

For most of those who do undergo and survive the current programme of having to re-apply for their jobs, there will no longer be the prospect of a job for life in the highly hierarchical, command and control environment of the old British Gas. In the coming months thousands of employees, especially those in the public gas supply division that deals directly with the public, will undergo extensive training sessions to prepare them for a commercial environment.

In addition, the five domestic divisions will be recruiting people with marketing experience outside the gas industry to help ensure that a commercial culture takes hold.

Mr Brown was adamant at the strategy review that "there are no sacred cows at British Gas". The managing directors at each of the business units know they must "transform" their companies to suit the new commercial realities, or face a fate that senior executives have not spelled out, but which industry observers say is the threat of divestment.

Speculation is most intense about the future of the public gas supply, the unit which provides 18m households with gas and which will face the brunt of the competition once the domestic market is opened.

Mike Alexander, PGS managing director, says he is preparing the division for an extended period of uncertainty. The intense competition his division is likely to encounter when the domestic market is fully opened in 1998 means PGS staff numbers, set to fall from 11,300 currently to 8,600 by 1996, may face even deeper cuts.

The present Gas Act forbids British Gas from divesting the unit, but Mr Brown made it clear that month that if the company's competitors have the right to restructure their businesses, "then so should we".

The outlook for other parts of the company is generally more upbeat. TransCo, the pipeline and storage division, remains a regulated monopoly. It is the main repository of British Gas's technical skills and assets. It will also be the "main cash generator in the short to medium term", according to Mr Brown.

The exploration and production arm of the company has a steeply rising UK production profile that will support the growth of corporate cash flow to the year 2000. The UK operation will also help to underwrite the company's growing efforts to discover and develop mainly gas reserves in other countries.

Many of the those upstream developments will be linked to downstream ventures in which British Gas intends to apply its UK skills and experience to gas distribution or gas-fired power generation schemes worldwide. Many of these will be in fast-growing developing economies, especially in Latin America and Asia, according to company executives.

The company expects such international activities to be the main engine of growth in the early years of the next century.

But as the company's top executives acknowledged last month, the success of the long-term strategy is dependent on the company being competitive and profitable in its fast-changing UK markets for the foreseeable future.



Robert Corzine on TransCo and the independents

Fixing the cracks

Engineers at British Gas's national transmission system control centre at Hinkley in the Midlands can tell you exactly what they were doing on February 14 1994. For on that day a cold snap triggered off a record surge in demand for natural gas.

By the end of the day TransCo, British Gas's transportation and storage division, had carried a record 355.26m cubic metres of gas, compared with a daily average of just 168m.

The engineers say the fact that they were able to cope with such a strong surge in demand testifies to the wisdom of years of heavy investment in a transport and distribution system that Richard Giordano, British Gas chairman, recently called the "biggest and best in the world". Critics, however, say it is over-engineered and over-built.

The creation of Solihull-based TransCo, whose assets are valued at £17bn, stems from British Gas's decision last March to split the UK business into five domestic divisions. It will retain its status as a national monopoly under the government's liberalisation plan, and is the clear core activity of British Gas's UK operations.

It will also play a central role in the introduction of competition in the domestic market. All of the independent marketers as well as British Gas's public gas supply division will use its pipelines to distribute gas to the 18m or so household customers.

Transportation costs account for about half of the total bill paid by residential consumers. So the degree to which TransCo cuts its cost base over the next few years will have a big effect on the extent to which domestic gas prices might fall with the onset of competition.

Harry Moulson, TransCo's managing director, and his staff of senior executives say they are determined to build an efficient, commercially-

driven organisation which is responsive to the needs of its growing list of customers.

But relations between it and the independents operating in the commercial and industrial markets already opened to competition have not always been smooth.

Last year a number of disputes arose over the slow pace at which TransCo provided billing information to the independents. Mr Moulson attributes the problems to the unexpected speed at which independents took market

share away from British Gas's trading arm.

"We believed there would be 3,000-10,000 supply points for the independents," he said. "Now there are 120,000, and we've had to keep it together through fire-fighting." Shortcomings in the current computer system added to the frustration felt by shippers.

TransCo has since designated senior account managers to try to alleviate the tensions. Les Dawson, one of the managers, says: "Twelve to 15 months ago most shippers said they had difficulties dealing with us. Now it's just a hand-ful".

Trust has developed slowly, but some companies are now providing TransCo with details of future business plans. There have even been instances when TransCo executives accompanied the independents on sales presentations to potential customers, a development which would have been unheard of only last year.

In addition some TransCo staff may eventually be stationed in the offices of the independents to ensure a speedier service.

Mr Moulson says TransCo's

new commercial outlook means that it would even consider joint ventures on future pipeline projects.

A document spelling out the main elements of the future relationship between TransCo and its customers is currently under consideration. The document will define in detail the commercial and operating regime which will underpin a competitive market.

David Dewar, TransCo's development director, admits that the atmosphere during early meetings on the code was "pretty dire". He believes there has been a "dramatic" improvement in recent months, although he worries that the present political impasse could undermine the commitment of some independents to taking part in what is inevitably a time-consuming and highly technical process.

There are still many issues, however, on which TransCo and the independents disagree. At present shippers do not have to supply to TransCo on a daily basis the gas their customers consume. But the present system of monthly balancing means that TransCo is "physically and financially" subsidising them, according to Mr Dewar.

The biggest disagreement, however, concerns the valuation of TransCo's assets. Ofgas, the industry regulator, agreed to put off until 1997 a root-and-branch revaluation because of the pressing need to separate TransCo's activities from British Gas's trading arm, and to prepare the company for competition.

The independents say a lower valuation could pave the way for substantially lower transportation charges, and hence lower domestic prices.

TransCo officials say such demands should be treated with caution, given the constant need to renew and reinforce the network to prepare for future growth, and for the cold winter days which could be just around the corner.

Deborah Hargreaves on creating a UK spot market

Trading approaches

The prospect of almost half of the UK's daily gas supply requirements being turned over on a traded market or even the introduction of a gas futures contract is still some way from reality in Britain.

But this is just what happened in the US where gas supply was deregulated just over 10 years ago. Now, shippers are confident they can turn to a well-established spot market for daily sales and purchases.

Ofgas, the gas industry regulator, is keen to see the creation of an efficient spot market in the UK to assist the development of competition when British Gas's monopoly over household supply is abolished in 1996.

Earlier this month, the regulator published a discussion document on a spot market, calling for views from the industry by early November on what steps should be taken to set it up.

"In order to secure the successful introduction of sustainable competition in gas supply, a daily market for gas has to evolve which is fully effective and efficient," said Mark Higson, director of network operations at Ofgas. "We want participants to tell us the type of market that they would like to see evolve and what steps should be taken to develop a market."

The need to establish a spot market arises from the daily balancing requirements of the gas supply network. Once British Gas's monopoly over household supply is removed in April 1996, many of the independent shippers will be pumping gas into homes through the company's pipelines network which is run by its TransCo division.

These shippers will be required to balance their customer requirements on a daily

basis - matching supply and demand which can fluctuate wildly, for example, when the weather turns suddenly colder.

The debate over a spot market centres around how sophisticated this balancing system should be - whether it should be just that a way to square up companies' needs on a daily basis or a fully-fledged marketplace with posted bids and offers for gas.

In its discussion document, Ofgas has laid out proposals for British Gas for a balancing system as well as a model for gas trading developed by the gas

supply arms of two regional electricity companies: Eastern Natural Gas and Manweb Gas with Morgan Stanley, the investment bank, among other suggestions.

The regulator wants to answer several questions surrounding spot sales and purchases. For example, it asks whether deliberate attempts should be made to create a "liquid and transparent on-the-day operational gas market", or whether the market should be left to evolve without such intervention.

The document also asks the industry: "Is it necessary or desirable to take a view now on whether or not to proceed with a deeper market or can that wait until later?"

British Gas is eager to see the development of some sort of marketplace in order to encourage competition. The company needs a flexibility mechanism to balance the net-

work - but this doesn't have to be a spot market. "It's important for us to have something that moves us forward," one official said.

But some independent industry players are sceptical about the view that a marketplace can be imposed on gas trading, and many believe that spot sales and purchases should be left to develop organically into a larger market.

"There is a certain amount of trading that goes on now at the gas terminals: more of this is on a daily basis in winter," said Roger Turner, managing director at Utilicorp UK. "When the need for daily balancing comes in, the commercial and market pressures for daily trading will increase and spot markets will develop in their own time."

Mr Turner believes that spot markets will develop at the gas hubs where supply from the North Sea is brought on shore rather than in a central marketplace.

This means that daily trading will be closely linked to the physical market supply. Some sort of clearing house or market agent may need to be provided by a separate company such as an investment bank.

"I'm sure that after a year or two, we'll all have screens on our desks with daily and more long-term prices quoted from the terminals around the country," he said.

Since the government has not yet produced legislation to open up the household supply market, some independent operators believe that it may be too soon to be deciding the details of how the market may work.

Alan Marshall, managing director at Agas, believes a spot market will develop if there is a real need for one.

Continued on page 3

CHEAPER GAS

THE TRUTH

"You can look forward to cheaper gas thanks to a new gas supply agreement from British Gas." (British Gas Direct Mail Campaign June '94)

THE WHOLE TRUTH

"Most customers find that independent suppliers undercut British Gas prices." (OPGAS Information Sheet August '94)

FOR NOTHING BUT THE TRUTH

Call Amerada Hess Gas on

0500 001100

Did you know that business and large domestic users of gas no longer have to buy from British Gas, and that substantial cost savings can be made? To discover the full story talk to Amerada Hess Gas, a member of the Amerada Hess Group - founded in 1919 and now one of the largest producers of North Sea oil and gas.

To qualify you must use more than 73,000 kw hrs (2,500 therms) per annum - a gas bill of over £1,200 p.a. if you buy from British Gas.

For an immediate quotation call now or complete the coupon. Please provide us with details of your annual gas bill/consumption and your British Gas reference number* - and you could begin saving money within 35 days.

Name	Position*
Company Name*	
Address	
Postcode	
Tel.	
Annual Gas Consumption	
British Gas Customer Ref. No.*	
<input type="checkbox"/> Please send me a quotation and further details of Amerada Hess Gas Limited * If applicable * In the top right hand corner of your gas bill.	
Post to: Amerada Hess Gas Limited, FREEPOST 7 (WD 4806), London, W1E 4EZ	
<div style="display: flex; align-items: center;"> <div style="border: 1px solid black; padding: 2px; margin-right: 5px;">HESS</div> <div>AMERADA HESS GAS LIMITED</div> </div> <div style="text-align: right; font-size: small;">FTS 2010</div>	

0500 001100

UK GAS MARKET 3

Robert Corzine looks at the concerns of independent gas companies

Uncertainty causes delays



Paying for more than just petrol: Total says its customers will eventually be able to settle their gas bills at petrol stations

Quadrant, Alliance and Kinetica, just a few of the more than 40 companies which make up the UK's independent gas sector, may not be household names. But in many cases their shareholders are. A large number of the biggest oil and gas companies in the world have been drawn to the UK gas market, the fifth largest in the world and one of the fastest growing.

For most oil and gas producers, the appeal is simple: the opening of the domestic gas market is an opportunity to extract a higher value from North Sea gas reserves than was possible in the past by selling to British Gas, for years the only buyer. Some also see the gas market as a logical downstream expansion. Natural gas is a product which can be marketed alongside other energy sources such as petrol, electricity or home heating oil.

The government's liberalisation programme has also encouraged relative minnows to swim alongside the oil majors. John Astrop, commercial director of Kinetica, a joint venture between PowerGen of the UK and US oil company Conoco, says it is still possible for "someone sitting in a room with a telephone and a fax to run a gas supply business".

Both minnows and majors, however, have been worried that the government will fail to put forward legislation to open the domestic market. The independents have mounted an intense lobbying campaign in

recent months to reassure politicians that retail gas prices are likely to fall once competition takes hold.

The political uncertainty has caused many independents to delay making the investments needed to operate in a competitive domestic market. Companies say it is also having an effect on decisions about whether to develop some North Sea gas fields and worry that prolonged delays could undermine the continuing support from their parent companies needed to stay in the market.

The political uncertainty also coincides with growing competition and falling margins in those segments of the market open to competition.

In recent years Ofgas, the industry regulator, has encouraged competition by setting market share targets in the mainly commercial and industrial segments above 2,500 tonnes a year. It also required British Gas to make available large quantities of gas to the independents as another means of encouraging competition.

The low overheads of the independents enabled them to undercut British Gas prices by 10-15 per cent, and they have quickly captured the mandated 55 per cent of the firm contract

market above 2,500 tonnes a year.

But the healthy margins the independents enjoyed in the early stages of competition have disappeared as the focus of competition has shifted away from taking market share from British Gas to intense competition between the independents.

The intensity of the competition is reflected in the fact that the independents submit 15,000 nominations a week to Transco, the monopoly gas transporter, for quotes on the cost of transporting gas to potential customers. But only 1,500 result in firm contracts, according to Transco.

Most independents believe

the tough operating environment will trigger a wave of rationalisation in the sector over the next two to three years. "The people who look most vulnerable are those without heavyweight financial backing," says one industry executive.

Others say some of the "true independents" - those not connected with North Sea producers and which do not have ready access to cheap supplies of gas - may be forced to retreat to niche markets or confine their activities to gas trading.

The tough financial conditions likely to be required by the government to qualify for a public gas supply licence may also cause some companies to drop out, say industry analysts. But the sheer size of the domestic market encourages a number of companies. Just a 5 per cent market share would still translate into nearly 1m customers, spending on average more than £250 a year.

Details of the market strategies likely to be used by the independents will not be known until the conditions of the public gas supply licences are agreed. But several basic approaches are becoming apparent.

One is the total energy pack-

age, with companies likely to offer electricity as well as gas. Some packages may also contain energy savings schemes to induce consumers to switch suppliers, although prices are likely to be the focus in the initial stages of competition.

Some companies intend to link their gas business to existing downstream activities. Total, for example, says its customers will be able to pay their gas bills at their petrol stations. There is also the possibility that gas consumers will be included in the promotional schemes now run by oil companies at their service stations.

Ofgas officials say they would be pleased to see non-energy companies enter the business. These could include credit card companies with existing large billing systems able to handle hundreds of thousands of accounts.

But industry executives say it is more likely that oil and gas companies would form joint ventures with big retailers, such as supermarket or department store chains. "The marketplace could become a battleground for brand names," says one.

If it does, most independents concede that the strongest brand name is likely to remain British Gas. They worry that consumer inertia could prove the biggest barrier to their expansion into the market, and cite British Telecom as an example of how consumers stick to their existing supplier even though a cheaper alternative is available.

The regional electricity companies

Operations to be combined

All 14 electricity distribution companies on mainland Britain and PowerGen and National Power, the generation companies, proudly boast their own gas supply arms. Some will undoubtedly make a success of them.

But it is highly unlikely that all 16 companies will still be involved in what is certain to be a fiercely competitive market by the end of the decade. A few are expected to withdraw within the next year or so, particularly if the government delays full competition in gas beyond 1998.

Few, if any, companies are likely to lose large sums of money since setting up gas trading teams, often of half a dozen people or less, has not entailed significant investment. But companies which withdraw will have to explain why a diversification that seemed too attractive to miss two years ago has failed to deliver its

promise. The initial attractions were plain enough. "The recent regulatory review of the regional

companies distribution businesses underlined the perceived need from the City and elsewhere for power companies to develop a range of businesses which can make money in competitive and therefore unregulated markets.

The companies certainly have the means to be able to diversify. All the regional distributors and the generators either have cash surpluses or low borrowings. The problem for them is to do so without arousing doubts among investors about whether they are capable of managing the non-power businesses they grow or acquire.

The gas supply business has proved a lure because of its similarities and potential synergies with electricity.

The regional companies have long experience of operating in a low margin trading business and have developed energy trading expertise which can be used in supplying gas.

In many cases, the customers to whom they sell gas will be the same as those who buy their power. Electricity companies can make use of their brand name and the knowledge they have of the customers to improve their marketing. Some have merged their gas and electricity sales teams. Billing systems can be merged and, as technology develops, metering equipment can be shared.

There are also synergies with companies' generation arms. S.G. Warburg Securities regional electricity companies with gas-fired generation - that is all of them except Manweb - should be able to "swing" between gas generation and gas supply.

This, it says, should reduce the risk of over-contracting and potentially increase operating margins as a result of seasonal demand.

Kleinwort Benson makes a similar point about National Power and PowerGen in a recent research document. "By developing a gas marketing business and a combined heat and power operations, which uses gas to drive operations, a generator has three alternative sources for any gas it buys including its own gas-fired

power stations. This enables it selectively to target its supplies of gas, attaining the highest margins possible."

PowerGen was one of the first electricity companies to enter the competitive gas market after setting up a joint venture, Kinetica, with Conoco in 1990. In 1993-4, Kinetica, contributed \$2m to PowerGen's pre-tax profits on sales of \$130m.

Among the distribution companies, Midlands Electricity was the first to move into gas marketing in August 1991. It has a 75-25 joint venture, Midlands Gas, with Utilicorp and is generally considered to be one of the strongest emerging players in the market.

Utilicorp also has joint ventures with Norweb, Scottish Power, Seeboard, Sweb and Eastern. Northern Gas, the Norweb joint venture, recently announced plans to set up a national gas marketing com-

pany. Total is among other overseas companies involved with regional electricity companies; it has joint ventures

with London and Yorkshire. Marathon Oil & Gas has a joint venture with Hydro-Electric.

The companies with most commitment to gas are those which have gone upstream. This summer Eastern Electricity bought a 5 per cent stake in the Johnson North Sea oil field, having previously agreed to buy its entire output.

Northern Electric, the last regional electricity company to move into gas supply, created an upstream gas venture with Neste of Finland and has a stake in the Victor Field, Yorkshire has 7 per cent of the Aramco gas field, which it bought for \$27m from Amerada Hess.

The aim of those companies moving upstream is to develop integrated gas businesses.

Analysts believe that if the going gets tough these companies will be the last to pull out of gas supply simply because they will have to find other markets in which to sell the gas they are producing.

Most believe that the going will get tough. Kevin Lapwood, analyst at Smith New Court, says the regional electricity companies' gas businesses have not lived up to expectations.

"When the market first opened up it was money for old rope, because British Gas was under pressure to give up market share," says Mr Lapwood. "But as the market opened up further the competition got tougher. Nobody is losing much money yet but, with margins so thin, there are quite a few companies who are unlikely to make much."

S.G. Warburg believes that margins could be as low as 1 per cent when the market is opened up fully. "This could threaten some regional electric companies' continued involvement in gas, given the long wait for deregulation, of the high margin domestic market," says analyst Nick Pink.

The two main risks, says Warburg, are bad debts and falling to sell all the gas bought from a supplier to an end-user. That, in turn, could result in a distressed sale.

Michael Smith

Moving to screens

Continued from page 2
"There may well be a need for some sort of clearing house arrangement which allows requirements to be balanced on the day, but that depends on how many players there are in the market," he said.

One of Ofgas's fears and a concern for some in the gas business is that a spot market which develops gradually may not be as transparent as a formal trading arena. If gas is bought and sold in smoke-filled rooms where private deals are done it will be hard to establish market prices applicable to all participants.

Ofgas's document says:

"Confidence that economic pricing signals are being generated transparently would be a key factor in encouraging reliance on the market and hence enabling the industry to add short term supplies to existing long term contract arrangements."

This is why proposals by Morgan Stanley and the two regional electricity companies include the setting up of a commodity market with screen-based trading. Shippers hope that a mix of proposals will be adopted from the varying suggestions in Ofgas's paper, but are not looking for any rigid market prescriptions.

- Serving 18.6 million customers in Britain with the world's cleanest fossil fuel.
- Prices down and standards up since privatisation.
- Pipelines long enough to stretch 6.5 times around the world.

- 54 jet engines to speed gas through the pipes.
- Global leaders in gas research and development.
- Pioneers in developing natural gas vehicles in the UK.
- 4 Queen's Awards for export and technology.

No wonder 45 countries around the world are eager to benefit from our expertise.

British Gas
THE LEADING INTERNATIONAL GAS COMPANY



HEALTH CARE - Cont.

10/10/57

PROPERTY - Cont.**PROPERTY**

OFFSHORE AND OVERSEAS

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 71) 873 4378 for more details.

BERMUDA (SIB RECOGNISED)

[illegible]

GUERNSEY ISB **RECOGNISED**

[illegible]

Int. Demand	Comp. Price	Est. Price	Offer Price	+ or -	Ther. Gr.
-------------	-------------	------------	-------------	--------	-----------

[illegible]

	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000	3001	3002	3003	3004	3005	3006	3007	3008	3009	3010	3011	3012	3013	3014	3015	3016	3017	3018	3019	3020	3021	3022	3023	3024	3025	3026	3027	3028	3029	3030	3031	3032	3033	3034	3035	3036	3037	3038	3039	3040	3041	3042	3043	3044	3045	3046	3047	3048	3049	3050	3051	3052	3053	3054	3055	3056	3057	3058	3059	3060	3061	3062	3063	3064	3065	3066	3067	3068	3069	3070	3071	3072	3073	3074	3075	3076	3077	3078	3079	3080	3081	3082	3083	3084	3085	3086	3087	3088	3089	3090	3091	3092	3093	3094	3095	3096	3097	3098	3099	3100	3101	3102	3103	3104	3105	3106	3107	3108	3109	3110	3111	3112	3113	3114	3115	3116	3117	3118	3119	3120	3121	3122	3123	3124	3125	3126	3127	3128	3129	3130	3131	3132	3133	3134	3135	3136	3137	3138	3139	3140	3141	3142	3143	3144	3145	3146	3147	3148	3149	3150	3151	3152	3153	3154	3155	3156	3157	3158	3159	3160	3161	3162	3163	3164	3165	3166	3167	3168	3169	3170	3171	3172	3173	3174	3175	3176	3177	3178	3179	3180	3181	3182	3183	3184	3185	3186	3187	3188	3189	3190	3191	3192	3193	3194	3195	3196	3197	3198	3199	3200	3201	3202	3203	3204	3205	3206	3207	3208	3209	3210	3211	3212	3213	3214	3215	3216	3217	3218	3219	3220	3221	3222	3223	3224	3225	3226	3227	3228	3229	3230	3231	3232	3233	3234	3235	3236	3237	3238	3239	3240	3241	3242	3243	3244	3245	3246	3247	3248	3249	3250	3251	3252	3253	3254	3255	3256	3257	3258	3259	3260	3261	3262	3263	3264	3265	3266	3267	3268	3269	3270	3271	3272	3273	3274	3275	3276	3277	3278	3279	3280	3281	3282	3283	3284	3285	3286	3287	3288	3289	3290	3291	3292	3293	3294	3295	3296	3297	3298	3299	3300	3301	3302	3303	3304	3305	3306	3307	3308	3309	3310	3311	3312	3313	3314	3315	3316	3317	3318	3319	3320	3321	3322	3323	3324	3325	3326	3327	3328	3329	3330	3331	3332	3333	3334	3335	3336	3337	3338	3339	3340	3341	3342	3343	3344	3345	3346	3347	3348	3349	3350	3351	3352	3353	3354	3355	3356	3357	3358	3359	3360	3361	3362	3363	3364	3365	3366
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

	Old Price	Old Price	+ or -	Third Green
--	--------------	--------------	-----------	----------------

[illegible]

BT Fund Managers (Ireland) Ltd
80 Harcourt Street, Dublin 2 010 3531 7902-6000

<p>North Atlantic Fund North Atlantic Corp. 10000 North Atlantic Blvd. Suite 100 North Atlantic, NJ 07047 201-761-1100 201-761-1101 201-761-1102 201-761-1103 201-761-1104 201-761-1105 201-761-1106 201-761-1107 201-761-1108 201-761-1109 201-761-1110 201-761-1111 201-761-1112 201-761-1113 201-761-1114 201-761-1115 201-761-1116 201-761-1117 201-761-1118 201-761-1119 201-761-1120 201-761-1121 201-761-1122 201-761-1123 201-761-1124 201-761-1125 201-761-1126 201-761-1127 201-761-1128 201-761-1129 201-761-1130 201-761-1131 201-761-1132 201-761-1133 201-761-1134 201-761-1135 201-761-1136 201-761-1137 201-761-1138 201-761-1139 201-761-1140 201-761-1141 201-761-1142 201-761-1143 201-761-1144 201-761-1145 201-761-1146 201-761-1147 201-761-1148 201-761-1149 201-761-1150 201-761-1151 201-761-1152 201-761-1153 201-761-1154 201-761-1155 201-761-1156 201-761-1157 201-761-1158 201-761-1159 201-761-1160 201-761-1161 201-761-1162 201-761-1163 201-761-1164 201-761-1165 201-761-1166 201-761-1167 201-761-1168 201-761-1169 201-761-1170 201-761-1171 201-761-1172 201-761-1173 201-761-1174 201-761-1175 201-761-1176 201-761-1177 201-761-1178 201-761-1179 201-761-1180 201-761-1181 201-761-1182 201-761-1183 201-761-1184 201-761-1185 201-761-1186 201-761-1187 201-761-1188 201-761-1189 201-761-1190 201-761-1191 201-761-1192 201-761-1193 201-761-1194 201-761-1195 201-761-1196 201-761-1197 201-761-1198 201-761-1199 201-761-1200 201-761-1201 201-761-1202 201-761-1203 201-761-1204 201-761-1205 201-761-1206 201-761-1207 201-761-1208 201-761-1209 201-761-1210 201-761-1211 201-761-1212 201-761-1213 201-761-1214 201-761-1215 201-761-1216 201-761-1217 201-761-1218 201-761-1219 201-761-1220 201-761-1221 201-761-1222 201-761-1223 201-761-1224 201-761-1225 201-761-1226 201-761-1227 201-761-1228 201-761-1229 201-761-1230 201-761-1231 201-761-1232 201-761-1233 201-761-1234 201-761-1235 201-761-1236 201-761-1237 201-761-1238 201-761-1239 201-761-1240 201-761-1241 201-761-1242 201-761-1243 201-761-1244 201-761-1245 201-761-1246 201-761-1247 201-761-1248 201-761-1249 201-761-1250 201-761-1251 201-761-1252 201-761-1253 201-761-1254 201-761-1255 201-761-1256 201-761-1257 201-761-1258 201-761-1259 201-761-1260 201-761-1261 201-761-1262 201-761-1263 201-761-1264 201-761-1265 201-761-1266 201-761-1267 201-761-1268 201-761-1269 201-761-1270 201-761-1271 201-761-1272 201-761-1273 201-761-1274 201-761-1275 201-761-1276 201-761-1277 201-761-1278 201-761-1279 201-761-1280 201-761-1281 201-761-1282 201-761-1283 201-761-1284 201-761-1285 201-761-1286 201-761-1287 201-761-1288 201-761-1289 201-761-1290 201-761-1291 201-761-1292 201-761-1293 201-761-1294 201-761-1295 201-761-1296 201-761-1297 201-761-1298 201-761-1299 201-761-1300 201-761-1301 201-761-1302 201-761-1303 201-761-1304 201-761-1305 201-761-1306 201-761-1307 201-761-1308 201-761-1309 201-761-1310 201-761-1311 201-761-1312 201-761-1313 201-761-1314 201-761-1315 201-761-1316 201-761-1317 201-761-1318 201-761-1319 201-761-1320 201-761-1321 201-761-1322 201-761-1323 201-761-1324 201-761-1325 201-761-1326 201-761-1327 201-761-1328 201-761-1329 201-761-1330 201-761-1331 201-761-1332 201-761-1333 201-761-1334 201-761-1335 201-761-1</p>
--

Ask Change	Comm Pctn	Bid Pctn	Offer Price	+ or - =	Yield Gr%
---------------	--------------	-------------	----------------	-------------	--------------

[illegible]

US Dollar Global Bond	\$10.18	+0.75	=
Citizens Investment Trust Mgt Company			

[illegible]

Net Charge	Drop Price	Mid Price	Offer Price	+ or -	Yield %
------------	------------	-----------	-------------	--------	---------

[illegible]

Int	Disc	Est	Offer	4 or Tight
-----	------	-----	-------	------------

[illegible]

	Bid Price	Offer Price	+ or -	Yield Curve
--	--------------	----------------	-----------	----------------

[illegible]

Management International (Jersey) Ltd
Anchor BN Edge 20____| 29.55 0.61 -0.03| 8.33
Phoenix Oil & Gas Services Ltd

[illegible]

Unit Charge	Cover Prices	Mid Prices	Other Prices	+ or - %	Yield E-9
----------------	-----------------	---------------	-----------------	----------------	--------------

[illegible][illegible]

	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384																																																																																																																																																																																																																																																																																																																																																																											
Original Subcontract																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			

Attached Form (if)

[illegible]

THE

[illegible]**FT MANAGED FUNDS SERVICE**

**TO ADVERTISE
IN
THIS SPACE**

Please call
Jeremy Nelson on
071 873 3447
for information and a brochure
or fax him on 071 873 3078

**OFFSHORE
INSURANCE**

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 7) 673 4378 for more details.

[illegible]

CURRENCIES AND MONEY

MARKETS REPORT

US trade figures keep dollar under pressure

The dollar remained very weak on the currency markets yesterday with the US August trade figures providing further ammunition for the bears, writes Philip Cook.

Analysts said the report was doubly bad in that the US's trade deficit with Japan had widened, re-focusing attention on the US-Japan trade dispute, while robust import growth had aggravated market fears about inflation, undermining US bonds and the dollar.

Against the yen, the dollar closed in London at ¥97.15, from ¥97.68, after touching a low of ¥96.70. It was virtually unchanged against the D-Mark at DML5009, from DML5003.

Mr Wayne Angell, chief economist at Bear Stearns, and a former Federal Reserve Board governor, said the dollar's weakness was "solely" attributable to over-accommodative policy from the Fed. He said interest rates needed to rise by 100-150 basis points to reach a neutral policy stance.

Elsewhere the D-Mark was

generally firmer in Europe. It closed at FF343.88 against the French franc, from FF343.11. Sterling finished slightly firmer against both the dollar and D-Mark, at £1.6188 and £1.62496. The trade weighted index finished at 80.3 from 80.

With the German elections over the way, political volatility in France has come into focus, fuelled by the resignation of the industry minister over corruption allegations, and cabinet squabbles about the conservative candidate in the 1995 presidential elections.

"Political issues are still a big factor in the market," said Mr Jeremy Hawkins, chief economist at the Bank of America in London. Commenting on the franc, he noted: "It has again been weak against a

not overly robust D-Mark." Other political issues in the market at the moment include the upcoming US congressional elections; and some evidence that political tensions in Russia are causing weakness in the D-Mark.

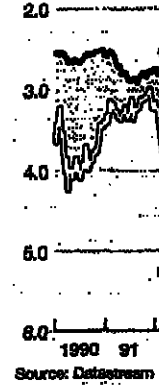
Speculation about the likely abolition of the financial rand, the investment currency for foreigners, has recently renewed focus on South African currencies. This - and generalised dollar weakness - has helped the financial to strengthen. The discount to the commercial rand has shrunk to 11 per cent, a level last seen around the time of the successful reform referendum in February 1992.

The financial breached the psychologically important R4 level to finish at R3.96 against the dollar. The commercial rand finished at R3.5193.

Financial traders in London said activity had been brisk, but it had been mostly speculative, with no sign of large insti-

South Africa

Against the dollar (rand per \$)



Source: De Beers

tutional orders.

But Mr Euan Eyal, head of South Africa sales at Baring Securities in London, said speculators might have opened the door for other investors. He said net foreign purchases of bonds and equities had risen in recent weeks. Referring to the expected merger of the currencies, he said: "There are not

many currencies that have a sure fire rise of 5-10 per cent built in."

Mr Eyal predicted that the financial rand would continue to appreciate, but said its abolition could probably only be expected in the first half of 1995, rather than immediately. The country's foreign reserve levels are still too low, and there is little evidence as yet that it is seen as a pressing political priority by the government.

Following the granting of an investment grade credit rating recently, the government is expected soon to announce its return to international capital markets with a bond issue. The prospectus for the issue is likely to contain more detail about a possible timetable for the abolition of the financial.

The Bank of England provided £750m assistance to UK money markets, compared to a forecast shortage of £1.05bn. Overnight money traded between 5 and 7 per cent.

POUND SPOT FORWARD AGAINST THE POUND

Oct 19		Closing mid-point	Change on day	30 days forward	60 days forward	90 days forward	12 months forward
Europe		17.1350	+0.0783	267 - 433	17.1433	17.0227	17.1307
Australia	(S\$)	1.1850	-0.0034	181 - 190	1.1812	1.1812	1.1812
Canada	(C\$)	1.0148	-0.0011	688 - 816	1.0122	1.0122	1.0122
France	(FF)	6.3381	+0.0244	348 - 411	6.3308	6.3308	6.3287
Germany	(DM)	2.4286	+0.0081	284 - 307	2.4277	2.4223	2.4262
Greece	(C)	372.810	+0.8777	556 - 804	374.572	371.712	371.712
Italy	(L)	1.0122	+0.0005	116 - 129	1.0145	1.0145	1.0145
Japan	(¥)	167.281	+0.0011	688 - 816	1.0122	1.0122	1.0122
Netherlands	(fl)	1.6188	+0.0034	181 - 190	1.6188	1.6188	1.6188
Portugal	(Esc)	200.480	+0.0034	181 - 190	200.480	200.480	200.480
Spain	(Ptas)	166.639	+0.0034	181 - 190	166.639	166.639	166.639
Sweden	(Skr)	10.4600	+0.0034	181 - 190	10.4600	10.4600	10.4600
Switzerland	(Sfr)	2.0138	+0.0002	125 - 151	2.0138	2.0138	2.0138
UK	(£)	1.0000	-	-	1.0000	1.0000	1.0000
US	(\$)	1.6188	+0.0034	181 - 190	1.6188	1.6188	1.6188
South Korea	(Wons)	129.654	+0.0034	181 - 190	129.654	129.654	129.654
Taiwan	(NT\$)	42.2677	+0.0034	181 - 190	42.2677	42.2677	42.2677
Thailand	(Baht)	40.3405	+0.0034	181 - 190	40.3405	40.3405	40.3405

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Rate	One year	Bank of	Oct 19			
% p.a.	% p.a.	Eng. Index				
17.1188	0.4	-	Europe			
49.9308	0.7	49.6468	Austria	(Sch)		
9.9203	-0.6	9.9587	-0.5	Denmark	(DKr)	
			117.4	Belgium	(Bfr)	
			58	France	(FF)	
8.333	0.2	8.2837	0.7	110.5	France	(FF)
2.4232	0.2	2.3967	1.4	126.8	Germany	(DM)
				Italy	(L)	
1.0119	0.2	1.0198	-0.1	105	Italy	(L)
34967.1	-2.9	35531.1	-2.9	74.9	Japan	(¥)
48.6008	0.7	48.5468	0.8	117.3	Luxembourg	(Lfr)
2.7175	0.7	2.6888	1.8	121.3	Netherlands	(fl)
10.0874	-0.1	10.0632	0.0	86.7	Norway	(Nkr)
10.5251	-0.1	10.5009	0.0	86.7	Portugal	(Esc)
307.7716	+0.3	206.37	+1.8	88.6	Spain	(Ptas)
11.7264	-2.3	11.9134	-2.2	75.9	Sweden	(Skr)
2.0046	1.8	1.9876	2.3	123.2	Switzerland	(Sfr)
			80.2	UK	(£)	
1.2754	0.1	1.2718	0.3		US	(\$)
-	-	-	-		South Korea	(Wons)
-	-	-	-		Taiwan	(NT\$)
-	-	-	-		Thailand	(Baht)

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 19

Oct 1

4 pm closes October 19

Have you

Financial Time

4 pm class October 19

NASDAQ NATIONAL MARKET

4 pm class October 19

[illegible]

Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.
Hand delivery services are available for subscribers throughout the Grand Duchy of Luxembourg.
Please call +32 2 513 28 16 for more information.

Financial Times. Europe's Business Newspaper.

